

At 31/10/2018

Month

7

| | | | | | |
|---|----------|------------------|--|----------|----------------|
| Barclays Business Current Account | £ | 68,860 | Cemetery Land & Building Reserve | £ | 30,000 |
| Barclays Debit Card Account | £ | 354 | Christmas Festival Reserve | £ | 13,086 |
| CCLA Public Sector Deposit Fund | £ | 273,093 | Allotment Reserve | £ | 27,463 |
| CCLA Local Authorities' Property Fund | £ | 250,000 | Localism Project Reserve | £ | 35,205 |
| Cambridge & Counties 3 Year Business Bond | £ | 254,724 | Other Designated Reserves | £ | 182,402 |
| Cambridge & Counties 1 Year Business Bond | £ | 150,000 | General Reserve | £ | 505,841 |
| Cambridge & Counties Bank Savings Account | £ | 75,758 | Total STC Reserves At 31/03/2017 | £ | 793,997 |
| Total Bank & Investments At 31/10/2018 | £ | 1,072,789 | Shakespeare Birthday Celebrations | £ | 72,552 |

SUMMARISED INCOME & EXPENDITURE ACCOUNT

At 31/10/2018

| | BUDGET | | ACTUALS | | VARIANCE - Surplus (Deficit) | |
|---------------------------------------|--------------------------|-----------------------------|------------------------|-------------------------|---------------------------------|----------------|
| | Annual Budget 2018-19 | YTD Budget At 31/10/2018 | YTD Actuals 2018-19 | YTD Previous 2017-18 | YTD Actuals To Annual Budget | YTD Budget |
| INCOME | | | | | | |
| Precept | 496,472 | 289,609 | 289,609 | 280,820 | (206,863) | - |
| Council Tax Reduction Grant | 9,430 | 5,501 | 5,501 | 8,913 | (3,929) | - |
| Market & Christmas Festival [Net] | 39,047 | 22,778 | 36,540 | 27,908 | (2,507) | 13,762 |
| Rents [Net] | 7,775 | 4,535 | 7,566 | 2,691 | (209) | 3,031 |
| Interest on Investments | 19,224 | 11,214 | 5,870 | 8,860 | (13,354) | (5,344) |
| Interest on Bank Accounts | 350 | 204 | 207 | 178 | (143) | 3 |
| Income from Sale of Assets | - | - | - | 63 | - | - |
| River Mooring [Net] | 625 | 365 | 800 | 350 | 175 | 436 |
| Grant - Neighbourhood Plan | - | - | - | - | - | - |
| Sundry Income | - | - | - | - | - | - |
| Town Hall Commercial Management [Net] | 5,065 | 2,954 | 1,569 | 1,153 | (3,496) | (1,385) |
| Reserves for Localism Project (NDP) | - | - | 9,097 | - | 9,097 | 9,097 |
| Further Funding from Reserves | 47,774 | 27,868 | - | - | (47,774) | (27,868) |
| | 625,762 | 365,028 | 356,759 | 330,935 | (269,003) | (8,269) |
| EXPENDITURE | | | | | | |
| Operational & Administrative Expenses | 343,660 | 200,468 | 190,179 | 161,616 | 153,481 | 10,289 |
| Miscellaneous Expenses | 2,761 | 1,611 | 389 | 1,163 | 2,372 | 1,222 |
| Civic Expenditure | 92,555 | 53,990 | 33,445 | 30,799 | 59,110 | 20,545 |
| Cemetery [Net] | 96,496 | 56,289 | 66,877 | 46,047 | 29,619 | (10,588) |
| Tranquility Garden [Net] | (7,300) | (4,258) | (5,173) | 30,470 | (2,127) | 915 |
| Hatton Rock | 18,010 | 10,506 | 1,197 | 4,244 | 16,813 | 9,309 |
| Holy Trinity Churchyard | 2,500 | 1,458 | 2,658 | 258 | (158) | (1,200) |
| Special Projects and Grants | 92,964 | 54,229 | 68,224 | 60,142 | 24,740 | (13,995) |
| Allotments [Net] | (155) | (90) | 466 | (17) | (621) | (556) |
| | 641,491 | 374,203 | 358,262 | 334,724 | 283,229 | 15,941 |
| NET Surplus (Deficit) | (15,729) | (9,175) | (1,503) | (3,789) | 14,226 | 7,672 |

Budget 2018/19 Expenditure increase from General & Designated Reserves F&S Minutes 13 & 14 12.6.18

| | BUDGET | | ACTUALS | | VARIANCE - Surplus (Deficit) | |
|---|--------------------------|-----------------------------|------------------------|-------------------------|---------------------------------|----------------|
| | Annual Budget 2018-19 | YTD Budget At 31/10/2018 | YTD Actuals 2018-19 | YTD Previous 2017-18 | YTD Actuals To Annual Budget | YTD Budget |
| INCOME | | | | | | |
| Lettings | 38,262 | 22,319 | 23,462 | 22,157 | (14,800) | 1,142 |
| Sundry Income | 833 | 486 | 33 | 446 | (800) | (453) |
| | 39,095 | 22,805 | 23,494 | 22,603 | (15,600) | 689 |
| EXPENDITURE | | | | | | |
| Personnel | 25,135 | 14,662 | 15,598 | 17,392 | 9,537 | (936) |
| Security Personnel | 2,000 | 1,167 | 595 | 1,530 | 1,405 | 572 |
| PRS and Licences | 385 | 225 | 2,766 | 307 | (2,381) | (2,541) |
| Marketing, Publicity & Special Projects | 1,500 | 875 | - | - | 1,500 | 875 |
| Other Costs | 500 | 292 | - | 7 | 500 | 292 |
| Travel | 350 | 204 | 106 | 128 | 244 | 98 |
| Cleaning & Laundry | 3,600 | 2,100 | 1,991 | 2,130 | 1,609 | 109 |
| Operating Equipment | 300 | 175 | 869 | (43) | (569) | (694) |
| Contingency for Inflation | 259 | 151 | | | | |
| | 34,030 | 19,851 | 21,925 | 21,450 | 12,104 | (2,074) |
| NET INCOME | 5,065 | 2,954 | 1,569 | 1,153 | (3,496) | (1,385) |

YTD Actuals 2018/19 Lettings Income has been amended to exclude Deferred Income F&S Minute 10 12.6.18

CIVIC EXPENDITURE

At 31/10/2018

| EXPENDITURE | BUDGET | | ACTUALS | | VARIANCE - Surplus (Deficit) | |
|--------------------------------|---------------|---------------|---------------|---------------|------------------------------|---------------|
| | Annual Budget | YTD Budget | YTD Actuals | YTD Previous | YTD Actuals To | |
| | 2018-19 | At 31/10/2018 | 2018-19 | 2017-18 | Annual Budget | YTD Budget |
| Mayor's Allowance | 6,500 | 3,792 | 2,010 | 4,127 | 4,490 | 1,781 |
| Mayor's Traveling | 5,000 | 2,917 | 2,646 | 2,972 | 2,354 | 271 |
| Civic Insignia | 1,500 | 875 | 385 | 911 | 1,115 | 490 |
| Receptions (Formal & Informal) | 6,000 | 3,500 | 2,926 | 5,270 | 3,074 | 574 |
| SBC - Town Council only | 25,000 | 14,583 | 14,583 | 14,583 | 10,417 | - |
| Christmas Activities | 5,429 | 3,167 | 4,022 | 667 | 1,407 | (855) |
| Festivals & Events - HODS | 2,000 | 1,167 | 885 | 226 | 1,115 | 282 |
| Event Security | 30,000 | 17,500 | 4,095 | - | 25,905 | 13,405 |
| Contingency (Events tbc) | 5,000 | 2,917 | - | - | 5,000 | 2,917 |
| Honoraria inc photographic | 3,176 | 1,853 | 1,456 | 1,543 | 1,720 | 397 |
| Printing & Stationery | 500 | 292 | 4 | 205 | 496 | 288 |
| Floral Decorations | 650 | 379 | 195 | 295 | 455 | 184 |
| National Mourning Protocol | 200 | 117 | 25 | - | 175 | 92 |
| Civic Gifts | 100 | 58 | 122 | - | (22) | (64) |
| Civic Robes | 1,500 | 875 | 90 | - | 1,410 | 785 |
| | 92,555 | 53,990 | 33,445 | 30,799 | 59,110 | 20,545 |

Budget 2018/19 Expenditure increase on Christmas Activities from SBC S106 Agreement

HATTON ROCK**At 31/10/2018**

| | BUDGET | | ACTUALS | | VARIANCE - Surplus (Deficit) | |
|--------------------|--------------------------|-----------------------------|------------------------|-------------------------|---------------------------------|--------------|
| | Annual Budget 2018-19 | YTD Budget At 31/10/2018 | YTD Actuals 2018-19 | YTD Previous 2017-18 | YTD Actuals To Annual Budget | YTD Budget |
| EXPENDITURE | | | | | | |
| Rent | 12,366 | 7,214 | 1,128 | 3,170 | 11,238 | 6,085 |
| Rates | 4,368 | 2,548 | 756 | 1,075 | 3,612 | 1,792 |
| Insurance | 135 | 79 | (70) | 51 | 205 | 149 |
| Heating & Lighting | 41 | 24 | 130 | (22) | (89) | (106) |
| Service Costs | 750 | 438 | (757) | (40) | 1,507 | 1,194 |
| Sundry Expenses | 350 | 204 | 10 | 10 | 340 | 194 |
| | 18,010 | 10,506 | 1,197 | 4,244 | 16,813 | 9,309 |

Budget 2018/19 Expenditure increase from General Reserves F&S Minute 13 12.6.18

ALLOTMENTS - PARK ROAD**At 31/10/2018**

| | BUDGET | | ACTUALS | | VARIANCE - Surplus (Deficit) | |
|----------------------------|--------------------------|-----------------------------|------------------------|-------------------------|---------------------------------|--------------|
| | Annual Budget 2018-19 | YTD Budget At 31/10/2018 | YTD Actuals 2018-19 | YTD Previous 2017-18 | YTD Actuals To Annual Budget | YTD Budget |
| INCOME | | | | | | |
| Tenancy Rental | 165 | 96 | 33 | 17 | (132) | (63) |
| | 165 | 96 | 33 | 17 | (132) | (63) |
| EXPENDITURE | | | | | | |
| Lease | 10 | 6 | - | - | 10 | 6 |
| Set up & Maintenance Costs | - | - | 499 | - | (499) | (499) |
| | 10 | 6 | 499 | - | (489) | (493) |
| NET EXPENDITURE | (155) | (90) | 466 | (17) | (621) | (556) |

Budget 2018/19 Expenditure to be covered by Designated Allotment Reserve (£27,463)

TRANQUILITY GARDEN**At 31/10/2018**

| | BUDGET | | ACTUALS | | VARIANCE - Surplus (Deficit) | |
|---------------------------------|--------------------------|-----------------------------|------------------------|-------------------------|---------------------------------|----------------|
| | Annual Budget 2018-19 | YTD Budget At 31/10/2018 | YTD Actuals 2018-19 | YTD Previous 2017-18 | YTD Actuals To Annual Budget | YTD Budget |
| INCOME | | | | | | |
| Purchase & Interment Fees | 6,150 | 3,588 | 4,395 | 5,042 | (1,755) | 808 |
| Memorial Fees | 6,150 | 3,588 | 1,730 | 1,969 | (4,420) | (1,858) |
| | 12,300 | 7,175 | 6,125 | 7,011 | (6,175) | (1,050) |
| EXPENDITURE | | | | | | |
| Maintenance & Development Costs | 5,000 | 2,917 | 952 | 37,481 | 4,048 | 1,964 |
| | 5,000 | 2,917 | 952 | 37,481 | 4,048 | 1,965 |
| NET EXPENDITURE | (7,300) | (4,258) | (5,173) | 30,470 | (2,127) | 915 |

CEMETERY**At 31/10/2018**

| | BUDGET | | ACTUALS | | VARIANCE - Surplus (Deficit) | |
|---|----------------------------------|-------------------------------------|--------------------------------|---------------------------------|---|-------------------|
| | Annual Budget 2018-19 | YTD Budget At 31/10/2018 | YTD Actuals 2018-19 | YTD Previous 2017-18 | YTD Actuals To Annual Budget | YTD Budget |
| INCOME | | | | | | |
| Purchase & Interment Fees | 49,464 | 28,854 | 17,937 | 49,259 | (31,527) | (10,917) |
| Memorial Fees | 7,074 | 4,127 | 4,300 | 6,460 | (2,774) | 174 |
| Sundry Income (Seating/Trees/Transfers) | 400 | 233 | 285 | 409 | (115) | 52 |
| | 56,938 | 33,214 | 22,522 | 56,128 | (34,416) | (10,692) |
| EXPENDITURE | | | | | | |
| Management Charge | 119,143 | 69,500 | 73,182 | 61,133 | 45,961 | (3,682) |
| Rates and Water Rates | 3,791 | 2,211 | 2,690 | 2,001 | 1,101 | (478) |
| General Ground Maintenance | 8,100 | 4,725 | 2,190 | 30,772 | 5,910 | 2,535 |
| Repairs & Maintenance | 50 | 29 | 596 | 265 | (546) | (567) |
| Telephone | 650 | 379 | 298 | 300 | 352 | 81 |
| Heating & Lighting | 543 | 317 | 170 | 305 | 373 | 147 |
| Vehicle Expenses | 4,000 | 2,333 | 2,151 | 1,699 | 1,849 | 182 |
| Equipment | 7,550 | 4,404 | 6,153 | 1,709 | 1,397 | (1,749) |
| Health & Safety | 250 | 146 | - | - | 250 | 146 |
| Grave Excavation | 4,750 | 2,771 | 1,330 | 2,470 | 3,420 | 1,441 |
| Travel & Subsistence | 520 | 303 | 331 | 385 | 189 | (27) |
| Sundry Seating & Trees | 600 | 350 | 308 | 1,135 | 292 | 42 |
| Contingency for Inflation | 987 | 576 | - | - | 987 | 576 |
| Vehicle Replacement Contingency | 2,500 | 1,458 | - | - | 2,500 | 1,458 |
| | 153,434 | 89,503 | 89,399 | 102,175 | 64,035 | 104 |
| NET EXPENDITURE | 96,496 | 56,289 | 66,877 | 46,047 | 29,619 | (10,588) |

Budget 2018/19 Expenditure increase from General & Designated Reserves F&S Minutes 13 & 14 12.6.18

HOLY TRINITY CHURCHYARD / GARDEN OF REMEMBRANCE**At 31/10/2018**

| | BUDGET | | ACTUALS | | VARIANCE - Surplus (Deficit) | |
|---------------------------------|----------------------------------|-------------------------------------|--------------------------------|---------------------------------|---|-------------------|
| | Annual Budget 2018-19 | YTD Budget At 31/10/2018 | YTD Actuals 2018-19 | YTD Previous 2017-18 | YTD Actuals To Annual Budget | YTD Budget |
| EXPENDITURE | | | | | | |
| Special Repairs and Maintenance | 2,500 | 1,458 | 2,658 | 258 | (158) | (1,200) |
| | 2,500 | 1,458 | 2,658 | 258 | (158) | (1,200) |

MISCELLANEOUS EXPENSES**At 31/10/2018**

| EXPENDITURE | BUDGET | | ACTUALS | | VARIANCE - Surplus (Deficit) | |
|---|---------------|---------------|-------------|--------------|------------------------------|--------------|
| | Annual Budget | YTD Budget | YTD Actuals | YTD Previous | YTD Actuals To | |
| | 2018-19 | At 31/10/2018 | 2018-19 | 2017-18 | Annual Budget | YTD Budget |
| Gen Maintenance of Street Furniture | 312 | 182 | - | - | 312 | 182 |
| Rother Street Clock Tower | 220 | 128 | 53 | 50 | 167 | 76 |
| Bus Shelters/Dog Hygiene/Litter/Cycle Racks | 2,229 | 1,300 | 336 | 1,113 | 1,893 | 964 |
| | 2,761 | 1,611 | 389 | 1,163 | 2,372 | 1,222 |

MARKET & CHRISTMAS FESTIVAL**At 31/10/2018**

| INCOME | BUDGET | | ACTUALS | | VARIANCE - Surplus (Deficit) | |
|---------------------------------|----------------|---------------|----------------|---------------|------------------------------|----------------|
| | Annual Budget | YTD Budget | YTD Actuals | YTD Previous | YTD Actuals To | |
| | 2018-19 | At 31/10/2018 | 2018-19 | 2017-18 | Annual Budget | YTD Budget |
| Market | 138,142 | 80,583 | 102,849 | 61,099 | (35,293) | 22,266 |
| Christmas Festival | - | - | - | - | - | - |
| | 138,142 | 80,583 | 102,849 | 61,099 | (35,293) | 22,266 |
| EXPENDITURE | BUDGET | | ACTUALS | | VARIANCE - Surplus (Deficit) | |
| | Annual Budget | YTD Budget | YTD Actuals | YTD Previous | YTD Actuals To | |
| | 2018-19 | At 31/10/2018 | 2018-19 | 2017-18 | Annual Budget | YTD Budget |
| Market - District Council Share | 82,885 | 48,350 | 61,709 | 32,654 | 21,176 | (13,360) |
| Market - Tripartite Expenses | 2,763 | 1,612 | 4,299 | 538 | (1,536) | (2,688) |
| Christmas Festival | 13,447 | 7,844 | 300 | - | 13,147 | 7,544 |
| | 99,095 | 57,805 | 66,309 | 33,191 | 32,786 | (8,503) |
| | | | | | | |
| NET INCOME | 39,047 | 22,778 | 36,540 | 27,908 | (2,507) | 13,762 |

SPECIAL PROJECTS AND GRANTS**At 31/10/2018**

| EXPENDITURE | BUDGET | | ACTUALS | | VARIANCE - Surplus (Deficit) | |
|--|---------------|---------------|---------------|---------------|------------------------------|-----------------|
| | Annual Budget | YTD Budget | YTD Actuals | YTD Previous | YTD Actuals To | |
| | 2018-19 | At 31/10/2018 | 2018-19 | 2017-18 | Annual Budget | YTD Budget |
| Special Projects & Grants - Over £20K | 55,500 | 32,375 | 30,000 | 27,000 | 25,500 | 2,375 |
| Special Projects & Grants - Under £20K | - | - | - | - | - | - |
| Town Projects / Partnership Working | 25,337 | 14,780 | 25,037 | 25,037 | 300 | (10,257) |
| Stratforward - BID Levy | 727 | 424 | 700 | 700 | 27 | (276) |
| Localism Project (NDP) | - | - | 9,097 | 3,943 | (9,097) | (9,097) |
| Special Projects & Events | - | - | - | - | - | - |
| Newsletters / Quality Status | 11,000 | 6,417 | 3,390 | 3,462 | 7,610 | 3,026 |
| Great British Spring Clean | 400 | 233 | - | - | 400 | 233 |
| | 92,964 | 54,229 | 68,224 | 60,142 | 24,740 | (13,995) |

OPERATIONAL & ADMINISTRATION
At 31/10/2018

| EXPENDITURE | BUDGET | | ACTUALS | | VARIANCE - Surplus (Deficit) | |
|---|----------------|----------------|----------------|----------------|------------------------------|---------------|
| | Annual Budget | YTD Budget | YTD Actuals | YTD Previous | YTD Actuals To | |
| | 2018-19 | At 31/10/2018 | 2018-19 | 2017-18 | Annual Budget | YTD Budget |
| Salaries Wages and Related Costs | 221,546 | 129,235 | 111,335 | 104,917 | 110,211 | 17,900 |
| Avon Planning Services | 4,080 | 2,380 | 2,380 | 2,380 | 1,700 | - |
| Neighbourhood Development Plan Monitoring | 2,000 | 1,167 | - | - | 2,000 | 1,167 |
| Equipment Rental | 2,000 | 1,167 | 915 | 1,507 | 1,085 | 252 |
| Office Equipment & Furniture & Stationery | 5,400 | 3,150 | 1,505 | 2,185 | 3,895 | 1,645 |
| Telephones | 2,200 | 1,283 | 1,208 | 1,324 | 992 | 75 |
| Postage & Carriage | 1,500 | 875 | 490 | 910 | 1,010 | 385 |
| Alarm Call Out | 2,104 | 1,227 | 139 | 335 | 1,965 | 1,089 |
| Travel and Subsistence | 250 | 146 | 82 | 80 | 168 | 64 |
| Borough Records | 350 | 204 | - | 700 | 350 | 204 |
| Payroll Services | 3,400 | 1,983 | 900 | 1,340 | 2,500 | 1,083 |
| Councillor & Staff Training | 2,275 | 1,327 | 1,776 | 845 | 499 | (449) |
| Recruitment | 1,500 | 875 | 172 | 1,342 | 1,328 | 703 |
| Newspapers | 37 | 22 | 24 | 21 | 13 | (2) |
| IT | 4,800 | 2,800 | 4,051 | 3,572 | 749 | (1,251) |
| Rates | 26,675 | 15,560 | 19,727 | 15,077 | 6,948 | (4,166) |
| Heating & Lighting | 7,525 | 4,390 | 2,305 | 2,632 | 5,220 | 2,084 |
| STC Meeting & Expenses & Subsistence | 1,000 | 583 | 487 | 565 | 513 | 96 |
| Gen Repairs, Maint & Sundry | 10,500 | 6,125 | 14,525 | 6,952 | (4,025) | (8,400) |
| Health & Safety | 1,500 | 875 | - | - | 1,500 | 875 |
| Combined Insurance Policy | 15,420 | 8,995 | 8,981 | (355) | 6,439 | 14 |
| Bank Charges & Interest | 1,000 | 583 | 67 | 519 | 933 | 516 |
| Audit Fee | 5,390 | 3,144 | 5,600 | 5,300 | (210) | (2,456) |
| Professional Fees | 10,000 | 5,833 | 11,293 | 6,188 | (1,293) | (5,460) |
| Subscriptions | 1,602 | 935 | 1,224 | 2,334 | 378 | (290) |
| Advertising & Publicity | 1,000 | 583 | - | - | 1,000 | 583 |
| Lift Maintenance Contract | 1,000 | 583 | 994 | 946 | 6 | (410) |
| Election Exp (Inc Polls/Pro Challenges) | 2,500 | 1,458 | - | - | 2,500 | 1,458 |
| Website Maintenance | 1,000 | 583 | - | - | 1,000 | 583 |
| Contingency for Inflation | 4,106 | 2,395 | - | - | 4,106 | 2,395 |
| | 343,660 | 200,468 | 190,179 | 161,616 | 153,481 | 10,289 |

Budget 2018/19 Expenditure increase from General Reserves F&S Minute 13 12.6.18

Additional Town Hall Maintenance Expenditure and Fees to be funded by virement from Building Maintenance Reserve at Year End F&S Minute 27 11.9.18

SHAKESPEARE BIRTHDAY CELEBRATIONS

At 31/10/2018

2018-19

2017-18

| | | | |
|--|--|--|--------|
| SBC - S106 Agreement (Balance) | | | 11,362 |
| SBC - Opening Balance (B/fwd from 2017-18) | | | 71,153 |

Budget 2018/19 Civic Expenditure increase on Christmas Activities from SBC S106 Agreement

| | | | 2018-19 | 2017-18 |
|---------------------------------------|--|--|---------------|---------------|
| INCOME | | | | |
| SBC - Income (Other) | | | 25,000 | 28,000 |
| SBC - Town Council Budget | | | 25,000 | 25,000 |
| SBC - Friends Donations | | | 80 | 370 |
| SBC - Friends Receptions | | | - | - |
| SBC - Parade - Flags & Admin Fee | | | 867 | 583 |
| SBC - Advertising Income | | | - | - |
| SBC - Bank Interest | | | - | - |
| Total Income | | | 50,947 | 53,953 |
| EXPENDITURE | | | | |
| SBC - Expenditure | | | - | - |
| SBC - Shields Repairs & Maintenance | | | 150 | 315 |
| SBC - Standard Replacements | | | - | 97 |
| SBC - Flag Poles | | | 4,520 | 3,530 |
| SBC - Insurance | | | 376 | 355 |
| SBC - Health & Safety | | | 1,745 | 995 |
| SBC - Traffic Management | | | 3,364 | 3,597 |
| SBC - Parade & Ceremony | | | 9,051 | 10,298 |
| SBC - Management Charges | | | 6,519 | 8,477 |
| SBC - Operational Expenses | | | 7,500 | - |
| SBC - Miscellaneous Expenses | | | 12,530 | 8,935 |
| SBC - Birthday Cake | | | 1,400 | - |
| SBC - Playmakers | | | - | - |
| SBC - Marketing | | | 2,000 | - |
| SBC - Bank Charges | | | - | - |
| SBC - Friends of Shakespeare | | | - | - |
| SBC - Friends of Shakespeare Launch | | | - | - |
| SBC - Friends Reception | | | 393 | 313 |
| Total Expenditure | | | 49,547 | 36,912 |
| NET Surplus (Deficit) for Year | | | 1,399 | 17,042 |

| | | | |
|--|--|--|---------------|
| SBC - including Opening Balance | | | 72,552 |
|--|--|--|---------------|