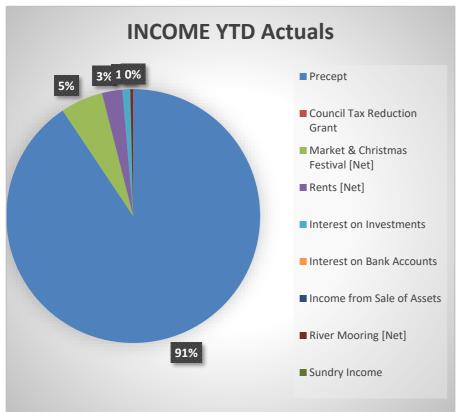
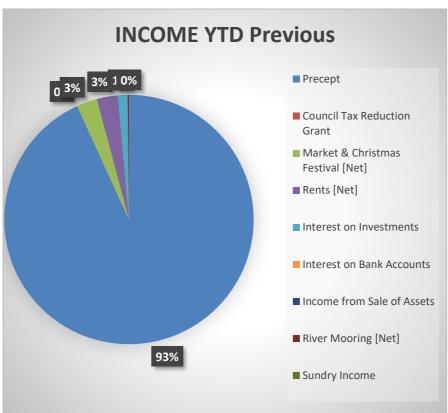
STRATFORD-UPON-AVON TOWN COUNCIL	MANAGEMENT ACCOUNTS		2021-22	YTD Comparison	
	(	<b>30/09/2021</b>	Month	6	_

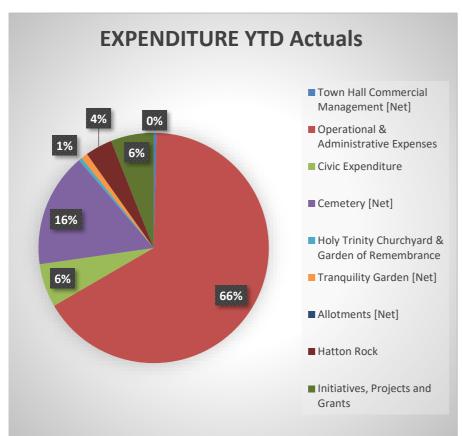
INVESTMENTS & BANK			
	@ 30/09/2021	@ 30/09/2020	VARIANCE Increase / (Decrease)
CCLA Local Authorities' Property Fund	250,000	250,000	(Decrease)
Cambridge & Counties 3 Year Business Bond	104,455	102,200	2,255
Cambridge & Counties 2 Year Business Bonds	182,614	232,005	(49,391)
Total Long Term Investments	537,069	584,205	(47,136)
•			
CCLA Public Sector Deposit Fund	34,451	34,435	16
Cambridge & Counties Bank Savings Account	58,763	126,525	(67,762)
Total Short Term Investments	93,215	160,960	(67,745)
Barclays Business Current Account	237,810	280,203	(42,394)
Barclays Debit Card Account	311	476	(165)
Petty Cash	227	209	17
Total Cash at Bank and in hand	238,347	280,888	(42,541)
Total Investments & Bank	868,630	1,026,053	(157,423)

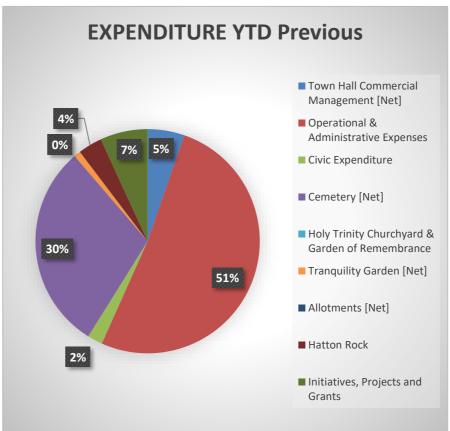
RESERVES			
			VARIANCE
	@ 31/03/2021	@ 31/03/2020	Increase /
			(Decrease)
Building Maintenance Reserve	127,000	136,615	(9,615)
Cemetery Land & Building Reserve	45,400	25,400	20,000
Allotment Reserve	7,162	27,162	(20,000)
Christmas Festival Reserve	7,154	7,154	-
Vehicle Replacement Reserve	17,500	15,000	2,500
Election Expenses Reserve	23,462	18,462	5,000
Community Infrastructure Levy	7,843	10,279	(2,436)
Town Centre Strategic Partnership	12,000	-	12,000
Other Designated Reserves	54,934	-	54,934
SBC Reserve	62,518	73,047	(10,529)
Total Designated Reserves	364,973	313,119	51,855
General Reserve	261,024	442,390	(181,366)
Total Reserves	625,997	755,509	(129,512)

	YTD Actuals	% of Total	YTD Previous	% of Total	VARIANCE
	2021-22		2020-21		Increase /
INCOME	262 700	720/	057.476	0.40/	(Decrease)
Precept Council Toy Bodystion Crant	263,788	73%	257,176	84%	6,613
Council Tax Reduction Grant	-	-	-	-	-
Market & Christmas Festival (incl. SDC share)	32,145	9%	13,060	4%	19,085
Rents	9,750	3%	9,750	3%	-
Interest on Investments	2,838	1%	3,285	1%	(447)
Interest on Bank Accounts	36	0%	86	0%	(51)
Income from Sale of Assets	-	-	-	-	· -
River Mooring	1,040	0%	513	0%	528
Sundry Income	50	0%	-	-	50
Town Hall Commercial Management	14,955	4%	(775)	-0%	15,729
Cemetery	34,085	9%	19,572	6%	14,513
Tranquility Garden	3,443	1%	2,736	1%	706
Allotments			<u> </u>		<u>-</u>
GROSS INCOME	98,340	27%	48,227	16%	50,113
TOTAL INCOME (including Precept)	362,128	100%	305,403	100%	56,725
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	16,363	4%	5,682	2%	10,681
Rents	2,184	1%	2,184	1%	
River Mooring	, - -	-	-	-	_
Town Hall Commercial Management	13,726	4%	14,496	5%	(771)
Operational & Administrative Expenses	205,500	55%	147,428	47%	58,071
Civic Expenditure	18,988	5%	6,276	2%	12,712
Cemetery	83,830	22%	105,194	34%	(21,364)
Holy Trinity Churchyard & Garden of Remembrance	1,438	0%	-	-	1,438
Tranquility Garden	531	0%	-	-	531
Allotments	-	-	-	-	_
Hatton Rock	11,812	3%	9,952	3%	1,861
Initatives, Projects and Grants	18,686	5%	19,681	6%	(995)
Contingency for Inflation (included in above)					
GROSS EXPENDITURE (including Contingency)	373,058	100%	310,893	100%	62,165
NET Surplus / (Deficit)	(10,930)		(5,490)		(5,440)









<b>SUMMARISED INCOME &amp; EXPENDITURE</b>	ACCOUNT		@ 30/09/2021		
		NTAGES	ACT	UALS	VARIANCE
	YTD Actuals	YTD Previous	YTD Actuals	YTD Previous	Increase /
INCOME	2021-22	2020-21	2021-22	2020-21	(Decrease)
Precept	91%	93%	263,788	257,176	6,613
Council Tax Reduction Grant	-	-	-	-	-
Market & Christmas Festival [Net]	5%	3%	15,782	7,378	8,404
Rents [Net]	3%	3%	7,566	7,566	-
Interest on Investments	1%	1%	2,838	3,285	(447)
Interest on Bank Accounts	-	-	36	86	(51)
Income from Sale of Assets	-	-	-	-	-
River Mooring [Net]	-	-	1,040	513	528
Sundry Income	-	-	50	-	50
	100%	100%	291,099	276,003	15,096
EXPENDITURE					
Town Hall Commercial Management [Net]	-	5%	(1,229)	15,271	(16,500)
Operational & Administrative Expenses	68%	52%	205,500	147,428	58,071
Civic Expenditure	6%	2%	18,988	6,276	12,712
Cemetery [Net]	16%	30%	49,745	85,622	(35,877)
Holy Trinity Churchyard & Garden of Remembrance	-	-	1,438	-	1,438
Tranquility Garden [Net]	-1%	-1%	(2,912)	(2,736)	(176)
Allotments [Net]	-	-	-	-	-
Hatton Rock	4%	4%	11,812	9,952	1,861
Initiatives, Projects and Grants	6%	7%	18,686	19,681	(995)
	100%	100%	302,029	281,493	20,536
NET Surplus / (Deficit)			(10,930)	(5,490)	(5,440)
- m p = - (					, , ,
Funding from Reserves			tbc @ Year End	tbc @ Year End	tbc @ Year End

# **MARKET & CHRISTMAS FESTIVAL**

# @ 30/09/2021

### **INCOME**

Market

**Christmas Festival** 

### **EXPENDITURE**

Market - District Council Share Market - Tripartite Expenses

Christmas Festival

#### **NET INCOME**

ACT	UALS	VARIANCE
YTD Actuals 2021-22	YTD Previous 2020-21	Increase / (Decrease)
32,145	13,060	19,085
-	-	-
32,145	13,060	19,085
16,263 100 -	5,682 - -	10,581 100 -
16,363	5,682	10,681
4.5.50		
15,782	7,378	8,404

# TOWN HALL COMMERCIAL MANAGEMENT

# @ 30/09/2021

### **INCOME**

Lettings (excluding Deferred Income)

Sundry Income

Grants - COVID-19 Local Restrictions Support

### **EXPENDITURE**

Salaries, Wages & Related Costs

Security Personnel

Cleaning & Laundry

PRS and Licences

Operating Equipment

Travel & Subsistence

Marketing, Publicity & Special Projects

Other Costs

Contingency for Inflation

#### **NET EXPENDITURE**

PERCEN	NTAGES	ACTU	JALS	VARIANCE
YTD Actuals	YTD Previous	YTD Actuals	YTD Previous	Increase /
2021-22	2020-21	2021-22	2020-21	(Decrease)
		2,955	(775)	3,729
		-	-	-
		12,000	-	12,000
		14,955	(775)	15,729
74%	82%	10,124	11,832	(1,708)
1%	0%	190	-	190
		1,378	1,337	42
		2,033	1,267	767
		-	44	(44)
		-	17	(17)
		-	-	-
		-	-	-
	_	13,726	14,496	(771)
		(1,229)	15,271	(16,500)

# OPERATIONAL & ADMINISTRATIVE EXPENSES

	PERCENTAGES		ACTU	JALS	VARIANCE
	YTD Actuals	YTD Previous	YTD Actuals	YTD Previous	Increase /
EXPENDITURE	2021-22	2020-21	2021-22	2020-21	(Decrease)
Rother Street Clock Tower			4,237	197	4,040
STC Meeting Expenses & Subsistence			331	124	207
Travel and Subsistence			39	11	28
Borough Records			(350)	-	(350)
Salaries, Wages & Related Costs	46%	64%	94,131	94,359	(227)
Recruitment			-	118	(118)
Advertising & Publicity			-	-	-
Equipment for Live Streaming of Meetings			1,007	-	1,007
Office Equipment & Furniture & Stationery			2,489	700	1,789
Equipment Rental			944	745	199
Combined Insurance Policy			6,757	6,555	202
Telephones			1,281	1,053	228
Postage & Carriage			(2)	400	(402)
Avon Planning Services			2,440	2,040	400
Neighbourhood Plan Monitoring & Review			360	360	-
Subscriptions			1,671	1,064	607
Professional Fees			1,189	7,398	(6,209)
Audit Fees			6,050	4,350	1,700
Payroll Services			1,015	500	515
Health & Safety			-	-	-
Councillor & Staff Training			234	235	(1)
IT			4,555	4,450	105
Website Maintenance			298	1,148	(850)
Bank Charges & Interest			263	248	15
Newspapers			30	19	11
Rates & Water Rates			13,924	12,992	931
Heating & Lighting			1,663	1,284	379
General Repairs, Maintenance & Sundry			4,511	1,843	2,668
Town Hall Planned Maintenance & Repairs			55,262	2,972	52,290
Alarm & CCTV Call Out			760	365	395
Lift Maintenance Contract			409	1,899	(1,490)
Contingency for Inflation			-	-	-
Election Exp (Inc Polls/Pro Challenges)			-	-	-
			205,500	147,428	58,071

CIVIC EXPENDITURE @ 30/09/2021

### **EXPENDITURE**

Mayor's Allowance

Mayor's Traveling

New Civic Car (to be added to Mayor's Travelling)

Civic Insignia

Receptions (Formal & Informal)

Honoraria inc photographic

Printing & Stationery

Floral Decorations

Civic Robes

Civic Gifts

SBC - Town Council funding contribution

**Christmas Activities** 

Festivals & Events - HODS

VE Day 75

Contingency (Events tbc)

**National Mourning Protocol** 

**Event Security** 

ACTU	JALS	VARIANCE
YTD Actuals	YTD Previous	Increase /
2021-22	2020-21	(Decrease)
3,101	151	2,950
495	307	188
-		
-	3,422	(3,422)
605	730	(125)
1,166	1,457	(291)
-	210	(210)
65	-	65
47	-	47
49	-	49
12,500	-	12,500
-	-	-
799	-	799
-	-	-
162	-	162
-	-	-
•	-	-
18,988	6,276	12,712

**CEMETERY** @ 30/09/2021

#### **INCOME**

Purchase & Interment Fees Memorial Fees Sundry Income (Seating/Trees/Transfers)

### **EXPENDITURE**

Salaries, Wages & Related Costs Training Rates & Water Rates **General Ground Maintenance** Cemetery Driveway Kerbing Repairs & Maintenance Telephone Heating & Lighting Vehicle Expenses Equipment CCTV Health & Safety **Grave Excavation** Travel & Subsistence Sundry Seating & Trees Contingency for Inflation Vehicle Replacement Contingency

#### **NET EXPENDITURE**

PERCEN	ITAGES	ACTU	JALS	VARIANCE
YTD Actuals	YTD Previous	YTD Actuals	YTD Previous	Increase /
2021-22	2020-21	2021-22	2020-21	(Decrease)
		26,391	16,762	9,629
		5,540	2,510	3,030
		2,154	300	1,854
		34,085	19,572	14,513
83%	67%	69,551	69,967	(415)
		-	-	-
		2,146	2,229	(83)
		4,411	2,852	1,559
		-	19,306	(19,306)
		-	-	-
		226	223	3
		710	147	563
		2,282	1,761	521
		2,758	7,097	(4,338)
		-	-	-
		-	-	-
		1,140	1,140	-
		257	368	(112)
		349	105	244
		-	-	-
		-	-	- (04.55.1)
		83,830	105,194	(21,364)
		10.745	05.000	(05.075)
		49,745	85,622	(35,877)

# HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE @ 30/09/2021

### **EXPENDITURE**

Special Repairs and Maintenance Boundary Wall Repairs

ACTU	VARIANCE	
YTD Actuals 2021-22	YTD Previous 2020-21	Increase / (Decrease)
1,438	-	1,438
-	-	-
1,438	-	1,438

TRANQUILITY GARDEN	
I NANGUILI I GANDEN	

# @ 30/09/2021

### **INCOME**

Purchase & Interment Fees Memorial Fees

# **EXPENDITURE**

Maintenance & Development Costs

**NET EXPENDITURE** 

ACTUALS		VARIANCE
YTD Actuals	YTD Previous	Increase /
2021-22	2020-21	(Decrease)
2,725	2,456	269
718	280	438
3,443	2,736	706
531	-	531
531	-	531
(2,912)	(2,736)	(176)

# **ALLOTMENTS - PARK ROAD**

# @ 30/09/2021

### **INCOME**

**Tenancy Rental** 

### **EXPENDITURE**

Lease

Set up & Maintenance Costs

**NET EXPENDITURE** 

ACTUALS		VARIANCE
YTD Actuals 2021-22	YTD Previous 2020-21	Increase / (Decrease)
•	-	-
•	-	-
-	-	-
-	-	-
-	-	-
-	-	-

# HATTON ROCK @ 30/09/2021

### **EXPENDITURE**

Rent Rates Insurance Heating & Lighting Service Costs Sundry Expenses

ACTUALS		VARIANCE
YTD Actuals	YTD Previous	Increase /
2021-22	2020-21	(Decrease)
7,869	7,869	-
2,270	2,270	-
173	-	173
-	-	-
1,500	(188)	1,688
-	-	-
11,812	9,952	1,861

# INITIATIVES, PROJECTS AND GRANTS

### @ 30/09/2021

#### **EXPENDITURE**

Special Projects & Grants - Over £20K
Special Projects & Grants - Under £20K
Town Projects / Partnership Working / CCTV
TCSP - Town Council funding contribution
Stratforward - BID Levy
Localism Project (NDP) - to Nov 2018
COVID-19 Response & Community Support
Other Debtors - Stratford Support cash only clients
Special Projects & Events
Newsletters / Quality Status
Bus Shelters/Dog Hygiene/Litter/Cycle Racks
Climate Change Initiatives
Youth Council
Green Advent Calendar
Lunch Club (Loneliness/Dementia Friendly projects)

ACTUALS		VARIANCE	
YTD Actuals	YTD Previous	Increase /	
2021-22	2020-21	(Decrease)	
-	-	-	
-	-	-	
13,894	13,894	-	
600	-	600	
709	709	-	
-	-	-	
264	3,869	(3,605)	
168	108	60	
-	-	-	
-	475	(475)	
1,170	625	545	
1,879	-	1,879	
-	-	-	
-	-	-	
-	-	-	
18,686	19,681	(995)	