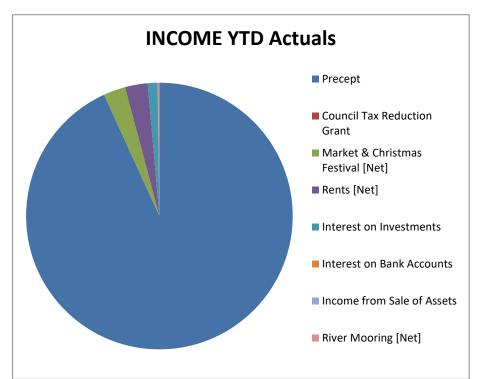
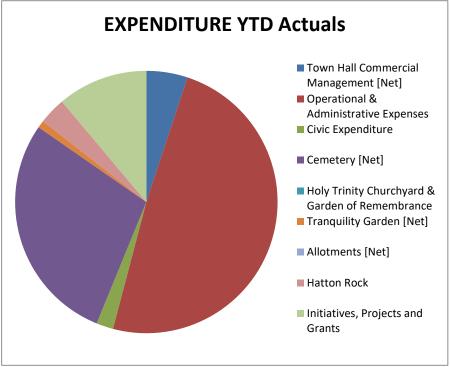
STRATFORD-UPON-AVON TOWN COUN	CIL		MANAGEME	NT ACCOUNTS 2020-21		
		@	30/09/2020	Month 6		
BALANCE SHEET	@ 30	/09/2020				
Fixed Assets						
Long Term Investments	£	584,205				
Current Assets						
Debtors	£	13,400				
Short Term Investments	£	160,960				
Cash at Bank and in hand	£	280,888				
	£	455,248	_			
Less Current Liabilities						
Creditors	£	(37,025)				
Restricted Funds	£	(15,849)				
	£	(52,874)				
Net Assets (excluding Fixed Asset Reserve)	£	986,579	_			
Financed by:			_			
Year To Date Trial Balance Surplus/(Deficit)	£	230,776				
General Reserve	£	442,390				
Designated Reserves (excluding CIL & SBC)	£	229,793				
Community Infrastructure Levy (CIL) balance	£	10,279				
Shakespeare Birthday Celebrations (SBC) balance	£	73,341				
Chancepoure Diminary Colobianone (CDC) Salarico	£	986,579	- =	(excluding Fixed Assets @ 31/03/2020) £	15,039,541
INVESTMENTS & BANK	@ 3	0/09/2020		RESERVES	@	31/03/2020
CCLA Local Authorities' Property Fund	£	250,000		Building Maintenance Reserve	£	136,615
Cambridge & Counties 3 Year Business Bond	£	102,200		Cemetery Land & Building Reserve	£	25,400
Cambridge & Counties 2 Year Business Bonds	£	232,005		Allotment Reserve	£	27,162
Total Long Term Investments	£	584,205	-	Christmas Festival Reserve	£	7,154
			=	Vehicle Replacement Reserve	£	15,000
CCLA Public Sector Deposit Fund	£	34,435		Election Expenses Reserve	£	18,462
Cambridge & Counties Bank Savings Account	£	126,525		Community Infrastructure Levy (CIL		5,755
Total Short Term Investments	£	160,960	-	SBC Reserve	£	73,047
Total offort Term investments		100,000		Total Designated Reserves	£	308,595
Barclays Business Current Account	£	280,203		. Ottal Designated Nesel Ves		300,333
Barclays Debit Card Account	£	476		General Reserve	£	442,390
Petty Cash	£	209				++ L ,000
Total Cash at Bank and in hand	£	280,888	-			
Total Investments & Bank	£	1,026,053	- -	Total Reserves	£	750,985

INCOME & EXPENDITURE YEAR TO DATE	YTD Budget	% of Total	YTD Actuals	% of Total	VARIANCE
INCOME	@ 30/09/2020		@ 30/09/2020		Surplus/(Deficit)
Precept	257,176	66%	257,176	84%	-
Council Tax Reduction Grant	-		-		-
Market & Christmas Festival (incl. SDC share)	71,972	18%	13,060	4%	(58,912)
Rents	4,875		9,750		4,875
Interest on Investments	8,750		3,285		(5,465)
Interest on Bank Accounts	180		86		(94)
Income from Sale of Assets	-		-		-
River Mooring	518		513		(5)
Town Hall Commercial Management	15,595	4%	(775)	-0%	(16,370)
Cemetery	27,165	7%	19,572	6%	(7,593)
Tranquility Garden	4,554		2,736		(1,818)
Allotments	83		-		(83)
TOTAL INCOME	390,867		305,403		(85,464)
EVENDITUE					
EXPENDITURE		100/		00/	40 -0-
Market & Christmas Festival (incl. SDC share)	54,267	10%	5,682	2%	48,585
Rents	1,092		2,184		(1,092)
River Mooring	-	00/	-	407	-
Town Hall Commercial Management	18,377	3%	14,496	4%	3,881
Operational & Administrative Expenses	220,996	41%	147,428	45%	73,568
Civic Expenditure	42,154	8%	6,276	2%	35,878
Cemetery	104,580	19%	105,194	32%	(614)
Holy Trinity Churchyard & Garden of Remembrance	1,500		-		1,500
Tranquility Garden	2,500		-		2,500
Allotments	5		-		5
Hatton Rock	9,681	470/	9,952	400/	(271)
Initatives, Projects and Grants	90,067	17%	33,466	10%	56,601
Contingency for Inflation (included in above)	3,942				
TOTAL EXPENDITURE	545,219		324,679		220,540
NET Surplus / (Deficit)	(154,352)		(19,276)		135,076

INCOME & EXPENDITURE YEAR TO DATE	- ACTUALS &	PREVIOUS			
	YTD Actuals	% of Total	YTD Previous	% of Total	VARIANCE
	2020-21		2019-20		Increase /
INCOME	@ 30/09/2020		@ 30/09/2019		(Decrease)
Precept	257,176	84%	252,726	59%	4,450
Council Tax Reduction Grant	-	-	1,830	0%	(1,830)
Market & Christmas Festival (incl. SDC share)	13,060	4%	106,133	25%	(93,073)
Rents	9,750	3%	9,750	2%	-
Interest on Investments	3,285	1%	2,919	1%	366
Interest on Bank Accounts	86	0%	192	0%	(105)
Income from Sale of Assets	-	-	-	-	-
River Mooring	513	0%	721	0%	(208)
Town Hall Commercial Management	(775)	-0%	13,792	3%	(14,566)
Cemetery	19,572	6%	37,700	9%	(18,128)
Tranquility Garden	2,736	1%	5,159	1%	(2,423)
Allotments	-	-	-	-	-
TOTAL INCOME	305,403	100%	430,921	100%	(125,518)
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	5,682	2%	42,089	11%	(36,407)
Rents	2,184	1%	2,184	1%	-
River Mooring	, -	-	, <u>-</u>	-	-
Town Hall Commercial Management	14,496	4%	17,646	5%	(3,149)
Operational & Administrative Expenses	147,428	45%	169,212	43%	(21,784)
Civic Expenditure	6,276	2%	29,009	7%	(22,733)
Cemetery	105,194	32%	89,489	23%	15,705
Holy Trinity Churchyard & Garden of Remembrance	-	-	8,037	2%	(8,037)
Tranquility Garden	-	-	69	0%	(69)
Allotments	-	-	-	-	-
Hatton Rock	9,952	3%	(190)	-0%	10,142
Initatives, Projects and Grants	33,466	10%	32,798	8%	669
Contingency for Inflation (included in above)					
TOTAL EXPENDITURE	324.679	100%	390.342	100%	(65.664)
NET Surplus / (Deficit)	(19,276)		40.579		(59.855)

@ 30/09/2020





SUMMARISED INCOME & EXPENDITURE	ACCOUNT		@ 30/09/2020			
	BUD	GET	ACTU	ALS	VARIANCE - Sui	rplus / (Deficit)
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
INCOME	2020-21	@ 30/09/2020	2020-21	2019-20	Annual Budget	YTD Budget
Precept	514,351	257,176	257,176	252,726	(257, 176)	-
Council Tax Reduction Grant	-	-	-	1,830	-	-
Market & Christmas Festival [Net]	35,410	17,705	7,378	64,045	(28,032)	(10,327)
Rents [Net]	7,566	3,783	7,566	7,566	(0)	3,783
Interest on Investments	17,500	8,750	3,285	2,919	(14,215)	(5,465)
Interest on Bank Accounts	360	180	86	192	(274)	(94)
Income from Sale of Assets	-	-	-	-	-	-
River Mooring [Net]	1,035	518	513	721	(523)	(5)
Sundry Income	-	-	•	-	-	-
	576,222	288,111	276,003	329,998	(300,219)	(12,108)
EXPENDITURE						
Town Hall Commercial Management [Net]	5,564	2,782	15,271	3,854	(9,707)	(12,489)
Operational & Administrative Expenses	441,992	220,996	147,428	169,212	294,564	73,568
Civic Expenditure	84,307	42,154	6,276	29,009	78,031	35,878
Cemetery [Net]	154,831	77,415	85,622	51,789	69,209	(8,207)
Holy Trinity Churchyard & Garden of Remembrance	3,000	1,500	-	8,037	3,000	1,500
Tranquility Garden [Net]	(4,107)	(2,054)	(2,736)	(5,090)	(1,371)	682
Allotments [Net]	(155)	(78)	-	-	(155)	(78)
Hatton Rock	19,361	9,681	9,952	(190)	9,409	(271)
Initiatives, Projects and Grants	180,134	90,067	33,466	32,798	146,668	56,601
	884,927	442,463	295,279	289,419	589,648	147,184
NET Surplus / (Deficit)	(308,705)	(154,352)	(19,276)	40,579	289,429	135,076
Funding from Reserves	295,705	n/a	tbc @ Year End	5,877	tbc @ Year End	n/a
Budget Virements (approved post Budget)	13,000					

Cemetery Expenditure increase for Ground Maintenance £10,000 F&S Minute 25 10.9.19 and for Equipment £3,000 F&S Minute 71.2 10.3.20 (carried over from 2019-20)

MARKET & CHRISTMAS FESTIVAL

@ 30/09/2020

INCOME

Market

Christmas Festival

EXPENDITURE

Market - District Council Share Market - Tripartite Expenses

Christmas Festival

NET INCOME

BUD	GET	ACTU	IALS	VARIANCE - Sur	plus / (Deficit)
Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
2020-21	@ 30/09/2020	2020-21	2019-20	Annual Budget	YTD Budget
143,943	71,972	13,060	106,133	(130,883)	(58,912)
-	-	•	-	-	-
143,943	71,972	13,060	106,133	(130,883)	(58,912)
86,366	43,183	5,682	42,089	80,684	37,501
2,879	1,440	-	-	2,879	1,440
19,288	9,644	-	-	19,288	9,644
108,533	54,267	5,682	42,089	102,851	48,585
		_			
35,410	17,705	7,378	64,045	(28,032)	(10,327)

TOWN HALL COMMERCIAL MANAGEMENT

@ 30/09/2020

INCOME

Lettings (excluding Deferred Income) Sundry Income

EXPENDITURE

Salaries, Wages & Related Costs Security Personnel Cleaning & Laundry PRS and Licences Operating Equipment Travel & Subsistence Marketing, Publicity & Special Projects Other Costs Contingency for Inflation

NET EXPENDITURE

BUD	GET	ACTU	ALS	VARIANCE - Su	rplus / (Deficit)
Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
2020-21	@ 30/09/2020	2020-21	2019-20	Annual Budget	YTD Budget
30,876	15,438	(775)	13,696	(31,651)	(16,213)
314	157	-	96	(314)	(157)
31,190	15,595	(775)	13,792	(31,965)	(16,370)
27,202	13,601	11,832	12,957	15,370	1,769
793	397	-	289	793	397
3,600	1,800	1,337	1,827	2,263	463
1,653	827	1,267	2,500	386	(440)
914	457	44	-	870	413
350	175	17	73	333	158
1,500	750	-	-	1,500	750
500	250	-	-	500	250
242	121				
36,754	18,377	14,496	17,646	22,258	3,881
5,564	2,782	15,271	3,854	(9,707)	(12,489)

	BUDGET		ACTU	ALS	VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	tuals To
EXPENDITURE	2020-21	@ 30/09/2020	2020-21	2019-20	Annual Budget	YTD Budget
Rother Street Clock Tower	220	110	197	143	23	(87)
STC Meeting Expenses & Subsistence	1,000	500	124	217	876	376
Travel and Subsistence	250	125	11	88	239	114
Borough Records	350	175	-	-	350	175
Salaries, Wages & Related Costs	189,834	94,917	94,359	99,295	95,475	558
Recruitment	1,500	750	118	412	1,382	632
Advertising & Publicity	1,000	500	-	-	1,000	500
Office Equipment & Furniture & Stationery	3,600	1,800	700	1,954	2,900	1,100
Equipment Rental	2,274	1,137	745	745	1,529	392
Combined Insurance Policy	12,124	6,062	6,555	5,874	5,569	(493)
Telephones	2,200	1,100	1,053	1,065	1,147	47
Postage & Carriage	1,000	500	400	782	600	100
Avon Planning Services	4,080	2,040	2,040	2,380	2,040	-
Neighbourhood Plan Monitoring & Review	2,000	1,000	360	360	1,640	640
Subscriptions	2,260	1,130	1,064	1,052	1,196	66
Professional Fees	13,595	6,798	7,398	12,502	6,198	(600)
Audit Fees	5,746	2,873	4,350	-	1,396	(1,477)
Payroll Services	5,800	2,900	500	2,050	5,300	2,400
Health & Safety	1,500	750	-	-	1,500	750
Councillor & Staff Training	7,565	3,783	235	343	7,330	3,548
IT	8,325	4,163	4,450	5,074	3,875	(287)
Website Maintenance	1,000	500	1,148	75	(148)	(648)
Bank Charges & Interest	1,000	500	248	407	752	252
Newspapers	40	20	19	19	21	1
Rates & Water Rates	28,126	14,063	12,992	12,776	15,134	1,071
Heating & Lighting	7,990	3,995	1,284	2,322	6,706	2,711
General Repairs, Maintenance & Sundry	124,036	62,018	4,815	7,834	119,221	57,203
Alarm & CCTV Call Out	1,000	500	365	-	635	135
Lift Maintenance Contract	1,000	500	1,899	405	(899)	(1,399)
Election Exp (Inc Polls/Pro Challenges)	5,000	2,500	-	11,038	5,000	2,500
Contingency for Inflation	6,577	3,289			6,577	3,289
	441,992	220,996	147,428	169,212	294,564	73,568

General Repairs decreased by budget virement to cover Cemetery Expenditure increase GP Minute 13 14.7.20

CIVIC EXPENDITURE @ 30/09/2020

	BUDGET		ACTU	IALS	VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
EXPENDITURE	2020-21	@ 30/09/2020	2020-21	2019-20	Annual Budget	YTD Budget
Mayor's Allowance	6,500	3,250	151	2,029	6,349	3,099
Mayor's Traveling	5,000	2,500	307	2,354	4,693	2,193
New Civic Car (to be added to Mayor's Travelling)	3,864	1,932				
Civic Insignia	4,864	2,432	3,422	169	1,442	(990)
Receptions (Formal & Informal)	6,000	3,000	730	3,722	5,270	2,270
Honoraria inc photographic	3,329	1,665	1,457	1,456	1,872	208
Printing & Stationery	500	250	210	492	290	40
Floral Decorations	650	325	-	215	650	325
Civic Robes	1,500	750	-	857	1,500	750
Civic Gifts	100	50	-	61	100	50
SBC - Town Council funding contribution	25,000	12,500	-	12,500	25,000	12,500
Christmas Activities	2,000	1,000	-	1,060	2,000	1,000
Festivals & Events - HODS	2,000	1,000	-	-	2,000	1,000
VE Day 75	3,000	1,500	-			
Contingency (Events tbc)	5,000	2,500	-	-	5,000	2,500
National Mourning Protocol	-	-	-	-	-	-
Event Security	15,000	7,500	-	4,095	15,000	7,500
	84,307	42,154	6,276	29,009	78,031	35,878

Event Security decreased by £5,000 to offset additional Grant Expenditure for Fred Winter Centre TC Minute 82 29.9.20

CEMETERY @ 30/09/2020

	BUDGET		ACTU	IALS	VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
INCOME	2020-21	@ 30/09/2020	2020-21	2019-20	Annual Budget	YTD Budget
Purchase & Interment Fees	43,074	21,537	16,762	33,495	(26,312)	(4,775)
Memorial Fees	10,855	5,428	2,510	4,120	(8,345)	(2,918)
Sundry Income (Seating/Trees/Transfers)	400	200	300	85	(100)	100
	54,329	27,165	19,572	37,700	(34,757)	(7,593)
EXPENDITURE						
Salaries, Wages & Related Costs	135,173	67,587	69,967	64,121	65,206	(2,380)
Training	3,000	1,500				
Rates & Water Rates	4,374	2,187	2,229	2,131	2,145	(42)
General Ground Maintenance	39,964	19,982	22,158	15,769	17,806	(2,176)
Repairs & Maintenance	1,100	550	-	-	1,100	550
Telephone	650	325	223	288	427	102
Heating & Lighting	1,160	580	147	(187)	1,013	433
Vehicle Expenses	3,730	1,865	1,761	1,850	1,969	104
Equipment	10,218	5,109	7,097	3,570	3,121	(1,988)
Health & Safety	250	125	-	9	250	125
Grave Excavation	4,750	2,375	1,140	1,330	3,610	1,235
Travel & Subsistence	626	313	368	306	258	(55)
Sundry Seating & Trees	600	300	105	304	495	195
Contingency for Inflation	1,065	533	-	-	1,065	533
Vehicle Replacement Contingency	2,500	1,250	-	-	2,500	1,250
	209,160	104,580	105,194	89,489	103,966	(2,114)
NET EXPENDITURE	154,831	77,415	85,622	51,789	69,209	(8,207)

Cemetery Expenditure increase for Ground Maintenance F&S Minute 25 10.9.19 and for Equipment F&S Minute 71.2 10.3.20 (carried over from 2019-20) Cemetery Expenditure increase for Ground Maintenance GP Minute 13 14.7.20

HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE @ 30/09/2020

EXPENDITURE

Special Repairs and Maintenance

BUD	GET	ACTU	ALS	VARIANCE - Surplus / (Deficit)		
Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To	
2020-21	@ 30/09/2020	2020-21	2019-20	Annual Budget	YTD Budget	
3,000	1,500	-	8,037	3,000	1,500	
3,000	1,500	-	8,037	3,000	1,500	

TRANQUILITY GARDEN

@ 30/09/2020

	BUD	BUDGET		JALS	VARIANCE - Su	rplus / (Deficit)
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
INCOME	2020-21	@ 30/09/2020	2020-21	2019-20	Annual Budget	YTD Budget
Purchase & Interment Fees	6,480	3,240	2,456	3,350	(4,024)	(784)
Memorial Fees	2,627	1,314	280	1,809	(2,347)	(1,034)
	9,107	4,554	2,736	5,159	(6,371)	(1,818)
EXPENDITURE						
Maintenance & Development Costs	5,000	2,500	-	69	5,000	2,500
	5,000	2,500	-	69	5,000	2,500
NET EXPENDITURE	(4,107)	(2,054)	(2,736)	(5,090)	(1,371)	682

Budget 2020/21 Income expected to exceed Expenditure

ALLOTMENTS - PARK ROAD

@ 30/09/2020

	BUD	BUDGET		JALS	VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
INCOME	2020-21	@ 30/09/2020	2020-21	2019-20	Annual Budget	YTD Budget
Tenancy Rental	165	83	•	-	(165)	(83)
	165	83	•	-	(165)	(83)
EXPENDITURE						
Lease	10	5	-	-	10	5
Set up & Maintenance Costs	-	ı	-	-	-	-
	10	5	•	-	10	5
NET EXPENDITURE	(155)	(78)	-	-	(155)	(78)

Budget 2020/21 Expenditure to be covered by Designated Allotment Reserve

HATTON ROCK @ 30/09/2020

EXPENDITURE

Rent Rates Insurance Heating & Lighting Service Costs Sundry Expenses

BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)		
Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To		
2020-21	@ 30/09/2020	2020-21	2019-20	Annual Budget	YTD Budget	
13,490	6,745	7,869	(1,120)	5,621	(1,124)	
4,584	2,292	2,270	975	2,314	22	
144	72	-	142	144	72	
43	22	-	1	43	22	
750	375	(188)	(188)	938	563	
350	175	-	-	350	175	
19,361	9,681	9,952	(190)	9,409	(271)	

INITIATIVES, PROJECTS AND GRANTS

@ 30/09/2020

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
EXPENDITURE	2020-21	@ 30/09/2020	2020-21	2019-20	Annual Budget	YTD Budget
Special Projects & Grants - Over £20K	115,000	57,500	-	-	115,000	57,500
Special Projects & Grants - Under £20K	5,000	2,500	-	-	5,000	2,500
Town Projects / Partnership Working / CCTV	28,087	14,044	27,788	27,788	299	(13,745)
Stratforward - BID Levy	744	372	709	709	35	(337)
Localism Project (NDP) - to Nov 2018	-	-	-	-	-	-
COVID-19 Response & Community Support	-	-	3,761	-	(3,761)	(3,761)
Other Debtors - Stratford Support cash only clients			108	-	(108)	(108)
Special Projects & Events	-	-	-	-	-	-
Newsletters / Quality Status	14,106	7,053	475	3,041	13,631	6,578
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	6,997	3,499	625	1,259	6,372	2,873
Climate Change Pilot Scheme	10,000	5,000	-	-	10,000	5,000
Lunch Club (Loneliness/Dementia Friendly projects)	200	100	-	-	200	100
	180,134	90,067	33,466	32,798	146,668	56,601

Special Projects & Grants additional Grant Expenditure of £5,000 for Fred Winter Centre TC Minute 82 29.9.20

2020-21 7,933 73,047	25,000 25,000 25 - 2,542 - 52,567
73,047 - - - (83) - -	25,000 25 - 2,542 -
- - - - (83) - -	25,000 25 - 2,542 -
-	25 - 2,542 - -
-	- 2,542 - -
-	- -
-	- -
(83)	52,567
(83)	52,567
(83)	52,567
_	
_	
	-
-	-
-	4 500
-	4,520 376
-	
500	1,990
-	1,650
- (077)	10,706
(877)	8,193
-	5,633
-	-
-	11,471
-	-
-	4 000
-	1,690
-	-
-	-
-	
(377)	46,229
294	6,338

SBC - including Opening Balance		73,341