

STRATFORD-UPON-AVON TOWN COUNCIL
MANAGEMENT ACCOUNTS 2022-23
YTD COMPARISON
N.B. before final Year End adjustments
@ 31/03/2023
Month 12
INVESTMENTS & BANK

	@ 31/03/2023	@ 31/03/2022	VARIANCE Increase/(Decrease)
CCLA Local Authorities' Property Fund	250,000	250,000	-
Cambridge & Counties 3 Year Business Bond	-	-	-
Cambridge & Counties 2 Year Business Bond	-	50,577	(50,577)
Total Long Term Investments	250,000	300,577	(50,577)
CCLA Public Sector Deposit Fund	35,109	34,471	638
Cambridge & Counties Bank Savings Account	146,737	94,695	52,042
Total Short Term Investments	181,846	129,166	52,680
Barclays Business Current Account	32,113	15,343	16,770
Barclays Debit Card Account	338	745	(407)
Petty Cash	75	213	(138)
Total Cash at Bank and in hand	32,526	16,301	16,225
Total Investments & Bank	464,371	446,043	18,328

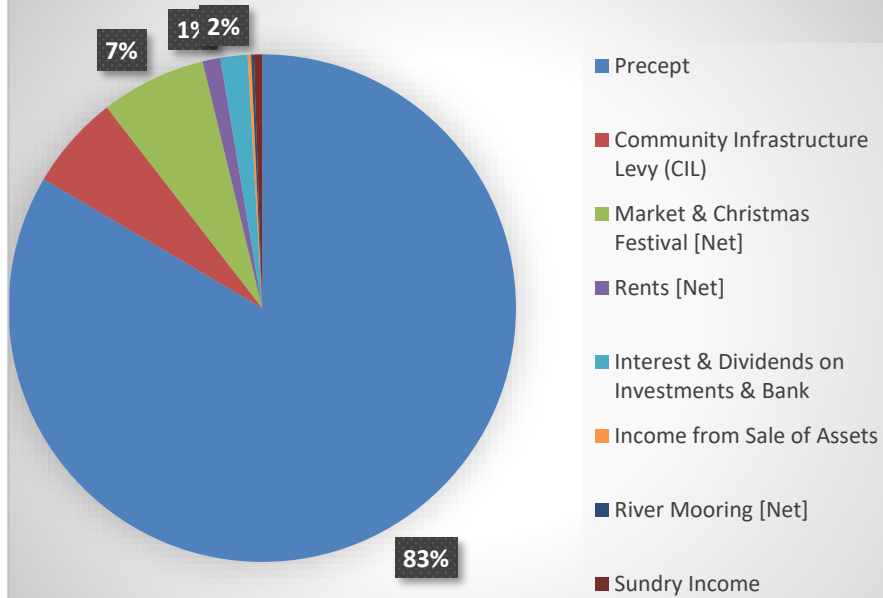
RESERVES

	@ 31/03/2023	@ 31/03/2022	VARIANCE Increase/(Decrease)
Building Maintenance Reserve	5,116	5,116	-
Cemetery Land & Building Reserve	38,135	45,400	(7,265)
Allotment Reserve	4,662	4,662	-
Election Expenses Reserve	18,462	18,462	-
Vehicle Replacement Reserve	1,500	12,500	(11,000)
Community Infrastructure Levy	69,727	29,545	40,183
Christmas Festival Reserve	4,727	5,107	(380)
Holy Trinity Churchyard & Monuments Reserve	9,674	9,674	-
Events Reserve	5,000	5,000	-
Street Furniture Reserve	-	5,000	(5,000)
Climate Change Reserve	11,108	14,549	(3,441)
Town Centre Strategic Partnership	1,698	4,561	(2,863)
Shakespeare Statue Restoration	8,576	17,855	(9,279)
Shakespeare Birthday Celebrations	66,542	72,832	(6,290)
Total Designated Reserves	244,928	250,262	(5,335)
General Reserve	181,003	149,952	31,052
Total Reserves	425,931	400,214	25,717

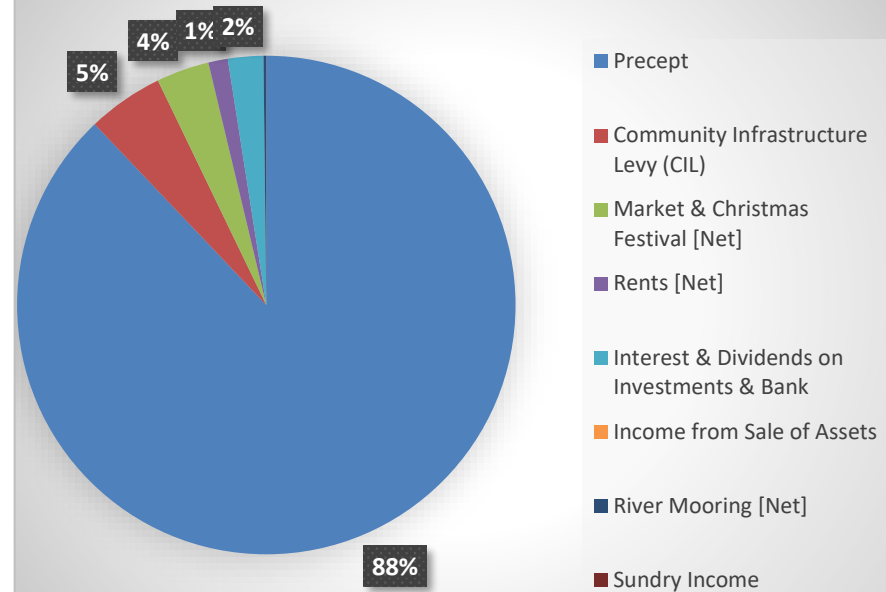
INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS

	YTD Actuals 2022-23	% of Total	YTD Previous 2021-22	% of Total	VARIANCE Increase / (Decrease)
INCOME					
Precept	556,242	61%	527,576	71%	28,666
Community Infrastructure Levy (CIL)	40,183	4%	29,545	4%	10,638
Market & Christmas Festival (incl. SDC share)	160,852	18%	57,570	8%	103,282
Rents	9,750	1%	9,750	1%	-
Interest & Dividends on Investments & Bank	11,476	1%	13,765	2%	(2,289)
Income from Sale of Assets	1,500	0%	-	-	1,500
River Mooring	1,155	0%	1,040	0%	115
Sundry Income	3,500	0%	50	0%	3,450
Town Hall Commercial Management	35,734	4%	21,077	3%	14,657
Cemetery	82,690	9%	68,154	9%	14,537
Tranquility Garden	8,630	1%	10,359	1%	(1,729)
Allotments	53	0%	107	0%	(55)
GROSS INCOME	355,523	39%	211,416	29%	144,107
TOTAL INCOME (including Precept)	911,765	100%	738,992	100%	172,773
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	116,181	13%	37,005	4%	79,176
Rents	2,184	0%	2,184	0%	-
River Mooring	-	-	-	-	-
Town Hall Commercial Management	34,504	4%	25,034	3%	9,470
Operational & Administrative Expenses	339,504	38%	510,274	53%	(170,770)
Civic Expenditure	62,746	7%	50,418	5%	12,327
Cemetery	223,137	25%	179,107	19%	44,030
Holy Trinity Churchyard & Garden of Remembrance	485	0%	10,800	1%	(10,315)
Tranquility Garden	9	0%	1,421	0%	(1,412)
Allotments	-	-	-	-	-
Hatton Rock	9,230	1%	9,901	1%	(671)
Initiatives & Projects	109,068	12%	133,326	14%	(24,259)
Contingency for Inflation (included in above)					
GROSS EXPENDITURE (including Contingency)	897,046	100%	959,469	100%	(62,423)
NET Surplus / (Deficit)	14,718		(220,478)		235,196

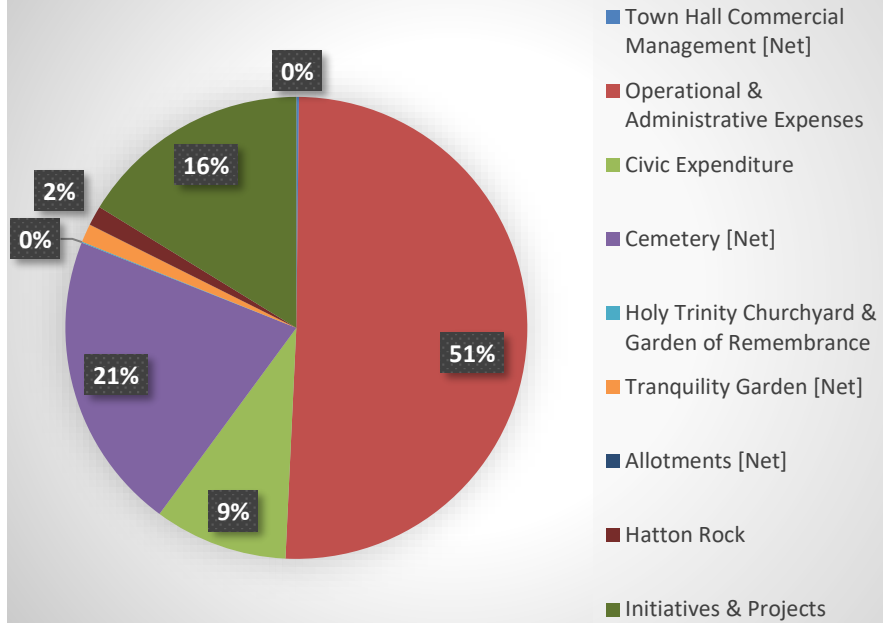
INCOME YTD Actuals



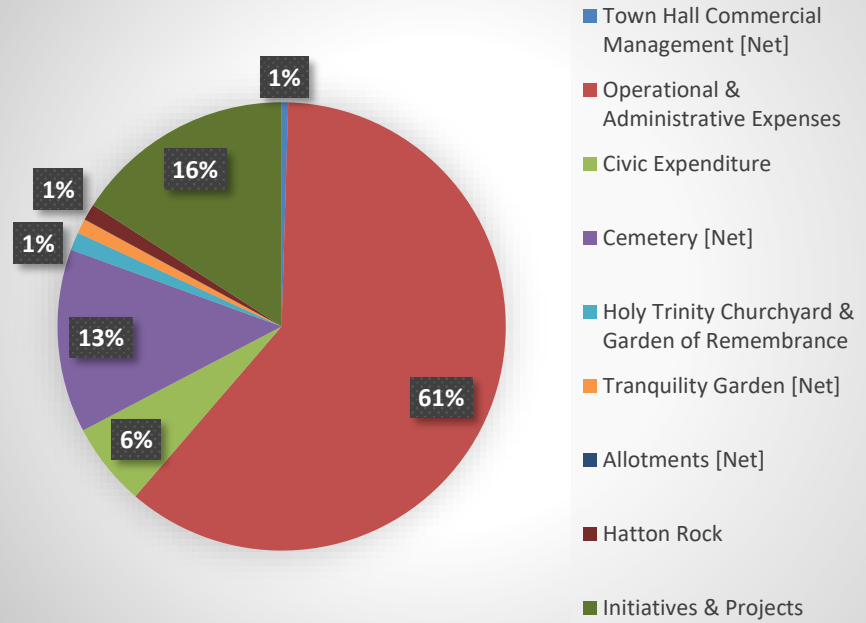
INCOME YTD Previous



EXPENDITURE YTD Actuals



EXPENDITURE YTD Previous



SUMMARISED INCOME & EXPENDITURE ACCOUNT @ 31/03/2023

	PERCENTAGES		ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2022-23	YTD Previous 2021-22	YTD Actuals 2022-23	YTD Previous 2021-22	
INCOME					
Precept	83%	88%	556,242	527,576	28,666
Community Infrastructure Levy (CIL)	6%	5%	40,183	29,545	10,638
Market & Christmas Festival [Net]	7%	3%	44,672	20,565	24,107
Rents [Net]	1%	1%	7,566	7,566	-
Interest & Dividends on Investments & Bank	2%	2%	11,476	13,765	(2,289)
Income from Sale of Assets	-	-	1,500	-	1,500
River Mooring [Net]	-	-	1,155	1,040	115
Sundry Income	1%	-	3,500	50	3,450
	100%	99%	666,293	600,106	66,187
EXPENDITURE					
Town Hall Commercial Management [Net]	-	-	(1,231)	3,957	(5,187)
Operational & Administrative Expenses	52%	62%	339,504	510,274	(170,770)
Civic Expenditure	10%	6%	62,746	50,418	12,327
Cemetery [Net]	22%	14%	140,447	110,954	29,494
Holy Trinity Churchyard & Garden of Remembrance	-	1%	485	10,800	(10,315)
Tranquility Garden [Net]	-1%	-1%	(8,621)	(8,938)	317
Allotments [Net]	-	-	(53)	(107)	55
Hatton Rock	1%	1%	9,230	9,901	(671)
Initiatives & Projects	17%	16%	109,068	133,326	(24,259)
	100%	100%	651,575	820,584	(169,009)
NET Surplus / (Deficit)			14,718	(220,478)	235,196
Funding from Reserves			<i>tbc @ Year End</i>	<i>tbc @ Year End</i>	<i>tbc @ Year End</i>

MARKET & CHRISTMAS FESTIVAL**@ 31/03/2023****INCOME**

Market
Christmas Festival

EXPENDITURE

Market - District Council Share
Market - Tripartite Expenses
Christmas Festival

NET INCOME

		ACTUALS		VARIANCE
		YTD Actuals 2022-23	YTD Previous 2021-22	Increase / (Decrease)
		160,852	57,570	103,282
		-	-	-
		160,852	57,570	103,282
		96,513	34,542	61,971
		-	415	(415)
		19,668	2,048	17,620
		116,181	37,005	79,176
		44,672	20,565	24,107

TOWN HALL COMMERCIAL MANAGEMENT**@ 31/03/2023****INCOME**

Lettings (excluding Deferred Income)
Sundry Income
Grants - COVID-19 Local Restrictions Support

EXPENDITURE

Salaries, Wages & Related Costs 78% 77%
Security Personnel 4% 1%
Cleaning & Laundry
PRS and Licences
Operating Equipment
Travel & Subsistence
Marketing, Publicity & Special Projects
Other Costs
Contingency for Inflation

NET EXPENDITURE

		PERCENTAGES		ACTUALS		VARIANCE
		YTD Actuals 2022-23	YTD Previous 2021-22	YTD Actuals 2022-23	YTD Previous 2021-22	Increase / (Decrease)
				35,730	9,077	26,653
				4	-	4
				-	12,000	(12,000)
				35,734	21,077	14,657
				27,064	19,318	7,746
				1,435	190	1,245
				4,303	2,979	1,323
				1,411	2,349	(938)
				241	147	94
				-	-	-
				-	-	-
				50	50	-
				34,504	25,034	9,470
				(1,231)	3,957	(5,187)

OPERATIONAL & ADMINISTRATIVE EXPENSES
@ 31/03/2023

EXPENDITURE	PERCENTAGES		ACTUALS		VARIANCE
	YTD Actuals 2022-23	YTD Previous 2021-22	YTD Actuals 2022-23	YTD Previous 2021-22	Increase / (Decrease)
Rother Street Clock Tower			373	4,567	(4,194)
STC Meeting Expenses & Subsistence			452	805	(352)
Travel and Subsistence			84	157	(73)
Borough Records			350	-	350
Salaries, Wages & Related Costs	65%	38%	220,412	193,704	26,708
Recruitment			1,506	311	1,195
Advertising & Publicity			75	196	(121)
Office Equipment & Furniture & Stationery			4,412	4,151	261
Equipment Rental			1,393	1,528	(135)
Combined Insurance Policy			14,302	13,176	1,126
Telephones			3,131	2,748	383
Postage & Carriage			191	85	106
Avon Planning Services			4,200	4,140	60
Neighbourhood Plan Monitoring & Review			720	660	60
Subscriptions			3,449	2,305	1,144
Professional Fees			10,083	6,852	3,231
Audit Fees			7,150	6,050	1,100
Payroll Services			1,620	2,060	(440)
Health & Safety			-	42	(42)
Councillor & Staff Training			3,743	359	3,384
IT			7,706	6,990	716
Website Maintenance			652	638	14
Bank Charges & Interest			687	554	133
Newspapers			65	63	2
Rates & Water Rates			28,173	27,847	326
Heating & Lighting			9,239	5,905	3,334
General Repairs, Maintenance & Sundry			12,957	7,959	4,998
Town Hall Planned Maintenance & Repairs			-	214,136	(214,136)
Alarm & CCTV Call Out			1,090	1,245	(155)
Lift Maintenance Contract			1,290	1,041	250
Contingency for Inflation			-	-	-
Election Exp (Inc Polls/Pro Challenges)			-	-	-
			339,504	510,274	(170,770)

CIVIC EXPENDITURE**@ 31/03/2023****EXPENDITURE**

Mayor's Allowance
 Mayor's Travelling
 New Civic Car (to be added to Mayor's Travelling)
 Civic Insignia
 Receptions (Formal & Informal)
 Honoraria inc photographic
 Printing & Stationery
 Floral Decorations
 Civic Robes
 Civic Gifts
 SBC - Town Council funding contribution
 Christmas Activities
 Festivals & Events - HODS
 VE Day 75
 Contingency (Events tbc)
 National Mourning Protocol
 Event Security

		ACTUALS		VARIANCE
		YTD Actuals 2022-23	YTD Previous 2021-22	Increase / (Decrease)
		2,957	5,368	(2,411)
		2,654	1,353	1,301
		-		
		1,201	183	1,018
		12,955	7,348	5,607
		3,223	3,011	212
		603	235	368
		550	215	335
		56	62	(6)
		162	91	71
		20,000	25,000	(5,000)
		2,028	841	1,187
		-	799	(799)
		-	-	-
		4,553	316	4,237
		-	-	-
		11,803	5,596	6,207
		62,746	50,418	12,327

INCOME

Purchase & Interment Fees
 Memorial Fees
 Sundry Income (Seating/Trees/Transfers)

EXPENDITURE

Salaries, Wages & Related Costs
 Training
 Rates & Water Rates
 General Ground Maintenance
 Repairs & Maintenance
 Telephone
 Heating & Lighting
 Vehicle Expenses
 Equipment
 CCTV
 Health & Safety
 Grave Excavation
 Travel & Subsistence
 Sundry Seating & Trees
 Contingency for Inflation
 Vehicle Replacement Contingency
 Cemetery Land Extension Fees

NET EXPENDITURE

PERCENTAGES		ACTUALS		VARIANCE
YTD Actuals 2022-23	YTD Previous 2021-22	YTD Actuals 2022-23	YTD Previous 2021-22	Increase / (Decrease)
		69,715	52,991	16,724
		9,730	11,315	(1,585)
		3,245	3,848	(603)
		82,690	68,154	14,537
66%	77%	148,317	137,315	11,003
		-	-	-
		4,484	4,291	193
		11,186	14,801	(3,615)
		17,367	-	17,367
		315	504	(189)
		5,671	1,211	4,460
		15,827	7,109	8,718
		5,646	6,838	(1,192)
		400	3,299	(2,899)
		-	35	(35)
		4,940	2,280	2,660
		637	625	12
		1,082	798	284
		-	-	-
		-	-	-
		7,265	-	7,265
		223,137	179,107	44,030
		140,447	110,954	29,494

HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE @ 31/03/2023
EXPENDITURE

Special Repairs and Maintenance

		ACTUALS		VARIANCE
		YTD Actuals 2022-23	YTD Previous 2021-22	Increase / (Decrease)
		485	10,800	(10,315)
		485	10,800	(10,315)

TRANQUILITY GARDEN
@ 31/03/2023
INCOME

Purchase & Interment Fees

Memorial Fees

		ACTUALS		VARIANCE
		YTD Actuals 2022-23	YTD Previous 2021-22	Increase / (Decrease)
		6,929	8,640	(1,711)
		1,701	1,719	(18)
		8,630	10,359	(1,729)
		9	1,421	(1,412)
		9	1,421	(1,412)
		(8,621)	(8,938)	317

EXPENDITURE

Maintenance & Development Costs

NET EXPENDITURE
ALLOTMENTS - PARK ROAD
@ 31/03/2023
INCOME

Tenancy Rental

		ACTUALS		VARIANCE
		YTD Actuals 2022-23	YTD Previous 2021-22	Increase / (Decrease)
		53	107	(55)
		53	107	(55)
		-	-	-
		-	-	-
		-	-	-
		(53)	(107)	55

EXPENDITURE

Lease

Set up & Maintenance Costs

NET EXPENDITURE

EXPENDITURE

Rent
Rates
Insurance
Heating & Lighting
Service Costs
Sundry Expenses

		ACTUALS		VARIANCE
		YTD Actuals 2022-23	YTD Previous 2021-22	Increase / (Decrease)
		6,837	6,837	-
		1,923	1,923	-
		93	73	20
		-	-	-
		339	1,068	(729)
		38	-	38
		9,230	9,901	(671)

INITIATIVES & PROJECTS
@ 31/03/2023
EXPENDITURE

Initiatives & Special Projects - Over £20K
Initiatives & Special Projects - Under £20K
CCTV / Town Projects / Partnership Working
TCSP - Town Council funding contribution
Stratforward - BID Levy
Localism Project (NDP) - to Nov 2018
COVID-19 Response & Community Support
Special Projects & Events
Newsletters / Quality Status
Bus Shelters/Dog Hygiene/Litter/Cycle Racks
Climate Change Initiatives
Youth Council
Green Advent Calendar
Lunch Club (Loneliness/Dementia Friendly projects)

		ACTUALS		VARIANCE
		YTD Actuals 2022-23	YTD Previous 2021-22	Increase / (Decrease)
		75,000	89,500	(14,500)
		-	5,000	(5,000)
		27,788	27,788	-
		-	600	(600)
		709	709	-
		-	-	-
		9	1,378	(1,369)
		674	-	674
		497	1,595	(1,097)
		950	1,372	(422)
		3,441	5,385	(1,944)
		-	-	-
		-	-	-
		-	-	-
		109,068	133,326	(24,259)