

INVESTMENTS & BANK

	@ 31/03/2021	@ 31/03/2020	VARIANCE Increase / (Decrease)
CCLA Local Authorities' Property Fund	250,000	250,000	-
Cambridge & Counties 3 Year Business Bond	104,455	102,200	2,255
Cambridge & Counties 2 Year Business Bonds	182,614	232,005	(49,391)
Total Long Term Investments	537,069	584,205	(47,136)
CCLA Public Sector Deposit Fund	34,447	14,387	20,060
Cambridge & Counties Bank Savings Account	41,307	153,391	(112,084)
Total Short Term Investments	75,754	167,778	(92,024)
Barclays Business Current Account	25,418	5,921	19,496
Barclays Debit Card Account	550	324	226
Petty Cash	229	97	132
Total Cash at Bank and in hand	26,197	6,342	19,854
Total Investments & Bank	639,019	758,325	(119,306)

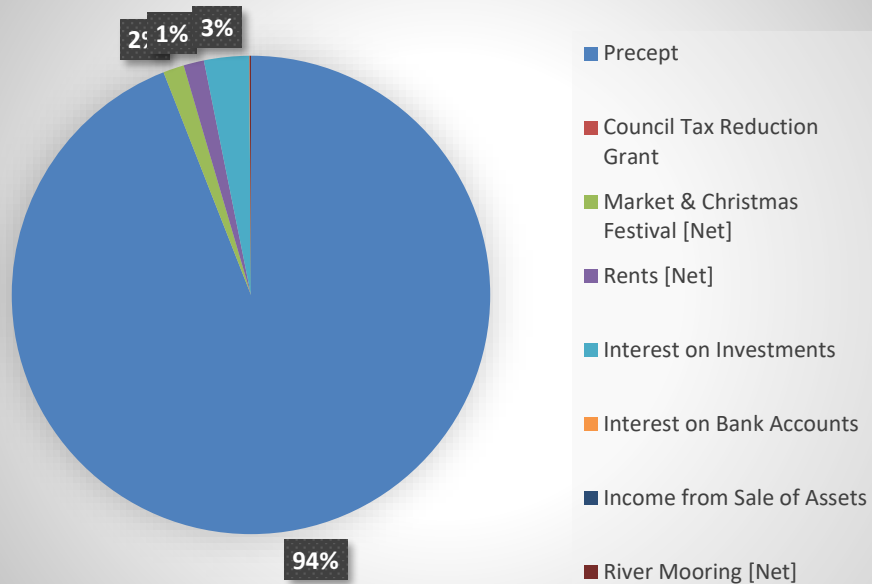
RESERVES

	@ 31/03/2020	@ 31/03/2020	VARIANCE Increase / (Decrease)
Building Maintenance Reserve	136,615	150,860	(14,245)
Cemetery Land & Building Reserve	25,400	25,400	-
Allotment Reserve	27,162	27,162	-
Christmas Festival Reserve	7,154	9,298	(2,144)
Old Stratford and Drayton Reserve	-	20	(20)
Vehicle Replacement Reserve	15,000	12,500	2,500
Election Expenses Reserve	18,462	9,500	8,962
Community Infrastructure Levy (CIL)	5,755	5,755	0
SBC Reserve	73,047	68,068	4,979
Total Designated Reserves	308,595	308,563	32
General Reserve	442,390	520,714	(78,324)
Total Reserves	750,985	829,278	(78,292)

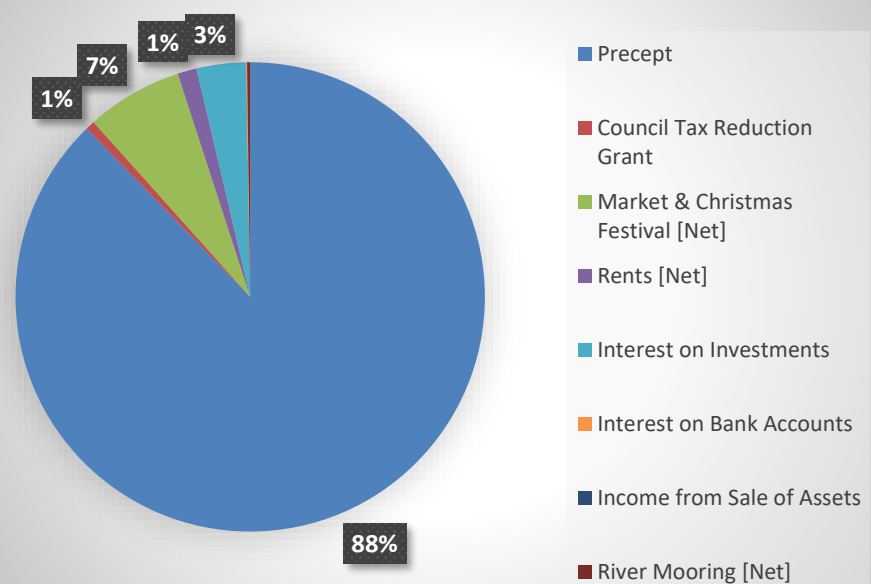
INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS

	YTD Actuals 2020-21	% of Total	YTD Previous 2019-20	% of Total	VARIANCE Increase / (Decrease)
INCOME					
Precept	514,351	80%	505,452	65%	8,899
Council Tax Reduction Grant	-	-	3,660	0%	(3,660)
Market & Christmas Festival (incl. SDC share)	19,740	3%	142,119	18%	(122,379)
Rents	9,750	2%	9,750	1%	-
Interest on Investments	16,623	3%	19,617	3%	(2,993)
Interest on Bank Accounts	135	0%	350	0%	(215)
Income from Sale of Assets	-	-	-	-	-
River Mooring	513	0%	1,225	0%	(713)
Town Hall Commercial Management	16,147	3%	26,378	3%	(10,231)
Cemetery	56,683	9%	65,245	8%	(8,562)
Tranquility Garden	5,603	1%	7,790	1%	(2,188)
Allotments	165	0%	165	0%	-
GROSS INCOME	125,359	20%	272,639	35%	(147,280)
TOTAL INCOME (including Precept)	639,710	100%	781,751	100%	(142,041)
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	11,994	2%	103,856	12%	(91,862)
Rents	2,184	0%	2,184	0%	-
River Mooring	-	-	-	-	-
Town Hall Commercial Management	22,709	3%	29,365	3%	(6,656)
Operational & Administrative Expenses	336,517	44%	364,132	42%	(27,615)
Civic Expenditure	8,779	1%	59,750	7%	(50,971)
Cemetery	210,291	27%	170,130	20%	40,161
Holy Trinity Churchyard & Garden of Remembrance	-	-	4,826	1%	(4,826)
Tranquility Garden	135	0%	1,800	0%	(1,665)
Allotments	7	0%	-	-	7
Hatton Rock	8,420	1%	9,553	1%	(1,133)
Initatives, Projects and Grants	166,316	22%	114,087	13%	52,229
Contingency for Inflation (included in above)					
GROSS EXPENDITURE (including Contingency)	767,352	100%	859,683	100%	(92,330)
NET Surplus / (Deficit)	(127,643)		(77,932)		(49,711)

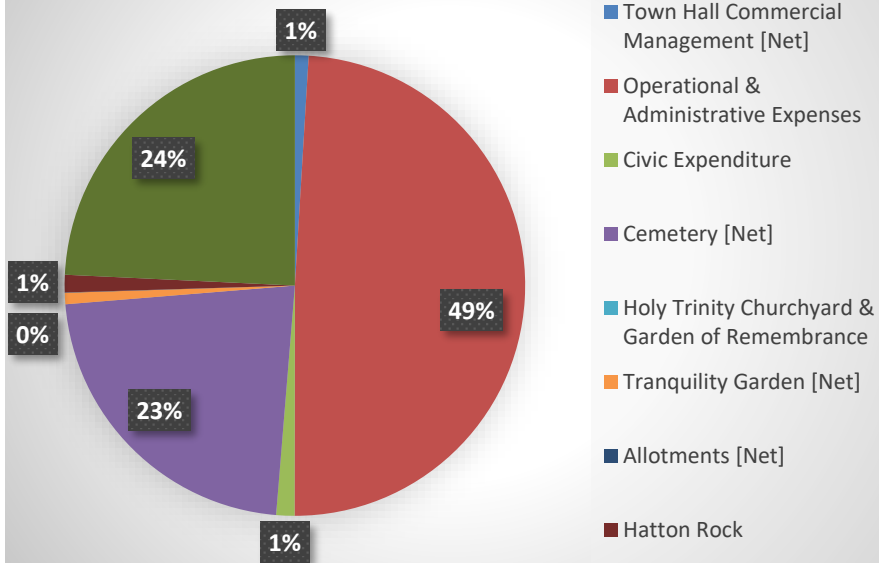
INCOME YTD Actuals



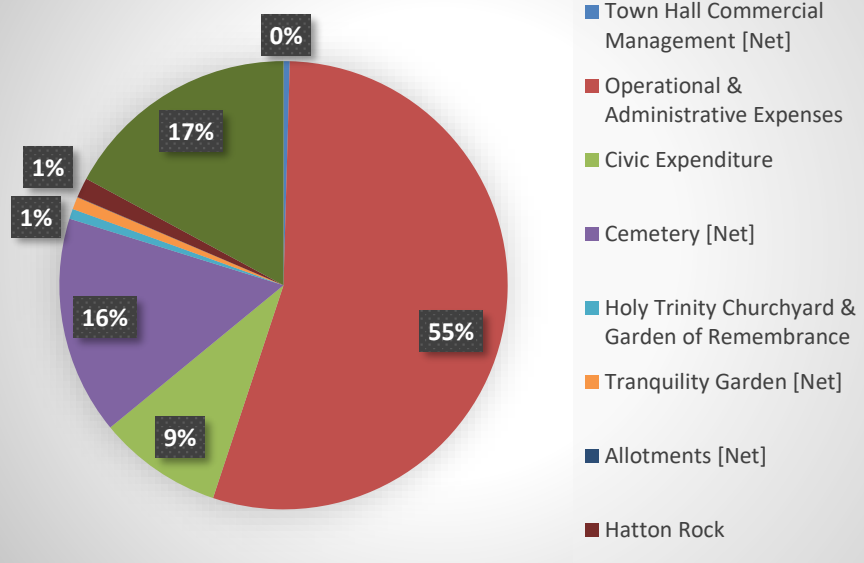
INCOME YTD Previous



EXPENDITURE YTD Actuals



EXPENDITURE YTD Previous



SUMMARISED INCOME & EXPENDITURE ACCOUNT
@ 31/03/2021

	PERCENTAGES		ACTUALS		VARIANCE
	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals 2020-21	YTD Previous 2019-20	Increase / (Decrease)
INCOME					
Precept	94%	88%	514,351	505,452	8,899
Council Tax Reduction Grant	-	1%	-	3,660	(3,660)
Market & Christmas Festival [Net]	1%	7%	7,746	38,263	(30,517)
Rents [Net]	1%	1%	7,566	7,566	-
Interest on Investments	3%	3%	16,623	19,617	(2,993)
Interest on Bank Accounts	-	-	135	350	(215)
Income from Sale of Assets	-	-	-	-	-
River Mooring [Net]	-	-	513	1,225	(713)
	100%	100%	546,934	576,132	(29,199)
EXPENDITURE					
Town Hall Commercial Management [Net]	1%	-	6,562	2,987	3,575
Operational & Administrative Expenses	50%	56%	336,517	364,132	(27,615)
Civic Expenditure	1%	9%	8,779	59,750	(50,971)
Cemetery [Net]	23%	16%	153,608	104,885	48,723
Holy Trinity Churchyard & Garden of Remembrance	-	1%	-	4,826	(4,826)
Tranquility Garden [Net]	-1%	-1%	(5,468)	(5,990)	523
Allotments [Net]	-	-	(158)	(165)	7
Hatton Rock	1%	1%	8,420	9,553	(1,133)
Initiatives, Projects and Grants	25%	17%	166,316	114,087	52,229
	100%	100%	674,576	654,064	20,512
NET Surplus / (Deficit)			(127,643)	(77,932)	(49,711)
Funding from Reserves			<i>tbc @ Year End</i>	<i>tbc @ Year End</i>	<i>tbc @ Year End</i>

MARKET & CHRISTMAS FESTIVAL**@ 31/03/2021**

	ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	
INCOME			
Market	19,740	142,119	(122,379)
Christmas Festival	-	-	-
	19,740	142,119	(122,379)
EXPENDITURE			
Market - District Council Share	11,844	85,271	(73,427)
Market - Tripartite Expenses	150	300	(150)
Christmas Festival	-	18,285	(18,285)
	11,994	103,856	(91,862)
NET INCOME	7,746	38,263	(30,517)

TOWN HALL COMMERCIAL MANAGEMENT**@ 31/03/2021**

	PERCENTAGES		ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals 2020-21	YTD Previous 2019-20	
INCOME					
Lettings (excluding Deferred Income)			1,647	26,131	(24,484)
Sundry Income			-	247	(247)
Grants - COVID-19 Local Restrictions Support			14,500	-	14,500
			16,147	26,378	(10,231)
EXPENDITURE					
Salaries, Wages & Related Costs	84%	76%	19,000	22,173	(3,173)
Security Personnel	0%	2%	-	506	(506)
Cleaning & Laundry			2,406	3,686	(1,280)
PRS and Licences			1,207	2,680	(1,473)
Operating Equipment			47	130	(83)
Travel & Subsistence			-	140	(140)
Marketing, Publicity & Special Projects			-	-	-
Other Costs			50	50	-
Contingency for Inflation					
			22,709	29,365	(6,656)
NET EXPENDITURE			6,562	2,987	3,575

EXPENDITURE	PERCENTAGES		ACTUALS		VARIANCE
	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals 2020-21	YTD Previous 2019-20	Increase / (Decrease)
Rother Street Clock Tower			305	176	129
STC Meeting Expenses & Subsistence			212	632	(420)
Travel and Subsistence			35	321	(286)
Borough Records			-	-	-
Salaries, Wages & Related Costs	58%	55%	194,003	199,140	(5,137)
Recruitment			275	412	(137)
Advertising & Publicity			-	69	(69)
Equipment for Live Streaming of Meetings			-	-	-
Office Equipment & Furniture & Stationery			1,658	3,581	(1,923)
Equipment Rental			1,313	1,390	(77)
Combined Insurance Policy			12,835	11,748	1,086
Telephones			2,350	2,341	9
Postage & Carriage			414	765	(351)
Avon Planning Services			4,080	4,080	-
Neighbourhood Plan Monitoring & Review			720	725	(5)
Subscriptions			1,796	1,747	49
Professional Fees			10,044	4,944	5,100
Audit Fees			6,350	1,600	4,750
Payroll Services			2,000	6,300	(4,300)
Health & Safety			-	-	-
Councillor & Staff Training			395	1,220	(825)
IT			7,925	8,586	(661)
Website Maintenance			1,873	400	1,473
Bank Charges & Interest			488	302	186
Newspapers			35	37	(2)
Rates & Water Rates			27,893	27,413	480
Heating & Lighting			5,712	7,406	(1,694)
General Repairs, Maintenance & Sundry			4,933	10,807	(5,873)
Town Hall Planned Maintenance & Repairs			45,631	55,938	(10,307)
Alarm & CCTV Call Out			730	-	730
Lift Maintenance Contract			2,512	1,013	1,499
Election Exp (Inc Polls/Pro Challenges)			-	11,038	(11,038)
Contingency for Inflation					
			336,517	364,132	(27,615)

EXPENDITURE	ACTUALS		VARIANCE
	YTD Actuals 2020-21	YTD Previous 2019-20	Increase / (Decrease)
Mayor's Allowance	151	4,862	(4,710)
Mayor's Traveling	879	5,622	(4,742)
New Civic Car (to be added to Mayor's Travelling)	-		
Civic Insignia	3,496	301	3,196
Receptions (Formal & Informal)	1,060	4,463	(3,403)
Honoraria inc photographic	2,622	3,064	(441)
Printing & Stationery	540	958	(418)
Floral Decorations	-	350	(350)
Civic Robes	-	1,033	(1,033)
Civic Gifts	-	61	(61)
SBC - Town Council funding contribution	-	25,000	(25,000)
Christmas Activities	-	1,934	(1,934)
Festivals & Events - HODS	-	-	-
VE Day 75	-	-	-
Contingency (Events tbc)	29	492	(463)
National Mourning Protocol	-	-	-
Event Security	-	11,611	(11,611)
	8,779	59,750	(50,971)

CEMETERY

@ 31/03/2021

	PERCENTAGES		ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals 2020-21	YTD Previous 2019-20	
INCOME					
Purchase & Interment Fees			48,408	54,900	(6,492)
Memorial Fees			7,765	9,940	(2,175)
Sundry Income (Seating/Trees/Transfers)			510	405	105
			56,683	65,245	(8,562)
EXPENDITURE					
Salaries, Wages & Related Costs	66%	77%	139,455	130,868	8,586
Training			-	-	-
Rates & Water Rates			4,629	4,263	366
General Ground Maintenance			11,750	5,130	6,621
Cemetery Driveway Kerbing			32,770	13,970	18,800
Repairs & Maintenance			-	98	(98)
Telephone			445	596	(151)
Heating & Lighting			2,308	(244)	2,551
Vehicle Expenses			4,289	4,927	(638)
Equipment			10,729	5,214	5,516
Health & Safety			-	9	(9)
Grave Excavation			3,230	3,610	(380)
Travel & Subsistence			582	606	(24)
Sundry Seating & Trees			105	1,083	(979)
Contingency for Inflation			-	-	-
Vehicle Replacement Contingency			-	-	-
			210,291	170,130	40,161
NET EXPENDITURE			153,608	104,885	48,723

HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE

@ 31/03/2021

	ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	
EXPENDITURE			
Special Repairs and Maintenance	-	4,826	(4,826)
Boundary Wall Repairs	-	-	-
	-	4,826	(4,826)

TRANQUILITY GARDEN**@ 31/03/2021**

	ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	
INCOME			
Purchase & Interment Fees	4,736	5,390	(654)
Memorial Fees	866	2,400	(1,534)
	5,603	7,790	(2,188)
EXPENDITURE			
Maintenance & Development Costs	135	1,800	(1,665)
	135	1,800	(1,665)
NET EXPENDITURE	(5,468)	(5,990)	523

ALLOTMENTS - PARK ROAD**@ 31/03/2021**

	ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	
INCOME			
Tenancy Rental	165	165	-
	165	165	-
EXPENDITURE			
Lease	-	-	-
Set up & Maintenance Costs	7	-	7
	7	-	7
NET EXPENDITURE	(158)	(165)	7

EXPENDITURE	ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	
Rent	6,967	6,749	218
Rates	1,965	1,950	15
Insurance	-	142	(142)
Heating & Lighting	-	1	(1)
Service Costs	(512)	562	(1,074)
Sundry Expenses	-	149	(149)
	8,420	9,553	(1,133)

INITIATIVES, PROJECTS AND GRANTS

@ 31/03/2021

EXPENDITURE	ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	
Special Projects & Grants - Over £20K	120,000	60,000	60,000
Special Projects & Grants - Under £20K	-	-	-
Town Projects / Partnership Working / CCTV	27,788	27,788	-
Stratford - BID Levy	709	709	-
Localism Project (NDP) - to Nov 2018	-	-	-
NDP Town Centre Strategic Partnership Initiatives	-	-	-
CIL - Bridge Street / High Street Design	5,508	-	5,508
COVID-19 Response & Community Support	9,298	9,000	298
Other Debtors - Stratford Support cash only clients	168	-	168
Special Projects & Events	-	631	(631)
Newsletters / Quality Status	2,154	9,418	(7,264)
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	625	6,540	(5,915)
Climate Change Initiatives	66	-	66
Lunch Club (Loneliness/Dementia Friendly projects)	-	-	-
	166,316	114,087	52,229

		ACTUALS		VARIANCE
		YTD Actuals 2020-21	YTD Previous 2019-20	Increase / (Decrease)
INCOME				
SBC - Income (Other)		-	25,000	(25,000)
SBC - Town Council Budget		-	25,000	(25,000)
SBC - Friends Donations		-	125	(125)
SBC - Friends Receptions		-	-	-
SBC - Parade - Flags & Admin Fee		(83)	2,792	(2,875)
SBC - Advertising Income		-	-	-
SBC - Bank Interest		-	-	-
Total Income		(83)	52,917	(53,000)
EXPENDITURE				
SBC - Expenditure		-	-	-
SBC - Shields Repairs & Maintenance		-	-	-
SBC - Standard Replacements		-	-	-
SBC - Flag Poles		-	4,520	(4,520)
SBC - Insurance		275	376	(101)
SBC - Health & Safety		500	1,990	(1,490)
SBC - Event Security		-	1,650	(1,650)
SBC - Traffic Management		-	11,538	(11,538)
SBC - Parade & Ceremony		(877)	9,070	(9,947)
SBC - Management Charges		-	5,633	(5,633)
SBC - Operational Expenses		-	-	-
SBC - Miscellaneous Expenses		10,547	11,471	(924)
SBC - Birthday Cake		-	-	-
SBC - Playmakers		-	-	-
SBC - Marketing		-	1,690	(1,690)
SBC - Bank Charges		-	-	-
SBC - Friends of Shakespeare (including Launch)		-	-	-
SBC - Friends Reception		-	-	-
Total Expenditure		10,445	47,938	(37,492)
NET Surplus (Deficit) for Year		(10,529)	4,979	(15,508)