

@ 31/03/2021

Month 12

**BALANCE SHEET**

@ 31/03/2021

@ 31/03/2020

**Fixed Assets**

Long Term Investments £ 537,069

£ 584,205

**Current Assets**

Debtors £ 16,244

£ 19,477

Short Term Investments £ 75,754

£ 167,778

Cash at Bank and in hand £ 26,197

£ 6,342

£ 118,195

£ 193,597

**Less Current Liabilities**

Creditors £ (17,123)

£ (5,891)

Restricted Funds £ (15,779)

£ (16,162)

£ (32,902)

£ (22,053)

**Net Assets (excluding Fixed Asset Reserve)**

£ 622,361

£ 755,749

**Financed by:**

Year To Date Trial Balance Surplus/(Deficit) £ (125,691)

Year End preliminary adjustments £ 11,311

General Reserve £ 442,390

Net Assets (including adjustments) £ 767,060

Designated Reserves (excluding CIL &amp; SBC) £ 229,793

Community Infrastructure Levy (CIL) balance £ 13,351

Shakespeare Birthday Celebrations (SBC) balance £ 62,518

£ 622,361

(excluding Fixed Assets @ 31/03/2020) £ 15,039,541

**INVESTMENTS & BANK**

@ 31/03/2021

CCLA Local Authorities' Property Fund £ 250,000

Cambridge &amp; Counties 3 Year Business Bond £ 104,455

Cambridge &amp; Counties 2 Year Business Bonds £ 182,614

**Total Long Term Investments** £ 537,069

CCLA Public Sector Deposit Fund £ 34,447

Cambridge &amp; Counties Bank Savings Account £ 41,307

**Total Short Term Investments** £ 75,754

Barclays Business Current Account £ 25,418

Barclays Debit Card Account £ 550

Petty Cash £ 229

**Total Cash at Bank and in hand** £ 26,197**Total Investments & Bank** £ 639,019**RESERVES**

@ 31/03/2020

@31/03/2021

tbc @ Year End

Building Maintenance Reserve £ 136,615 £ 127,000

Cemetery Land &amp; Building Reserve £ 25,400 £ 45,400

Allotment Reserve £ 27,162 £ 7,162

Christmas Festival Reserve £ 7,154 £ 7,154

Vehicle Replacement Reserve £ 15,000 £ 17,500

Election Expenses Reserve £ 18,462 £ 23,462

Community Infrastructure Levy (CIL) £ 5,755 £ 13,351

NDP Strategic Partnership Reserve £ 12,000

Other New Designated Reserves £ 54,934

SBC Reserve £ 73,047 £ 62,518

**Total Designated Reserves** £ 308,595 £ 370,481**General Reserve** £ 442,390 £ 254,813**Total Reserves** £ 750,985 £ 625,295

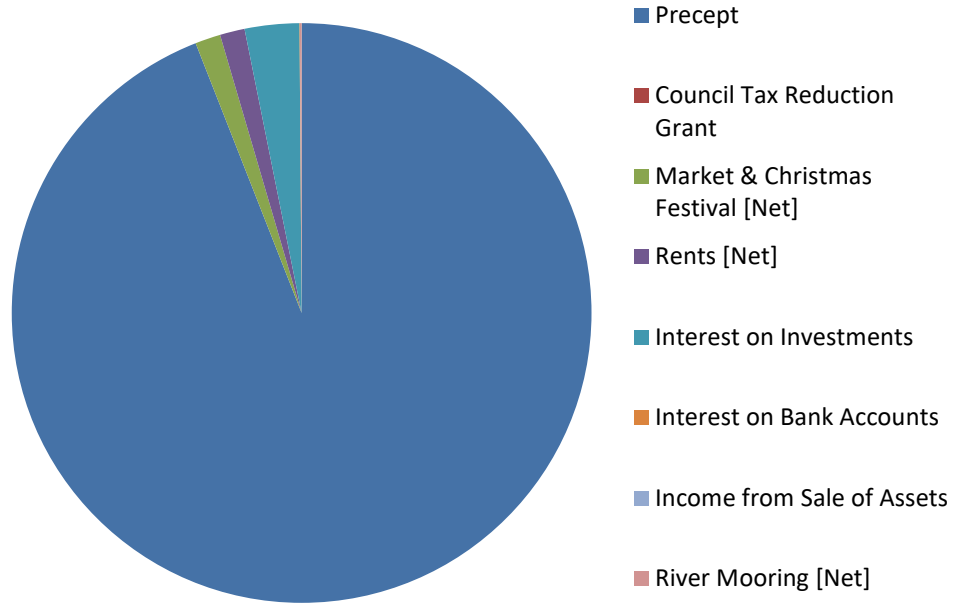
## INCOME & EXPENDITURE YEAR TO DATE - BUDGET & ACTUALS

INCOME	YTD Budget @ 31/03/2021	% of Total	YTD Actuals @ 31/03/2021	% of Total	VARIANCE Surplus/(Deficit)
Precept	514,351	66%	514,351	80%	-
Council Tax Reduction Grant	-		-		-
Market & Christmas Festival (incl. SDC share)	143,943	18%	19,740	3%	(124,203)
Rents	9,750		9,750		(0)
Interest on Investments	17,500		16,623		(877)
Interest on Bank Accounts	360		135		(225)
Income from Sale of Assets	-		-		-
River Mooring	1,035		513		(523)
Town Hall Commercial Management	31,190	4%	16,147	3%	(15,043)
Cemetery	54,329	7%	56,683	9%	2,354
Tranquility Garden	9,107		5,603		(3,505)
Allotments	165		165		-
<b>GROSS INCOME</b>	<b>267,379</b>		<b>125,359</b>		<b>(142,020)</b>
<b>TOTAL INCOME (including Precept)</b>	<b>781,730</b>		<b>639,710</b>		<b>(142,020)</b>
<b>EXPENDITURE</b>					
Market & Christmas Festival (incl. SDC share)	108,533	10%	11,994	2%	96,539
Rents	2,184		2,184		-
River Mooring	-		-		-
Town Hall Commercial Management	36,754	3%	22,709	3%	14,045
Operational & Administrative Expenses	451,992	41%	336,517	44%	115,475
Civic Expenditure	62,307	6%	8,779	1%	53,528
Cemetery	209,160	19%	210,291	27%	(1,131)
Holy Trinity Churchyard & Garden of Remembrance	3,000		-		3,000
Tranquility Garden	5,000		135		4,865
Allotments	10		7		3
Hatton Rock	19,361		8,420		10,941
Initatives, Projects and Grants	192,134	18%	166,316	22%	25,818
Contingency for Inflation (included in above)	7,884				
<b>GROSS EXPENDITURE (including Contingency)</b>	<b>1,090,435</b>		<b>767,352</b>		<b>323,083</b>
<b>NET Surplus / (Deficit)</b>	<b>(308,705)</b>		<b>(127,643)</b>		<b>181,062</b>

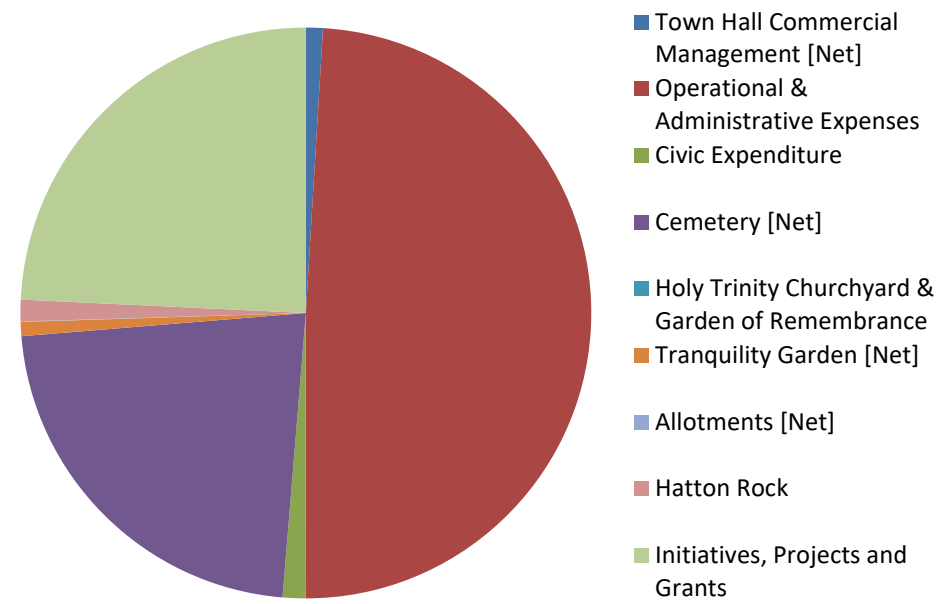
## INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS

	YTD Actuals 2020-21 @ 31/03/2021	% of Total	YTD Previous 2019-20 @ 31/03/2020	% of Total	VARIANCE Increase / (Decrease)
<b>INCOME</b>					
Precept	514,351	80%	505,452	65%	8,899
Council Tax Reduction Grant	-	-	3,660	0%	(3,660)
Market & Christmas Festival (incl. SDC share)	19,740	3%	142,119	18%	(122,379)
Rents	9,750	2%	9,750	1%	-
Interest on Investments	16,623	3%	19,617	3%	(2,993)
Interest on Bank Accounts	135	0%	350	0%	(215)
Income from Sale of Assets	-	-	-	-	-
River Mooring	513	0%	1,225	0%	(713)
Town Hall Commercial Management	16,147	3%	26,378	3%	(10,231)
Cemetery	56,683	9%	65,245	8%	(8,562)
Tranquility Garden	5,603	1%	7,790	1%	(2,188)
Allotments	165	0%	165	0%	-
<b>GROSS INCOME</b>	<b>125,359</b>	<b>20%</b>	<b>272,639</b>	<b>35%</b>	<b>(147,280)</b>
<b>TOTAL INCOME (including Precept)</b>	<b>639,710</b>	<b>100%</b>	<b>781,751</b>	<b>100%</b>	<b>(142,041)</b>
<b>EXPENDITURE</b>					
Market & Christmas Festival (incl. SDC share)	11,994	2%	103,856	12%	(91,862)
Rents	2,184	0%	2,184	0%	-
River Mooring	-	-	-	-	-
Town Hall Commercial Management	22,709	3%	29,365	3%	(6,656)
Operational & Administrative Expenses	336,517	44%	364,132	42%	(27,615)
Civic Expenditure	8,779	1%	59,750	7%	(50,971)
Cemetery	210,291	27%	170,130	20%	40,161
Holy Trinity Churchyard & Garden of Remembrance	-	-	4,826	1%	(4,826)
Tranquility Garden	135	0%	1,800	0%	(1,665)
Allotments	7	0%	-	-	7
Hatton Rock	8,420	1%	9,553	1%	(1,133)
Initatives, Projects and Grants	166,316	22%	114,087	13%	52,229
Contingency for Inflation (included in above)					
<b>GROSS EXPENDITURE (including Contingency)</b>	<b>767,352</b>	<b>100%</b>	<b>859,683</b>	<b>100%</b>	<b>(92,330)</b>
<b>NET Surplus / (Deficit)</b>	<b>(127,643)</b>		<b>(77,932)</b>		<b>(49,711)</b>

**INCOME YTD Actuals**



**EXPENDITURE YTD Actuals**



**SUMMARISED INCOME & EXPENDITURE ACCOUNT**
**@ 31/03/2021**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/03/2021	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Precept	514,351	514,351	514,351	505,452	-	-
Council Tax Reduction Grant	-	-	-	3,660	-	-
Market & Christmas Festival [Net]	35,410	35,410	7,746	38,263	(27,664)	(27,664)
Rents [Net]	7,566	7,566	7,566	7,566	(0)	(0)
Interest on Investments	17,500	17,500	16,623	19,617	(877)	(877)
Interest on Bank Accounts	360	360	135	350	(225)	(225)
Income from Sale of Assets	-	-	-	-	-	-
River Mooring [Net]	1,035	1,035	513	1,225	(523)	(523)
Sundry Income	-	-	-	-	-	-
	<b>576,222</b>	<b>576,222</b>	<b>546,934</b>	<b>576,132</b>	<b>(29,288)</b>	<b>(29,288)</b>
<b>EXPENDITURE</b>						
Town Hall Commercial Management [Net]	5,564	5,564	6,562	2,987	(998)	(998)
Operational & Administrative Expenses	451,992	451,992	336,517	364,132	115,475	115,475
Civic Expenditure	62,307	62,307	8,779	59,750	53,528	53,528
Cemetery [Net]	154,831	154,831	153,608	104,885	1,223	1,223
Holy Trinity Churchyard & Garden of Remembrance	3,000	3,000	-	4,826	3,000	3,000
Tranquility Garden [Net]	(4,107)	(4,107)	(5,468)	(5,990)	1,361	1,361
Allotments [Net]	(155)	(155)	(158)	(165)	3	3
Hatton Rock	19,361	19,361	8,420	9,553	10,941	10,941
Initiatives, Projects and Grants	192,134	192,134	166,316	114,087	25,818	25,818
	<b>884,927</b>	<b>884,927</b>	<b>674,576</b>	<b>654,064</b>	<b>210,351</b>	<b>210,351</b>
<b>NET Surplus / (Deficit)</b>	<b>(308,705)</b>	<b>(308,705)</b>	<b>(127,643)</b>	<b>(77,932)</b>	<b>181,062</b>	<b>181,062</b>
Funding from Reserves	295,705	n/a	tbc @ Year End	tbc @ Year End	tbc @ Year End	n/a
Budget Virements (approved post Budget)	13,000					

**Cemetery Expenditure increase for Ground Maintenance £10,000 F&S Minute 25 10.9.19 and for Equipment £3,000 F&S Minute 71.2 10.3.20 (carried over from 2019-20)**

**MARKET & CHRISTMAS FESTIVAL****@ 31/03/2021**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/03/2021	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Market	143,943	143,943	19,740	142,119	(124,203)	(124,203)
Christmas Festival	-	-	-	-	-	-
	<b>143,943</b>	<b>143,943</b>	<b>19,740</b>	<b>142,119</b>	<b>(124,203)</b>	<b>(124,203)</b>
<b>EXPENDITURE</b>						
Market - District Council Share	86,366	86,366	11,844	85,271	74,522	74,522
Market - Tripartite Expenses	2,879	2,879	150	300	2,729	2,729
Christmas Festival	19,288	19,288	-	18,285	19,288	19,288
	<b>108,533</b>	<b>108,533</b>	<b>11,994</b>	<b>103,856</b>	<b>96,539</b>	<b>96,539</b>
<b>NET INCOME</b>	<b>35,410</b>	<b>35,410</b>	<b>7,746</b>	<b>38,263</b>	<b>(27,664)</b>	<b>(27,664)</b>

**TOWN HALL COMMERCIAL MANAGEMENT****@ 31/03/2021**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/03/2021	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Lettings (excluding Deferred Income)	30,876	30,876	1,647	26,131	(29,229)	(29,229)
Sundry Income	314	314	-	247	(314)	(314)
Grants - COVID-19 Local Restrictions Support	-	-	14,500	-	14,500	14,500
	<b>31,190</b>	<b>31,190</b>	<b>16,147</b>	<b>26,378</b>	<b>(15,043)</b>	<b>(15,043)</b>
<b>EXPENDITURE</b>						
Salaries, Wages & Related Costs	27,202	27,202	19,000	22,173	8,202	8,202
Security Personnel	793	793	-	506	793	793
Cleaning & Laundry	3,600	3,600	2,406	3,686	1,194	1,194
PRS and Licences	1,653	1,653	1,207	2,680	446	446
Operating Equipment	914	914	47	130	867	867
Travel & Subsistence	350	350	-	140	350	350
Marketing, Publicity & Special Projects	1,500	1,500	-	-	1,500	1,500
Other Costs	500	500	50	50	450	450
Contingency for Inflation	242	242				
	<b>36,754</b>	<b>36,754</b>	<b>22,709</b>	<b>29,365</b>	<b>14,045</b>	<b>14,045</b>
<b>NET EXPENDITURE</b>	<b>5,564</b>	<b>5,564</b>	<b>6,562</b>	<b>2,987</b>	<b>(998)</b>	<b>(998)</b>

**OPERATIONAL & ADMINISTRATIVE EXPENSES**
**@ 31/03/2021**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/03/2021	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
Rother Street Clock Tower	220	220	305	176	(85)	(85)
STC Meeting Expenses & Subsistence	1,000	1,000	212	632	788	788
Travel and Subsistence	250	250	35	321	215	215
Borough Records	350	350	-	-	350	350
Salaries, Wages & Related Costs	189,834	189,834	194,003	199,140	(4,169)	(4,169)
Recruitment	1,500	1,500	275	412	1,225	1,225
Advertising & Publicity	1,000	1,000	-	69	1,000	1,000
Equipment for Live Streaming of Meetings	10,000	10,000	-	-	10,000	10,000
Office Equipment & Furniture & Stationery	3,600	3,600	1,658	3,581	1,942	1,942
Equipment Rental	2,274	2,274	1,313	1,390	961	961
Combined Insurance Policy	12,124	12,124	12,835	11,748	(711)	(711)
Telephones	2,200	2,200	2,350	2,341	(150)	(150)
Postage & Carriage	1,000	1,000	414	765	586	586
Avon Planning Services	4,080	4,080	4,080	4,080	-	-
Neighbourhood Plan Monitoring & Review	2,000	2,000	720	725	1,280	1,280
Subscriptions	2,260	2,260	1,796	1,747	464	464
Professional Fees	13,595	13,595	10,044	4,944	3,551	3,551
Audit Fees	5,746	5,746	6,350	1,600	(604)	(604)
Payroll Services	5,800	5,800	2,000	6,300	3,800	3,800
Health & Safety	1,500	1,500	-	-	1,500	1,500
Councillor & Staff Training	7,565	7,565	395	1,220	7,170	7,170
IT	8,325	8,325	7,925	8,586	400	400
Website Maintenance	1,000	1,000	1,873	400	(873)	(873)
Bank Charges & Interest	1,000	1,000	488	302	512	512
Newspapers	40	40	35	37	5	5
Rates & Water Rates	28,126	28,126	27,893	27,413	233	233
Heating & Lighting	7,990	7,990	5,712	7,406	2,278	2,278
General Repairs, Maintenance & Sundry	10,500	10,500	4,933	10,807	5,567	5,567
Town Hall Planned Maintenance & Repairs	113,536	113,536	45,631	55,938	67,905	67,905
Alarm & CCTV Call Out	1,000	1,000	730	-	270	270
Lift Maintenance Contract	1,000	1,000	2,512	1,013	(1,512)	(1,512)
Election Exp (Inc Polls/Pro Challenges)	5,000	5,000	-	11,038	5,000	5,000
Contingency for Inflation	6,577	6,577	-	-	6,577	6,577
	<b>451,992</b>	<b>451,992</b>	<b>336,517</b>	<b>364,132</b>	<b>115,475</b>	<b>115,475</b>

**Town Hall Planned Maintenance & Repairs (previously included in General Repairs, Maintenance & Sundry)**

**decreased by budget virement to cover Cemetery Expenditure increase GP Minute 13 14.7.20**

**Equipment for Live Streaming of Meetings to be covered by budget virement from Civic Expenditure Event Security F&A Minute 76 9.3.21**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/03/2021	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
Mayor's Allowance	6,500	6,500	151	4,862	6,349	6,349
Mayor's Traveling	5,000	5,000	879	5,622	4,121	4,121
New Civic Car (to be added to Mayor's Travelling)	3,864	3,864				
Civic Insignia	4,864	4,864	3,496	301	1,368	1,368
Receptions (Formal & Informal)	6,000	6,000	1,060	4,463	4,940	4,940
Honoraria inc photographic	3,329	3,329	2,622	3,064	707	707
Printing & Stationery	500	500	540	958	(40)	(40)
Floral Decorations	650	650	-	350	650	650
Civic Robes	1,500	1,500	-	1,033	1,500	1,500
Civic Gifts	100	100	-	61	100	100
SBC - Town Council funding contribution	13,000	13,000	-	25,000	13,000	13,000
Christmas Activities	2,000	2,000	-	1,934	2,000	2,000
Festivals & Events - HODS	2,000	2,000	-	-	2,000	2,000
VE Day 75	3,000	3,000	-			
Contingency (Events tbc)	5,000	5,000	29	492	4,971	4,971
National Mourning Protocol	-	-	-	-	-	-
Event Security	5,000	5,000	-	11,611	5,000	5,000
	<b>62,307</b>	<b>62,307</b>	<b>8,779</b>	<b>59,750</b>	<b>53,528</b>	<b>53,528</b>

**Event Security decreased by £5,000 to offset additional Grant Expenditure for Fred Winter Centre TC Minute 82 29.9.21**

**Event Security decreased by £10,000 to fund Equipment for Live Streaming of Council Meetings F&A Minute 76 9.3.21**

**SBC - Town Council funding contribution decreased by £12,000 to fund NDP Town Centre Strategic Partnership Initiatives F&A Minute 75 9.3.21**



**CEMETERY****@ 31/03/2021**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/03/2021	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To	
					Annual Budget	YTD Budget
<b>INCOME</b>						
Purchase & Interment Fees	43,074	43,074	48,408	54,900	5,334	5,334
Memorial Fees	10,855	10,855	7,765	9,940	(3,090)	(3,090)
Sundry Income (Seating/Trees/Transfers)	400	400	510	405	110	110
	<b>54,329</b>	<b>54,329</b>	<b>56,683</b>	<b>65,245</b>	<b>2,354</b>	<b>2,354</b>
<b>EXPENDITURE</b>						
Salaries, Wages & Related Costs	135,173	135,173	139,455	130,868	(4,282)	(4,282)
Training	3,000	3,000			3,000	3,000
Rates & Water Rates	4,374	4,374	4,629	4,263	(255)	(255)
General Ground Maintenance	6,500	6,500	11,750	5,130	(5,250)	(5,250)
Cemetery Driveway Kerbing	33,464	33,464	32,770	13,970	694	694
Repairs & Maintenance	1,100	1,100	-	98	1,100	1,100
Telephone	650	650	445	596	205	205
Heating & Lighting	1,160	1,160	2,308	(244)	(1,148)	(1,148)
Vehicle Expenses	3,730	3,730	4,289	4,927	(559)	(559)
Equipment	10,218	10,218	10,729	5,214	(511)	(511)
Health & Safety	250	250	-	9	250	250
Grave Excavation	4,750	4,750	3,230	3,610	1,520	1,520
Travel & Subsistence	626	626	582	606	45	45
Sundry Seating & Trees	600	600	105	1,083	495	495
Contingency for Inflation	1,065	1,065	-	-	1,065	1,065
Vehicle Replacement Contingency	2,500	2,500	-	-	2,500	2,500
	<b>209,160</b>	<b>209,160</b>	<b>210,291</b>	<b>170,130</b>	<b>(1,131)</b>	<b>(1,131)</b>
<b>NET EXPENDITURE</b>	<b>154,831</b>	<b>154,831</b>	<b>153,608</b>	<b>104,885</b>	<b>1,223</b>	<b>1,223</b>

Cemetery Expenditure increase for Driveway Kerbing F&S Minute 25 10.9.19 and for Equipment F&S Minute 71.2 10.3.20 (carried over from 2019-20)

Cemetery Expenditure increase for Driveway Kerbing GP Minute 13 14.7.20

**HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE****@ 31/03/2021**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/03/2021	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To	
					Annual Budget	YTD Budget
<b>EXPENDITURE</b>						
Special Repairs and Maintenance	3,000	3,000	-	4,826	3,000	3,000
Boundary Wall Repairs	-	-	-	-	-	-
	<b>3,000</b>	<b>3,000</b>	<b>-</b>	<b>4,826</b>	<b>3,000</b>	<b>3,000</b>

Boundary Wall Repairs budget of £20,000 for 2021-22 CS Minute 61 7.1.21

**TRANQUILITY GARDEN**
**@ 31/03/2021**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/03/2021	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Purchase & Interment Fees	6,480	6,480	4,736	5,390	(1,744)	(1,744)
Memorial Fees	2,627	2,627	866	2,400	(1,761)	(1,761)
	<b>9,107</b>	<b>9,107</b>	<b>5,603</b>	<b>7,790</b>	<b>(3,505)</b>	<b>(3,505)</b>
<b>EXPENDITURE</b>						
Maintenance & Development Costs	5,000	5,000	135	1,800	4,865	4,865
	<b>5,000</b>	<b>5,000</b>	<b>135</b>	<b>1,800</b>	<b>4,865</b>	<b>4,865</b>
<b>NET EXPENDITURE</b>	<b>(4,107)</b>	<b>(4,107)</b>	<b>(5,468)</b>	<b>(5,990)</b>	<b>1,361</b>	<b>1,361</b>

Budget 2020/21 Income expected to exceed Expenditure

**ALLOTMENTS - PARK ROAD**
**@ 31/03/2021**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/03/2021	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Tenancy Rental	165	165	165	165	-	-
	<b>165</b>	<b>165</b>	<b>165</b>	<b>165</b>	<b>-</b>	<b>-</b>
<b>EXPENDITURE</b>						
Lease	10	10	-	-	10	10
Set up & Maintenance Costs	-	-	7	-	(7)	(7)
	<b>10</b>	<b>10</b>	<b>7</b>	<b>-</b>	<b>3</b>	<b>3</b>
<b>NET EXPENDITURE</b>	<b>(155)</b>	<b>(155)</b>	<b>(158)</b>	<b>(165)</b>	<b>3</b>	<b>3</b>

Budget 2020/21 Expenditure to be covered by Designated Allotment Reserve

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2020-21	@ 31/03/2021	2020-21	2019-20	Annual Budget	YTD Budget
Rent	13,490	13,490	6,967	6,749	6,523	6,523
Rates	4,584	4,584	1,965	1,950	2,619	2,619
Insurance	144	144	-	142	144	144
Heating & Lighting	43	43	-	1	43	43
Service Costs	750	750	(512)	562	1,262	1,262
Sundry Expenses	350	350	-	149	350	350
	<b>19,361</b>	<b>19,361</b>	<b>8,420</b>	<b>9,553</b>	<b>10,941</b>	<b>10,941</b>

## INITIATIVES, PROJECTS AND GRANTS

@ 31/03/2021

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2020-21	@ 31/03/2021	2020-21	2019-20	Annual Budget	YTD Budget
Special Projects & Grants - Over £20K	120,000	120,000	120,000	60,000	-	-
Special Projects & Grants - Under £20K	-	-	-	-	-	-
Town Projects / Partnership Working / CCTV	28,087	28,087	27,788	27,788	299	299
Stratford - BID Levy	744	744	709	709	35	35
Localism Project (NDP) - to Nov 2018	-	-	-	-	-	-
NDP Town Centre Strategic Partnership Initiatives	12,000	12,000	-	-	12,000	12,000
CIL - Bridge Street / High Street Design	-	-	5,508	-	(5,508)	(5,508)
COVID-19 Response & Community Support	-	-	9,298	9,000	(9,298)	(9,298)
Other Debtors - Stratford Support cash only clients	-	-	168	-	(168)	(168)
Special Projects & Events	-	-	-	631	-	-
Newsletters / Quality Status	14,106	14,106	2,154	9,418	11,952	11,952
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	6,997	6,997	625	6,540	6,372	6,372
Climate Change Initiatives	10,000	10,000	66	-	9,934	9,934
Lunch Club (Loneliness/Dementia Friendly projects)	200	200	-	-	200	200
	<b>192,134</b>	<b>192,134</b>	<b>166,316</b>	<b>114,087</b>	<b>25,818</b>	<b>25,818</b>

Special Projects & Grants additional Grant Expenditure of £5,000 for Fred Winter Centre TC Minute 82 29.9.20

NDP Town Centre Strategic Partnership Initiatives additional costs and contingency funded by budget virement from Civic Expenditure F&A Minute 75 9.3.21

**SHAKESPEARE BIRTHDAY CELEBRATIONS**
**@ 31/03/2021**
**2020-21**
**2019-20**

SBC - S106 Agreement (Balance)			<b>7,933</b>
SBC - Opening Balance (B/fwd from 2019-20)			<b>73,047</b>

<b>INCOME</b>				
SBC - Income (Other)			-	<b>25,000</b>
SBC - Town Council Budget			-	<b>25,000</b>
SBC - Friends Donations			-	<b>125</b>
SBC - Friends Receptions			-	-
SBC - Parade - Flags & Admin Fee			<b>(83)</b>	<b>2,792</b>
SBC - Advertising Income			-	-
SBC - Bank Interest			-	-
<b>Total Income</b>			<b>(83)</b>	<b>52,917</b>
<b>EXPENDITURE</b>				
SBC - Expenditure			-	-
SBC - Shields Repairs & Maintenance			-	-
SBC - Standard Replacements			-	-
SBC - Flag Poles			-	<b>4,520</b>
SBC - Insurance			<b>275</b>	<b>376</b>
SBC - Health & Safety			<b>500</b>	<b>1,990</b>
SBC - Event Security			-	<b>1,650</b>
SBC - Traffic Management			-	<b>11,538</b>
SBC - Parade & Ceremony			<b>(877)</b>	<b>9,070</b>
SBC - Management Charges			-	<b>5,633</b>
SBC - Operational Expenses			-	-
SBC - Miscellaneous Expenses			<b>10,547</b>	<b>11,471</b>
SBC - Birthday Cake			-	-
SBC - Playmakers			-	-
SBC - Marketing			-	<b>1,690</b>
SBC - Bank Charges			-	-
SBC - Friends of Shakespeare (including Launch)			-	-
SBC - Friends Reception			-	-
<b>Total Expenditure</b>			<b>10,445</b>	<b>47,938</b>
<b>NET Surplus (Deficit) for Year</b>			<b>(10,529)</b>	<b>4,979</b>

<b>SBC - including Opening Balance</b>			<b>62,518</b>
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