

**INVESTMENTS & BANK**

|  | @ 30/06/2021   | @ 30/06/2020   | VARIANCE<br>Increase /<br>(Decrease) |
|--|----------------|----------------|--------------------------------------|
| CCLA Local Authorities' Property Fund      | 250,000        | 250,000        | -                                    |
| Cambridge & Counties 3 Year Business Bond  | 104,455        | 102,200        | 2,255                                |
| Cambridge & Counties 2 Year Business Bonds | 182,614        | 232,005        | (49,391)                             |
| <b>Total Long Term Investments</b>         | <b>537,069</b> | <b>584,205</b> | <b>(47,136)</b>                      |
| CCLA Public Sector Deposit Fund            | 34,449         | 64,407         | (29,958)                             |
| Cambridge & Counties Bank Savings Account  | 208,558        | 213,898        | (5,341)                              |
| <b>Total Short Term Investments</b>        | <b>243,007</b> | <b>278,305</b> | <b>(35,298)</b>                      |
| Barclays Business Current Account          | 22,689         | 23,645         | (956)                                |
| Barclays Debit Card Account                | 550            | 141            | 409                                  |
| Petty Cash                                 | 221            | 212            | 9                                    |
| <b>Total Cash at Bank and in hand</b>      | <b>23,460</b>  | <b>23,999</b>  | <b>(538)</b>                         |
| <b>Total Investments &amp; Bank</b>        | <b>803,536</b> | <b>886,509</b> | <b>(82,973)</b>                      |

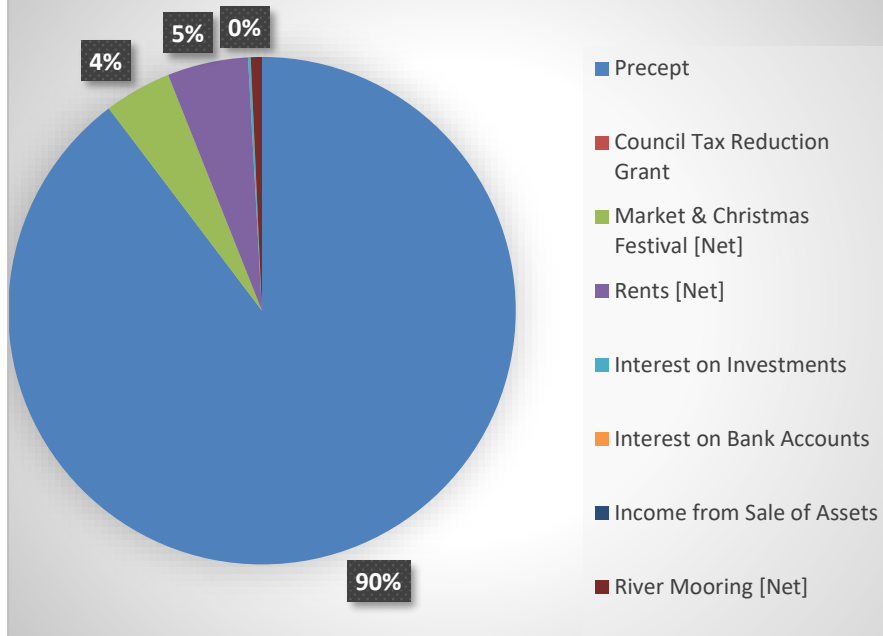
**RESERVES**

|                                   | @ 31/03/2021   | @ 31/03/2020   | VARIANCE<br>Increase /<br>(Decrease) |
|-----------------------------------|----------------|----------------|--------------------------------------|
| Building Maintenance Reserve      | 127,000        | 136,615        | (9,615)                              |
| Cemetery Land & Building Reserve  | 45,400         | 25,400         | 20,000                               |
| Allotment Reserve                 | 7,162          | 27,162         | (20,000)                             |
| Christmas Festival Reserve        | 7,154          | 7,154          | -                                    |
| Vehicle Replacement Reserve       | 17,500         | 15,000         | 2,500                                |
| Election Expenses Reserve         | 23,462         | 18,462         | 5,000                                |
| Community Infrastructure Levy     | 7,843          | 10,279         | (2,436)                              |
| Town Centre Strategic Partnership | 12,000         | -              | 12,000                               |
| Other Designated Reserves         | 54,934         | -              | 54,934                               |
| SBC Reserve                       | 62,518         | 73,047         | (10,529)                             |
| <b>Total Designated Reserves</b>  | <b>364,973</b> | <b>313,119</b> | <b>51,855</b>                        |
| <b>General Reserve</b>            | <b>261,024</b> | <b>442,390</b> | <b>(181,366)</b>                     |
| <b>Total Reserves</b>             | <b>625,997</b> | <b>755,509</b> | <b>(129,512)</b>                     |

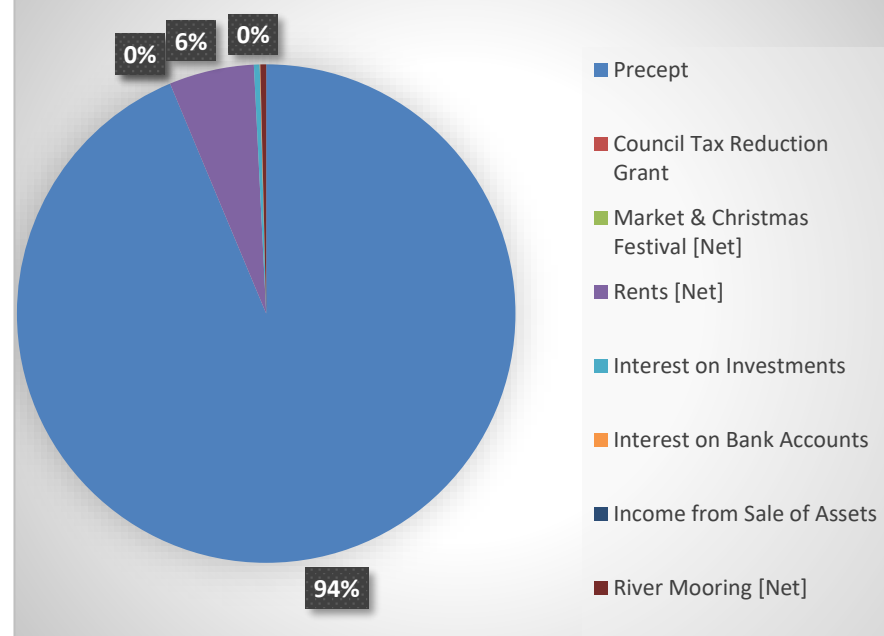
## INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS

|  | YTD Actuals<br>2021-22 | % of Total  | YTD Previous<br>2020-21 | % of Total  | VARIANCE<br>Increase /<br>(Decrease) |
|--|------------------------|-------------|-------------------------|-------------|--------------------------------------|
| <b>INCOME</b>                                    |                        |             |                         |             |                                      |
| Precept  | 131,894                | 72%         | 128,588                 | 88%         | 3,306                                |
| Council Tax Reduction Grant                      | -                      | -           | -                       | -           | -                                    |
| Market & Christmas Festival (incl. SDC share)    | 10,545                 | 6%          | -                       | -           | 10,545                               |
| Rents  | 9,750                  | 5%          | 9,750                   | 7%          | -                                    |
| Interest on Investments                          | 253                    | 0%          | 517                     | 0%          | (264)                                |
| Interest on Bank Accounts                        | 1                      | 0%          | 56                      | 0%          | (55)                                 |
| Income from Sale of Assets                       | -                      | -           | -                       | -           | -                                    |
| River Mooring                                    | 1,040                  | 1%          | 513                     | 0%          | 528                                  |
| Town Hall Commercial Management                  | 13,193                 | 7%          | 186                     | 0%          | 13,007                               |
| Cemetery   | 14,460                 | 8%          | 7,020                   | 5%          | 7,440                                |
| Tranquility Garden                               | 1,893                  | 1%          | -                       | -           | 1,893                                |
| Allotments                                       | -                      | -           | -                       | -           | -                                    |
| <b>GROSS INCOME</b>                              | <b>51,133</b>          | <b>28%</b>  | <b>18,041</b>           | <b>12%</b>  | <b>33,092</b>                        |
|  |                        |             |                         |             |                                      |
| <b>TOTAL INCOME (including Precept)</b>          | <b>183,027</b>         | <b>100%</b> | <b>146,629</b>          | <b>100%</b> | <b>36,399</b>                        |
|  |                        |             |                         |             |                                      |
| <b>EXPENDITURE</b>                               |                        |             |                         |             |                                      |
| Market & Christmas Festival (incl. SDC share)    | 4,233                  | 3%          | -                       | -           | 4,233                                |
| Rents  | 2,184                  | 1%          | 2,184                   | 1%          | -                                    |
| River Mooring                                    | -                      | -           | -                       | -           | -                                    |
| Town Hall Commercial Management                  | 6,564                  | 4%          | 7,749                   | 5%          | (1,185)                              |
| Operational & Administrative Expenses            | 75,341                 | 51%         | 68,282                  | 43%         | 7,059                                |
| Civic Expenditure                                | 9,932                  | 7%          | 6,455                   | 4%          | 3,478                                |
| Cemetery   | 39,289                 | 27%         | 64,054                  | 40%         | (24,764)                             |
| Holy Trinity Churchyard & Garden of Remembrance  | 738                    | 0%          | -                       | -           | 738                                  |
| Tranquility Garden                               | 470                    | 0%          | -                       | -           | 470                                  |
| Allotments                                       | -                      | -           | -                       | -           | -                                    |
| Hatton Rock                                      | 5,632                  | 4%          | 5,444                   | 3%          | 188                                  |
| Initatives, Projects and Grants                  | 3,485                  | 2%          | 4,054                   | 3%          | (568)                                |
| Contingency for Inflation (included in above)    |                        |             |                         |             |                                      |
| <b>GROSS EXPENDITURE (including Contingency)</b> | <b>147,868</b>         | <b>100%</b> | <b>158,220</b>          | <b>100%</b> | <b>(10,352)</b>                      |
|  |                        |             |                         |             |                                      |
| <b>NET Surplus / (Deficit)</b>                   | <b>35,159</b>          |             | <b>(11,591)</b>         |             | <b>46,751</b>                        |

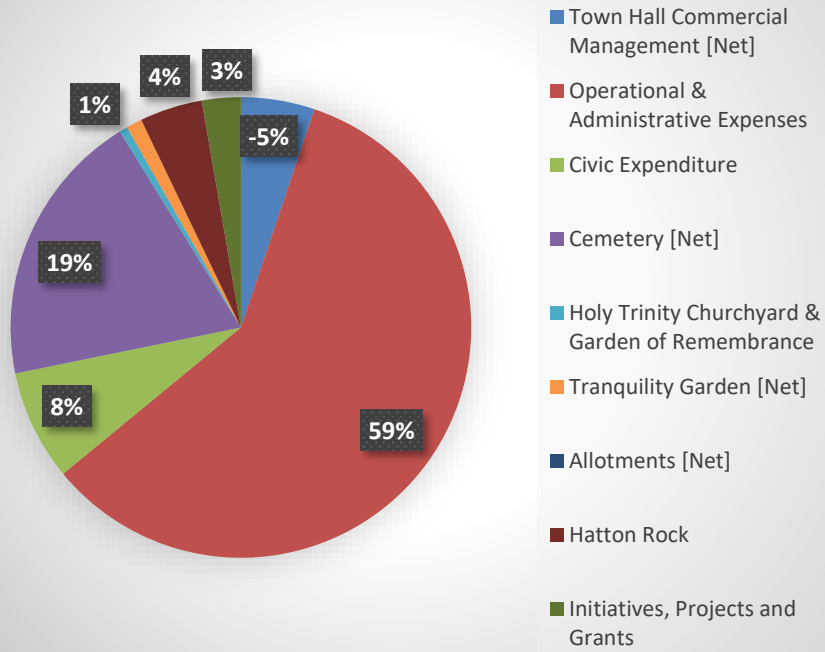
**INCOME YTD Actuals**



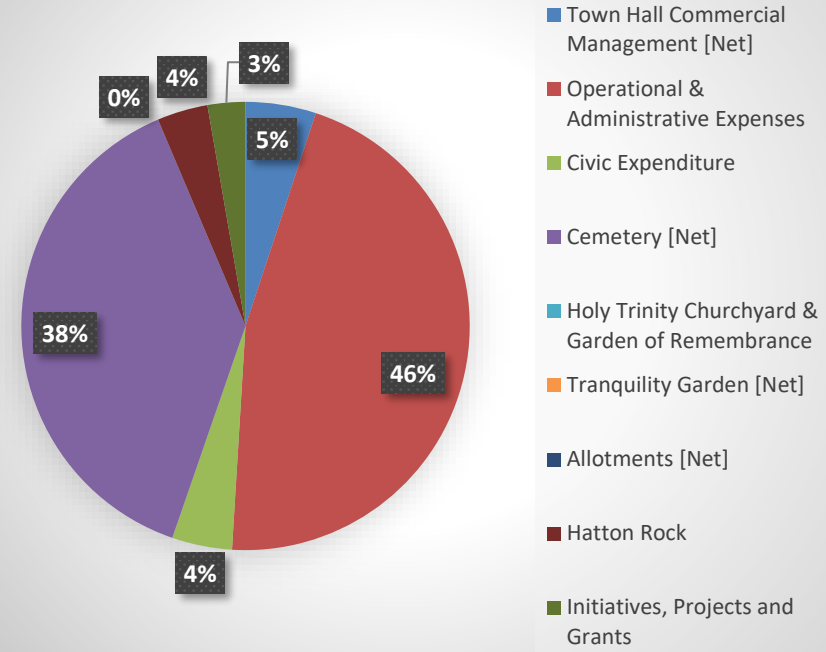
**INCOME YTD Previous**



**EXPENDITURE YTD Actuals**



**EXPENDITURE YTD Previous**



**SUMMARISED INCOME & EXPENDITURE ACCOUNT**
**@ 30/06/2021**

|   | PERCENTAGES            |                         | ACTUALS                |                         | VARIANCE                 |
|---|------------------------|-------------------------|------------------------|-------------------------|--------------------------|
|   | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 | Increase /<br>(Decrease) |
| <b>INCOME</b>                                   |                        |                         |                        |                         |                          |
| Precept   | 90%                    | 94%                     | 131,894                | 128,588                 | 3,306                    |
| Council Tax Reduction Grant                     | -                      | -                       | -                      | -                       | -                        |
| Market & Christmas Festival [Net]               | 4%                     | -                       | 6,312                  | -                       | 6,312                    |
| Rents [Net]                                     | 5%                     | 6%                      | 7,566                  | 7,566                   | -                        |
| Interest on Investments                         | -                      | -                       | 253                    | 517                     | (264)                    |
| Interest on Bank Accounts                       | -                      | -                       | 1                      | 56                      | (55)                     |
| Income from Sale of Assets                      | -                      | -                       | -                      | -                       | -                        |
| River Mooring [Net]                             | 1%                     | -                       | 1,040                  | 513                     | 528                      |
|   | <b>100%</b>            | <b>100%</b>             | <b>147,066</b>         | <b>137,239</b>          | <b>9,827</b>             |
| <b>EXPENDITURE</b>                              |                        |                         |                        |                         |                          |
| Town Hall Commercial Management [Net]           | -6%                    | 5%                      | (6,629)                | 7,563                   | (14,192)                 |
| Operational & Administrative Expenses           | 67%                    | 46%                     | 75,341                 | 68,282                  | 7,059                    |
| Civic Expenditure                               | 9%                     | 4%                      | 9,932                  | 6,455                   | 3,478                    |
| Cemetery [Net]                                  | 22%                    | 38%                     | 24,830                 | 57,034                  | (32,204)                 |
| Holy Trinity Churchyard & Garden of Remembrance | 1%                     | -                       | 738                    | -                       | 738                      |
| Tranquility Garden [Net]                        | -1%                    | -                       | (1,423)                | -                       | (1,423)                  |
| Allotments [Net]                                | -                      | -                       | -                      | -                       | -                        |
| Hatton Rock                                     | 5%                     | 4%                      | 5,632                  | 5,444                   | 188                      |
| Initiatives, Projects and Grants                | 3%                     | 3%                      | 3,485                  | 4,054                   | (568)                    |
|   | <b>100%</b>            | <b>100%</b>             | <b>111,906</b>         | <b>148,830</b>          | <b>(36,924)</b>          |
|   |                        |                         |                        |                         |                          |
| <b>NET Surplus / (Deficit)</b>                  |                        |                         | <b>35,159</b>          | <b>(11,591)</b>         | <b>46,751</b>            |
|   |                        |                         |                        |                         |                          |
| Funding from Reserves                           |                        |                         | <i>tbc @ Year End</i>  | <i>tbc @ Year End</i>   | <i>tbc @ Year End</i>    |

**MARKET & CHRISTMAS FESTIVAL****@ 30/06/2021**

|                                 | ACTUALS                |                         | VARIANCE<br>Increase /<br>(Decrease) |
|---------------------------------|------------------------|-------------------------|--------------------------------------|
|                                 | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 |                                      |
| <b>INCOME</b>                   |                        |                         |                                      |
| Market                          | 10,545                 | -                       | 10,545                               |
| Christmas Festival              | -                      | -                       | -                                    |
|                                 | <b>10,545</b>          | <b>-</b>                | <b>10,545</b>                        |
| <b>EXPENDITURE</b>              |                        |                         |                                      |
| Market - District Council Share | 4,233                  | -                       | 4,233                                |
| Market - Tripartite Expenses    | -                      | -                       | -                                    |
| Christmas Festival              | -                      | -                       | -                                    |
|                                 | <b>4,233</b>           | <b>-</b>                | <b>4,233</b>                         |
| <b>NET INCOME</b>               |                        |                         |                                      |
|                                 | <b>6,312</b>           | <b>-</b>                | <b>6,312</b>                         |

**TOWN HALL COMMERCIAL MANAGEMENT****@ 30/06/2021**

|  | PERCENTAGES            |                         | ACTUALS                |                         | VARIANCE<br>Increase /<br>(Decrease) |
|--|------------------------|-------------------------|------------------------|-------------------------|--------------------------------------|
|  | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 |                                      |
| <b>INCOME</b>                                |                        |                         |                        |                         |                                      |
| Lettings (excluding Deferred Income)         |                        |                         | 1,193                  | 186                     | 1,007                                |
| Sundry Income                                |                        |                         | -                      | -                       | -                                    |
| Grants - COVID-19 Local Restrictions Support |                        |                         | 12,000                 | -                       | 12,000                               |
|  |                        |                         | <b>13,193</b>          | <b>186</b>              | <b>13,007</b>                        |
| <b>EXPENDITURE</b>                           |                        |                         |                        |                         |                                      |
| Salaries, Wages & Related Costs              | 76%                    | 75%                     | 5,014                  | 5,798                   | (784)                                |
| Security Personnel                           | 3%                     | 0%                      | 190                    | -                       | 190                                  |
| Cleaning & Laundry                           |                        |                         | 727                    | 640                     | 87                                   |
| PRS and Licences                             |                        |                         | 633                    | 1,267                   | (633)                                |
| Operating Equipment                          |                        |                         | -                      | 44                      | (44)                                 |
| Travel & Subsistence                         |                        |                         | -                      | -                       | -                                    |
| Marketing, Publicity & Special Projects      |                        |                         | -                      | -                       | -                                    |
| Other Costs                                  |                        |                         | -                      | -                       | -                                    |
| Contingency for Inflation                    |                        |                         | -                      | -                       | -                                    |
|  |                        |                         | <b>6,564</b>           | <b>7,749</b>            | <b>(1,185)</b>                       |
| <b>NET EXPENDITURE</b>                       |                        |                         |                        |                         |                                      |
|  |                        |                         | <b>(6,629)</b>         | <b>7,563</b>            | <b>(14,192)</b>                      |

| EXPENDITURE                               | PERCENTAGES            |                         | ACTUALS                |                         | VARIANCE                 |
|---|------------------------|-------------------------|------------------------|-------------------------|--------------------------|
|   | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 | Increase /<br>(Decrease) |
| Rother Street Clock Tower                 |                        |                         | 20                     | 14                      | 6                        |
| STC Meeting Expenses & Subsistence        |                        |                         | 215                    | 36                      | 179                      |
| Travel and Subsistence                    |                        |                         | 20                     | -                       | 20                       |
| Borough Records                           |                        |                         | (350)                  | -                       | (350)                    |
| Salaries, Wages & Related Costs           | 61%                    | 67%                     | 45,999                 | 45,584                  | 415                      |
| Recruitment                               |                        |                         | -                      | -                       | -                        |
| Advertising & Publicity                   |                        |                         | -                      | -                       | -                        |
| Equipment for Live Streaming of Meetings  |                        |                         | -                      | -                       | -                        |
| Office Equipment & Furniture & Stationery |                        |                         | 1,790                  | 452                     | 1,338                    |
| Equipment Rental                          |                        |                         | 477                    | 465                     | 12                       |
| Combined Insurance Policy                 |                        |                         | 3,379                  | 3,277                   | 101                      |
| Telephones                                |                        |                         | 668                    | 515                     | 153                      |
| Postage & Carriage                        |                        |                         | -                      | 400                     | (400)                    |
| Avon Planning Services                    |                        |                         | 1,420                  | 1,020                   | 400                      |
| Neighbourhood Plan Monitoring & Review    |                        |                         | 180                    | 180                     | -                        |
| Subscriptions                             |                        |                         | 941                    | 954                     | (13)                     |
| Professional Fees                         |                        |                         | 1,001                  | -                       | 1,001                    |
| Audit Fees                                |                        |                         | 4,450                  | -                       | 4,450                    |
| Payroll Services                          |                        |                         | 500                    | -                       | 500                      |
| Health & Safety                           |                        |                         | -                      | -                       | -                        |
| Councillor & Staff Training               |                        |                         | 239                    | 210                     | 29                       |
| IT  |                        |                         | 3,293                  | 2,941                   | 352                      |
| Website Maintenance                       |                        |                         | 298                    | 723                     | (425)                    |
| Bank Charges & Interest                   |                        |                         | 114                    | 131                     | (17)                     |
| Newspapers                                |                        |                         | 15                     | 7                       | 8                        |
| Rates & Water Rates                       |                        |                         | 6,019                  | 6,496                   | (477)                    |
| Heating & Lighting                        |                        |                         | 1,350                  | 1,273                   | 77                       |
| General Repairs, Maintenance & Sundry     |                        |                         | 2,462                  | 1,353                   | 1,109                    |
| Town Hall Planned Maintenance & Repairs   |                        |                         | 68                     | 1,480                   | (1,412)                  |
| Alarm & CCTV Call Out                     |                        |                         | 365                    | 365                     | -                        |
| Lift Maintenance Contract                 |                        |                         | 409                    | 405                     | 4                        |
| Contingency for Inflation                 |                        |                         | -                      | -                       | -                        |
| Election Exp (Inc Polls/Pro Challenges)   |                        |                         | -                      | -                       | -                        |
|   |                        |                         | <b>75,341</b>          | <b>68,282</b>           | <b>7,059</b>             |

| EXPENDITURE                                       | ACTUALS                |                         | VARIANCE                 |
|---|------------------------|-------------------------|--------------------------|
|   | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 | Increase /<br>(Decrease) |
| Mayor's Allowance                                 | 2,517                  | 2,068                   | 449                      |
| Mayor's Traveling                                 | 287                    | 204                     | 84                       |
| New Civic Car (to be added to Mayor's Travelling) | -                      | -                       | -                        |
| Civic Insignia                                    | -                      | 3,364                   | (3,364)                  |
| Receptions (Formal & Informal)                    | -                      | 100                     | (100)                    |
| Honoraria inc photographic                        | 583                    | 718                     | (135)                    |
| Printing & Stationery                             | -                      | -                       | -                        |
| Floral Decorations                                | 65                     | -                       | 65                       |
| Civic Robes                                       | 19                     | -                       | 19                       |
| Civic Gifts                                       | 49                     | -                       | 49                       |
| SBC - Town Council funding contribution           | 6,250                  | -                       | 6,250                    |
| Christmas Activities                              | -                      | -                       | -                        |
| Festivals & Events - HODS                         | -                      | -                       | -                        |
| VE Day 75   | -                      | -                       | -                        |
| Contingency (Events tbc)                          | 162                    | -                       | 162                      |
| National Mourning Protocol                        | -                      | -                       | -                        |
| Event Security                                    | -                      | -                       | -                        |
|   | <b>9,932</b>           | <b>6,455</b>            | <b>3,478</b>             |



**CEMETERY****@ 30/06/2021**

|   | PERCENTAGES            |                         | ACTUALS                |                         | VARIANCE<br>Increase /<br>(Decrease) |
|---|------------------------|-------------------------|------------------------|-------------------------|--------------------------------------|
|   | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 |                                      |
| <b>INCOME</b>                           |                        |                         |                        |                         |                                      |
| Purchase & Interment Fees               |                        |                         | 9,647                  | 6,335                   | 3,312                                |
| Memorial Fees                           |                        |                         | 3,680                  | 605                     | 3,075                                |
| Sundry Income (Seating/Trees/Transfers) |                        |                         | 1,133                  | 80                      | 1,053                                |
|   |                        |                         | <b>14,460</b>          | <b>7,020</b>            | <b>7,440</b>                         |
| <b>EXPENDITURE</b>                      |                        |                         |                        |                         |                                      |
| Salaries, Wages & Related Costs         | 87%                    | 53%                     | 34,065                 | 34,026                  | 39                                   |
| Training                                |                        |                         | -                      | -                       | -                                    |
| Rates & Water Rates                     |                        |                         | 1,073                  | 1,114                   | (41)                                 |
| General Ground Maintenance              |                        |                         | 1,154                  | 21,143                  | (19,989)                             |
| Cemetery Driveway Kerbing               |                        |                         | -                      | -                       | -                                    |
| Repairs & Maintenance                   |                        |                         | -                      | -                       | -                                    |
| Telephone                               |                        |                         | 113                    | 112                     | 1                                    |
| Heating & Lighting                      |                        |                         | 393                    | 53                      | 340                                  |
| Vehicle Expenses                        |                        |                         | 1,259                  | 1,071                   | 188                                  |
| Equipment                               |                        |                         | 447                    | 5,521                   | (5,074)                              |
| CCTV                                    |                        |                         | -                      | -                       | -                                    |
| Health & Safety                         |                        |                         | -                      | -                       | -                                    |
| Grave Excavation                        |                        |                         | 380                    | 760                     | (380)                                |
| Travel & Subsistence                    |                        |                         | 56                     | 149                     | (93)                                 |
| Sundry Seating & Trees                  |                        |                         | 349                    | 105                     | 244                                  |
| Contingency for Inflation               |                        |                         | -                      | -                       | -                                    |
| Vehicle Replacement Contingency         |                        |                         | -                      | -                       | -                                    |
|   |                        |                         | <b>39,289</b>          | <b>64,054</b>           | <b>(24,764)</b>                      |
| <b>NET EXPENDITURE</b>                  |                        |                         | <b>24,830</b>          | <b>57,034</b>           | <b>(32,204)</b>                      |

**HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE****@ 30/06/2021**

|                                 | ACTUALS                |                         | VARIANCE<br>Increase /<br>(Decrease) |
|---------------------------------|------------------------|-------------------------|--------------------------------------|
|                                 | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 |                                      |
| <b>EXPENDITURE</b>              |                        |                         |                                      |
| Special Repairs and Maintenance | 738                    | -                       | 738                                  |
| Boundary Wall Repairs           | -                      | -                       | -                                    |
|                                 | <b>738</b>             | <b>-</b>                | <b>738</b>                           |

**TRANQUILITY GARDEN****@ 30/06/2021**

|                                 | ACTUALS                |                         | VARIANCE<br>Increase /<br>(Decrease) |
|---------------------------------|------------------------|-------------------------|--------------------------------------|
|                                 | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 |                                      |
| <b>INCOME</b>                   |                        |                         |                                      |
| Purchase & Interment Fees       | 1,535                  | -                       | 1,535                                |
| Memorial Fees                   | 358                    | -                       | 358                                  |
|                                 | <b>1,893</b>           | -                       | <b>1,893</b>                         |
| <b>EXPENDITURE</b>              |                        |                         |                                      |
| Maintenance & Development Costs | 470                    | -                       | 470                                  |
|                                 | <b>470</b>             | -                       | <b>470</b>                           |
|                                 |                        |                         |                                      |
| <b>NET EXPENDITURE</b>          | <b>(1,423)</b>         | -                       | <b>(1,423)</b>                       |

**ALLOTMENTS - PARK ROAD****@ 30/06/2021**

|                            | ACTUALS                |                         | VARIANCE<br>Increase /<br>(Decrease) |
|----------------------------|------------------------|-------------------------|--------------------------------------|
|                            | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 |                                      |
| <b>INCOME</b>              |                        |                         |                                      |
| Tenancy Rental             | -                      | -                       | -                                    |
|                            | -                      | -                       | -                                    |
| <b>EXPENDITURE</b>         |                        |                         |                                      |
| Lease                      | -                      | -                       | -                                    |
| Set up & Maintenance Costs | -                      | -                       | -                                    |
|                            | -                      | -                       | -                                    |
|                            |                        |                         |                                      |
| <b>NET EXPENDITURE</b>     | <b>-</b>               | -                       | <b>-</b>                             |

|                    | ACTUALS                |                         | VARIANCE<br>Increase /<br>(Decrease) |
|--------------------|------------------------|-------------------------|--------------------------------------|
|                    | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 |                                      |
| <b>EXPENDITURE</b> |                        |                         |                                      |
| Rent               | 4,497                  | 4,497                   | -                                    |
| Rates              | 1,135                  | 1,135                   | -                                    |
| Insurance          | -                      | -                       | -                                    |
| Heating & Lighting | -                      | -                       | -                                    |
| Service Costs      | -                      | (188)                   | 188                                  |
| Sundry Expenses    | -                      | -                       | -                                    |
|                    | <b>5,632</b>           | <b>5,444</b>            | <b>188</b>                           |

**INITIATIVES, PROJECTS AND GRANTS**

|   | ACTUALS                |                         | VARIANCE<br>Increase /<br>(Decrease) |
|---|------------------------|-------------------------|--------------------------------------|
|   | YTD Actuals<br>2021-22 | YTD Previous<br>2020-21 |                                      |
| <b>EXPENDITURE</b>                                  |                        |                         |                                      |
| Special Projects & Grants - Over £20K               | -                      | -                       | -                                    |
| Special Projects & Grants - Under £20K              | -                      | -                       | -                                    |
| Town Projects / Partnership Working / CCTV          | -                      | -                       | -                                    |
| TCSP - Town Council funding contribution            | 600                    | -                       | 600                                  |
| Stratforward - BID Levy                             | 709                    | 709                     | -                                    |
| Localism Project (NDP) - to Nov 2018                | -                      | -                       | -                                    |
| COVID-19 Response & Community Support               | 158                    | 3,239                   | (3,081)                              |
| Other Debtors - Stratford Support cash only clients | 168                    | 106                     | 63                                   |
| Special Projects & Events                           | -                      | -                       | -                                    |
| Newsletters / Quality Status                        | -                      | -                       | -                                    |
| Bus Shelters/Dog Hygiene/Litter/Cycle Racks         | -                      | -                       | -                                    |
| Climate Change Initiatives                          | 1,849                  | -                       | 1,849                                |
| Youth Council                                       | -                      | -                       | -                                    |
| Green Advent Calendar                               | -                      | -                       | -                                    |
| Lunch Club (Loneliness/Dementia Friendly projects)  | -                      | -                       | -                                    |
|   | <b>3,485</b>           | <b>4,054</b>            | <b>(568)</b>                         |