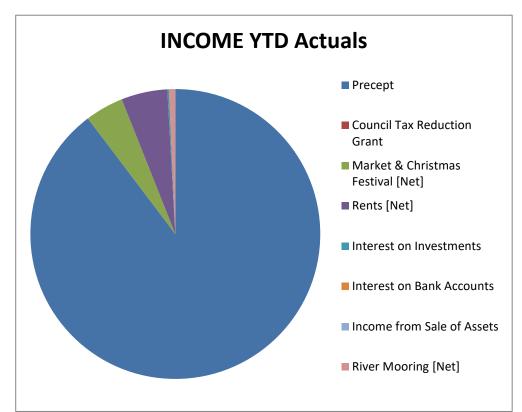
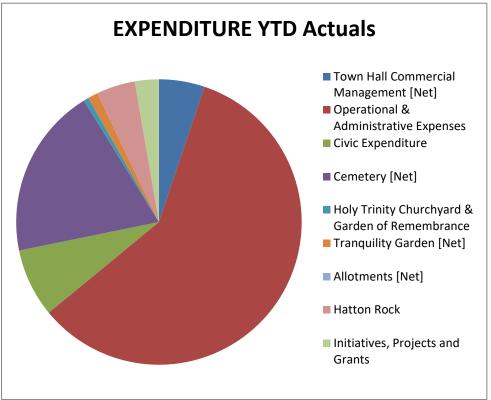
STRATFORD-UPON-AVON TOWN COU	INCIL		MANAGEMENT ACCOUNTS 2021-22	2			
		@	30/06/2021 Month 03				
BALANCE SHEET	@ :	30/06/2021	TRIAL BALANCE			@ 3	0/06/2021
Fixed Assets			-				
Long Term Investments	£	537,069			This Month	Υ	ear To Date
Current Assets							
Debtors	£	24,349	(excluding Deferred Income balance	) £	(3,845)	£	(9,920)
Short Term Investments	£	243,007	(1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	, –	(5,515)		(0,0=0)
Cash at Bank and in hand		23,460	Precept			£	(263,788)
	£	290,816	Income	£	(113)		(50,142)
Less Current Liabilities		,			, ,		, , ,
Creditors	£	(30,765)	Expenditure	£	29,150	£	194,727
Restricted Funds	£	(26,199)	· · · · · · · · · · · · · · · · · · ·				,
	£	(56,964)					
Net Assets (excluding Fixed Asset Reserve)	£	770,920	Trial Balance Surplus/(Deficit)			£	119,203
Financed by:	· · · · · · · · · · · · · · · · · · ·		•				
Financed by:	•	440.000	Designated Desamine (expluding C	II TOOD 9 (	CDC)	_	000 040
Year To Date Trial Balance Surplus/(Deficit)	£	119,203	Designated Reserves (excluding Cl		SBC)	£	282,612
General Reserve	£	261,024	Community Infrastructure Levy (CIL	,		£	8,225
Designated Reserves	£	390,693	Town Centre Strategic Partnership			£	16,226
	£	770,920	Shakespeare Birthday Celebrations	s (SBC) bala	nce	£	83,630 390,693
(excluding Fixed Assets @ 31/03/2021)	£	15,039,541					330,033
INVESTMENTS & BANK	@	30/06/2021	RESERVES	@ 3	1/03/2021		
CCLA Local Authorities' Property Fund	£	250,000	Building Maintenance Reserve	£	127,000		
Cambridge & Counties 3 Year Business Bond	£	104,455	Cemetery Land & Building Reserve		45,400		
Cambridge & Counties 2 Year Business Bonds	£	182,614	Allotment Reserve	£	7,162		
Total Long Term Investments	£	537,069	Christmas Festival Reserve	£	7,154		
		22.,230	Vehicle Replacement Reserve	£	17,500		
CCLA Public Sector Deposit Fund	£	34,449	Election Expenses Reserve	£	23,462		
Cambridge & Counties Bank Savings Account	£	208,558	Community Infrastructure Levy	£	7,843		
Total Short Term Investments	£	243,007	Town Centre Strategic Partnership	£	12,000		
			Other Designated Reserves	£	54,934		
Barclays Business Current Account	£	22,689	SBC Reserve	£	62,518		
Barclays Debit Card Account	£	550	Total Designated Reserves	£	364,973	-	
Petty Cash	£	221	Total Doolghated Nooci ves		<del>50-1,513</del>	=	
Total Cash at Bank and in hand	£	23,460	General Reserve	£	261,024	<u>-</u>	
T	=		Tatal December			<b>-</b>	
Total Investments & Bank	£	803,536	Total Reserves	£	625,997	=	

INCOME	YTD Budget @ 30/06/2021	% of Total	YTD Actuals @ 30/06/2021	% of Total	VARIANCE Surplus/(Deficit)
Precept	131,894	71%	131,894	72%	Surplus/(Delicit)
Council Tax Reduction Grant	-	7 1 70	-	1270	-
Market & Christmas Festival (incl. SDC share)	28,796	16%	10,545	6%	(18,251)
Rents	2,438	. 6 / 6	9,750	<b>3</b> 73	7,312
Interest on Investments	3,063		253		(2,810)
Interest on Bank Accounts	37		1		(36)
Income from Sale of Assets	-		-		
River Mooring	259		1,040		781
Town Hall Commercial Management	6,595	4%	13,193	7%	6,598
Cemetery	10,934	6%	14,460	8%	3,526
Tranquility Garden	1,508		1,893		385
Allotments	41		-		(41)
GROSS INCOME	53,670		51,133		(2,536)
TOTAL INCOME (including Precept)	185,564		183,027		(2,536)
, , , , , , , , , , , , , , , , , , ,			1		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	22,676	9%	4,233	3%	18,443
Rents	546		2,184		(1,638)
River Mooring	-		-		-
Town Hall Commercial Management	8,180	3%	6,564	4%	1,616
Operational & Administrative Expenses	116,577	45%	75,341	51%	41,236
Civic Expenditure	16,355	6%	9,932	7%	6,423
Cemetery	46,786	18%	39,289	27%	7,497
Holy Trinity Churchyard & Garden of Remembrance	5,000		738		4,262
Tranquility Garden Allotments	1,250 3		470		780 3
Hatton Rock	3 4,898		- - 622		_
Initatives, Projects and Grants	4,898 34,574	13%	5,632 3,485	2%	(734) 31,089
Contingency for Inflation (included in above)	1,971	1370	3,403	2 /0	31,009
GROSS EXPENDITURE (including Contingency)	256,845		147,868		108,977
chicos ( (	200,010		, 5 3 6		100,011
NET Surplus / (Deficit)	(71,281)		35,159		106,441

	YTD Actuals	% of Total	YTD Previous	% of Total	VARIANCE
	2021-22		2020-21		Increase /
INCOME	@ 30/06/2021		@ 30/06/2020		(Decrease)
Precept	131,894	72%	128,588	88%	3,306
Council Tax Reduction Grant	-	-	-	-	-
Market & Christmas Festival (incl. SDC share)	10,545	6%	-	-	10,545
Rents	9,750	5%	9,750	7%	-
Interest on Investments	253	0%	517	0%	(264)
Interest on Bank Accounts	1	0%	56	0%	(55)
Income from Sale of Assets	-	-	-	-	-
River Mooring	1,040	1%	513	0%	528
Town Hall Commercial Management	13,193	7%	186	0%	13,007
Cemetery	14,460	8%	7,020	5%	7,440
Tranquility Garden	1,893	1%	-	-	1,893
Allotments	-	-	-	-	-
GROSS INCOME	51,133	28%	18,041	12%	33,092
TOTAL INCOME (including Precept)	183,027	100%	146,629	100%	36,399
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	4,233	3%	-	-	4,233
Rents	2,184	1%	2,184	1%	-
River Mooring	-	-	-	-	-
Town Hall Commercial Management	6,564	4%	7,749	5%	(1,185)
Operational & Administrative Expenses	75,341	51%	68,282	43%	7,059
Civic Expenditure	9,932	7%	6,455	4%	3,478
Cemetery	39,289	27%	64,054	40%	(24,764)
Holy Trinity Churchyard & Garden of Remembrance	738	0%	-	-	738
Tranquility Garden	470	0%	-	-	470
Allotments	-	-		-	-
Hatton Rock	5,632	4%	5,444	3%	188
Initatives, Projects and Grants	3,485	2%	4,054	3%	(568)
Contingency for Inflation (included in above)					
GROSS EXPENDITURE (including Contingency)	147,868	100%	158,220	100%	(10,352)
II.					





SUMMARISED INCOME & EXPENDITURE			@ 30/06/2021					
	BUD	GET	ACT	ACTUALS		VARIANCE - Surplus / (Deficit)		
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To		
INCOME	2021-22	@ 30/06/2021	2021-22	2020-21	Annual Budget	YTD Budget		
Precept	527,576	131,894	131,894	128,588	(395,682)	-		
Council Tax Reduction Grant	-	-	-	-	-	-		
Market & Christmas Festival [Net]	24,482	6,120	6,312	-	(18,170)	192		
Rents [Net]	7,566	1,892	7,566	7,566	(0)	5,674		
Interest on Investments	12,250	3,063	253	517	(11,997)	(2,810		
Interest on Bank Accounts	148	37	1	56	(147)	(36		
Income from Sale of Assets	-	-	-	-	-	-		
River Mooring [Net]	1,035	259	1,040	513	5	781		
Sundry Income	-	-	-	-	-	-		
	573,057	143,264	147,066	137,239	(425,991)	3,802		
EXPENDITURE								
Town Hall Commercial Management [Net]	6,341	1,585	(6,629)	7,563	12,970	8,214		
Operational & Administrative Expenses	466,309	116,577	75,341	68,282	390,968	41,236		
Civic Expenditure	65,418	16,355	9,932	6,455	55,486	6,423		
Cemetery [Net]	143,409	35,852	24,830	57,034	118,579	11,022		
Holy Trinity Churchyard & Garden of Remembrance	24,500	5,000	738	-	23,762	4,262		
Tranquility Garden [Net]	(1,030)	(258)	(1,423)	-	393	1,165		
Allotments [Net]	(155)	(38)	-	-	(155)	(38		
Hatton Rock	19,593	4,898	5,632	5,444	13,961	(734		
Initiatives, Projects and Grants	138,297	34,574	3,485	4,054	134,812	31,089		
	862,682	214,545	111,906	148,830	750,776	102,639		
NET Surplus / (Deficit)	(289,625)	(71,281)	35,159	(11,591)	324,784	106,440		
Funding from Reserves	274,625	n/a	tbc @ Year End	tbc @ Year End	tbc @ Year End	n/a		
Budget Virements (approved post Budget)	-	II/a	IDO S I GAI LIIU	IDO STOUTETIO	150 S Tear Lild	II/a		

## **MARKET & CHRISTMAS FESTIVAL**

#### @ 30/06/2021

**INCOME** 

Market

**Christmas Festival** 

**EXPENDITURE** 

Market - District Council Share

Market - Tripartite Expenses

**Christmas Festival** 

**NET INCOME** 

BUDGET		ACTU	JALS	VARIANCE - Surplus / (Deficit)		
Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Acti	uals To	
2021-22	@ 30/06/2021	2021-22	2020-21	Annual Budget	YTD Budget	
115,185	28,796	10,545	-	(104,640)	(18,251)	
-	-	-	-	-	-	
115,185	28,796	10,545	-	(104,640)	(18,251)	
69,111	17,278	4,233	-	64,878	13,045	
2,304	576	-	-	2,304	576	
19,288	4,822	-	-	19,288	4,822	
90,703	22,676	4,233	-	86,470	18,443	
24,482	6,120	6,312	-	(18,170)	192	

# TOWN HALL COMMERCIAL MANAGEMENT

### @ 30/06/2021

#### **INCOME**

Lettings (excluding Deferred Income)

Sundry Income

Grants - COVID-19 Local Restrictions Support

#### **EXPENDITURE**

Salaries, Wages & Related Costs

Security Personnel

Cleaning & Laundry

PRS and Licences

Operating Equipment Travel & Subsistence

Marketing, Publicity & Special Projects

Other Costs

Contingency for Inflation

**NET EXPENDITURE** 

BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)			
Annual Budget YTD Budget		YTD Actuals	YTD Actuals YTD Previous		YTD Actuals To		
2021-22	@ 30/06/2021	2021-22	2020-21	Annual Budget	YTD Budget		
26,131	6,533	1,193	186	(24,938)	(5,340)		
247	62	-	-	(247)	(62)		
-	-	12,000	-	12,000	12,000		
26,378	6,595	13,193	186	(13,185)	6,598		
23,000	5,750	5,014	5,798	17,986	736		
793	198	190	-	603	8		
3,600	900	727	640	2,873	173		
2,287	572	633	1,267	1,654	(62)		
914	229	-	44	914	229		
-	-	-	-	-	-		
1,500	375	-	-	1,500	375		
500	125	-	-	500	125		
125	31						
32,719	8,180	6,564	7,749	26,155	1,616		
6,341	1,585	(6,629)	7,563	12,970	8,214		

	BUDGET		ACTU	ALS	VARIANCE - Surplus / (Deficit)		
	Annual Budget YTD Budget		YTD Actuals	YTD Previous	YTD Actuals To		
EXPENDITURE	2021-22	@ 30/06/2021	2021-22	2020-21	Annual Budget	YTD Budget	
Rother Street Clock Tower	220	55	20	14	200	35	
STC Meeting Expenses & Subsistence	1,000	250	215	36	785	35	
Travel and Subsistence	250	63	20	-	230	42	
Borough Records	350	88	(350)	-	700	438	
Salaries, Wages & Related Costs	191,000	47,750	45,999	45,584	145,001	1,751	
Recruitment	1,500	375	· -	-	1,500	375	
Advertising & Publicity	1,000	250	-	-	1,000	250	
Equipment for Live Streaming of Meetings	15,000	3,750	-	-	15,000	3,750	
Office Equipment & Furniture & Stationery	4,650	1,163	1,790	452	2,860	(628)	
Equipment Rental	2,274	568	477	465	1,797	91	
Combined Insurance Policy	12,124	3,031	3,379	3,277	8,745	(348)	
Telephones	2,200	550	668	515	1,532	(118)	
Postage & Carriage	1,000	250	-	400	1,000	250	
Avon Planning Services	4,080	1,020	1,420	1,020	2,660	(400)	
Neighbourhood Plan Monitoring & Review	2,000	500	180	180	1,820	320	
Subscriptions	2,260	565	941	954	1,319	(376)	
Professional Fees	13,800	3,450	1,001	-	12,799	2,449	
Audit Fees	6,350	1,588	4,450	-	1,900	(2,863)	
Payroll Services	5,400	1,350	500	-	4,900	850	
Health & Safety	1,500	375	-	-	1,500	375	
Councillor & Staff Training	7,565	1,891	239	210	7,326	1,652	
IT	8,700	2,175	3,293	2,941	5,407	(1,118)	
Website Maintenance	1,000	250	298	723	702	(48)	
Bank Charges & Interest	500	125	114	131	386	11	
Newspapers	60	15	15	7	45	0	
Rates & Water Rates	29,532	7,383	6,019	6,496	23,513	1,364	
Heating & Lighting	8,094	2,024	1,350	1,273	6,744	673	
General Repairs, Maintenance & Sundry	10,637	2,659	2,462	1,353	8,175	198	
Town Hall Planned Maintenance & Repairs	127,000	31,750	68	1,480	126,933	31,683	
Alarm & CCTV Call Out	1,000	250	365	365	635	(115)	
Lift Maintenance Contract	1,000	250	409	405	591	(159)	
Contingency for Inflation	3,263	816			3,263	816	
Election Exp (Inc Polls/Pro Challenges)	_		-	-	-	-	
	466,309	116,577	75,341	68,282	390,968	41,236	

Equipment for Live Streaming of Meetings to be covered by budget virement from Reserves TC Minute 159 30.3.21

CIVIC EXPENDITURE @ 30/06/2021

EXPENDITURE
Mayor's Allowance
Mayor's Traveling
New Civic Car (to be added to Mayor's Travelling)
Civic Insignia
Receptions (Formal & Informal)
Honoraria inc photographic
Printing & Stationery
Floral Decorations
Civic Robes
Civic Gifts
SBC - Town Council funding contribution
Christmas Activities
Festivals & Events - HODS
VE Day 75
Contingency (Events tbc)
National Mourning Protocol
Event Security

B	JDGET	ACTU	JALS	VARIANCE - Surplus / (Deficit)			
Annual Budget YTD Budget		YTD Actuals	YTD Actuals YTD Previous		YTD Actuals To		
2021-22	@ 30/06/2021	2021-22	2020-21	<b>Annual Budget</b>	YTD Budget		
6,50	0 1,625	2,517	2,068	3,983	(892)		
5,00	0 1,250	287	204	4,713	963		
3,86	4 966						
1,50	0 375	-	3,364	1,500	375		
6,00	0 1,500	-	100	6,000	1,500		
3,30	4 826	583	718	2,721	243		
50	0 125	-	-	500	125		
65	0 163	65	-	585	98		
1,50	0 375	19	-	1,481	356		
10	0 25	49	-	51	(24)		
25,00	0 6,250	6,250	-	18,750	-		
2,00	0 500	-	-	2,000	500		
2,00	0 500	-	-	2,000	500		
		-					
		162	-	(162)	(162)		
		-	-	-	-		
7,50	0 1,875	-	-	7,500	1,875		
65.41	8 16.355	9.932	6.455	55.486	6,423		

**CEMETERY** @ 30/06/2021

Purchase & Interment Fees
Memorial Fees
Sundry Income (Seating/Trees/Transfers)
EXPENDITURE
Salaries, Wages & Related Costs
Training
Rates & Water Rates
General Ground Maintenance
Cemetery Driveway Kerbing
Repairs & Maintenance
Telephone
Heating & Lighting
Vehicle Expenses
Equipment
CCTV

BUD	GET	ACTU	ALS	VARIANCE - Surplus / (Deficit)		
Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To	
2021-22	@ 30/06/2021	2021-22	2020-21	Annual Budget	YTD Budget	
37,594	9,399	9,647	6,335	(27,947)	249	
5,740	1,435	3,680	605	(2,060)	2,245	
400	100	1,133	80	733	1,033	
43,734	10,934	14,460	7,020	(29,275)	3,526	
141,500	35,375	34,065	34,026	107,435	1,310	
3,000	750			3,000	750	
4,593	1,148	1,073	1,114	3,520	75	
7,000	1,750	1,154	21,143	5,846	596	
7,500	1,875	-	-	7,500	1,875	
1,100	275	-	-	1,100	275	
450	113	113	112	337	-	
1,175	294	393	53	782	(99)	
4,000	1,000	1,259	1,071	2,741	(259)	
7,000	1,750	447	5,521	6,553	1,303	
3,008	752			3,008	752	
250	63	-	-	250	63	
4,750	1,188	380	760	4,370	808	
670	168	56	149	614	112	
600	150	349	105	251	(199)	
547	137	-	-	547	137	
-	-	-	-	-	-	
187,143	46,786	39,289	64,054	147,854	7,497	
143,409	35,852	24,830	57,034	118,579	11,022	

#### **NET EXPENDITURE**

Health & Safety
Grave Excavation
Travel & Subsistence
Sundry Seating & Trees
Contingency for Inflation

**INCOME** 

# HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE @ 30/06/2021

#### **EXPENDITURE**

Special Repairs and Maintenance Boundary Wall Repairs

Vehicle Replacement Contingency

BUDGET		ACTU	ALS	VARIANCE - Surplus / (Deficit)		
Annual Budget YTD Budget		YTD Actuals YTD Previous		YTD Actuals To		
2021-22	@ 30/06/2021	2021-22	2020-21	Annual Budget	YTD Budget	
4,500	1,125	738	-	3,762	387	
20,000	5,000			20,000	5,000	
24,500	5,000	738	•	23,762	4,262	

Boundary Wall Repairs budget agreed CS Committee Minute 61 7.1.21

## TRANQUILITY GARDEN

## @ 30/06/2021

	BUD	GET	ACTU	ALS	VARIANCE - Sui	rplus / (Deficit)
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
INCOME	2021-22	@ 30/06/2021	2021-22	2020-21	Annual Budget	YTD Budget
Purchase & Interment Fees	4,875	1,219	1,535	-	(3,340)	316
Memorial Fees	1,155	289	358	-	(798)	69
	6,030	1,508	1,893	-	(4,138)	385
EXPENDITURE						
Maintenance & Development Costs	5,000	1,250	470	-	4,530	780
	5,000	1,250	470	-	4,530	780
NET EXPENDITURE	(1,030)	(258)	(1,423)	-	393	1,165

**Budget 2021-22 Income expected to exceed Expenditure** 

# ALLOTMENTS - PARK ROAD

## @ 30/06/2021

INCOME
Tenancy Rental

#### **EXPENDITURE**

Lease

Set up & Maintenance Costs

BUD	GET	ACTUALS		VARIANCE - Surplus / (Deficit) YTD Actuals To		
Annual Budget	YTD Budget	YTD Actuals YTD Previous				
2021-22	@ 30/06/2021	2021-22	2020-21	Annual Budget	YTD Budget	
165	41	-	-	(165)	(41)	
165	41	-	-	(165)	(41)	
	-					
10	3	-	-	10	3	
-	-	-	-	-	-	
10	3	-	-	10	3	
(155)	(38)	-		(155)	(38)	

#### **NET EXPENDITURE**

Budget 2021-22 Expenditure to be covered by Designated Allotment Reserve

# **HATTON ROCK**

## @ 30/06/2021

# **EXPENDITURE**Rent

Rates Insurance

Heating & Lighting Service Costs

Sundry Expenses

BUD	GET	ACTUALS VARIANCE - Surplus		ırplus / (Deficit)	
Annual Budget	YTD Budget	YTD Actuals	<b>YTD Previous</b>	YTD Actuals To	
2021-22	@ 30/06/2021	2021-22	2020-21	Annual Budget	YTD Budget
13,490	3,373	4,497	4,497	8,993	(1,124)
4,813	1,203	1,135	1,135	3,678	68
146	37	-	-	146	37
44	11	-	-	44	11
750	188	-	(188)	750	188
350	88	-	-	350	88
19,593	4,898	5,632	5,444	13,961	(734)

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	BUDGET		ACTU	ALS	VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
EXPENDITURE	2021-22	@ 30/06/2021	2021-22	2020-21	Annual Budget	YTD Budget
Special Projects & Grants - Over £20K	89,500	22,375	-	-	89,500	22,375
Special Projects & Grants - Under £20K	-	-	-	-	-	-
Town Projects / Partnership Working / CCTV	31,788	7,947	-	-	31,788	7,947
TCSP - Town Council funding contribution	-	-	600	-	(600)	(600)
Stratforward - BID Levy	754	189	709	709	45	(521)
Localism Project (NDP) - to Nov 2018	-	-	-	-	-	-
COVID-19 Response & Community Support	-	-	158	3,239	(158)	(158)
Other Debtors - Stratford Support cash only clients			168	106	(168)	(168)
Special Projects & Events	-	-	-	-	-	-
Newsletters / Quality Status	4,000	1,000	-	-	4,000	1,000
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	705	176	-	-	705	176
Climate Change Initiatives	10,000	2,500	1,849	-	8,151	651
Youth Council	1,000	250	-	-		
Green Advent Calendar	350	88	-	-		
Lunch Club (Loneliness/Dementia Friendly projects)	200	50	-	-	200	50
	138,297	34,574	3,485	4,054	134,812	31,089

TCSP Initiatives additional costs and contingency funded by budget virement F&A Minute 75 9.3.21

TOWN CENTRE STRATEGIC PARTNERSHIP	@ 30/06/2021	
	2021-22	2020-21
TCSP - Opening Balance (B/fwd from 2020-21)	12,000	
INCOME CIL - Town Council TCSP - Town Council Budget, Virements & Reserves TCSP - Partnership Contributions (inc. Town Council) Total Income	7,843 - 11,000 18,843	5,508 12,000 - 17,508
EXPENDITURE CIL - Bridge Street / High Street Design TCSP - Bridge Street / High Street Design TCSP - Bridge Street / High Street PR Total Expenditure	7,843 6,774 - 14,618	5,508 - - 5,508
NET Surplus (Deficit) for Year	4,226	12,000

TCSP - including Opening Balance 16,226

SHAKESPEARE BIRTHDAY CELEBRATIONS	@ 30/06/2021	
	2021-22	2020-21
SBC - S106 Agreement (Balance)	7,933	
SBC - Opening Balance (B/fwd from 2020-21)	62,518	
INCOME		
SBC - Town Council Budget	25,000	-
SBC - Income (Other)	1,155	-
SBC - Friends Donations	-	-
SBC - Friends Receptions	-	-
SBC - Parade - Flags & Admin Fee	-	-
SBC - Advertising Income	-	-
SBC - Bank Interest	-	-
Total Income	26,155	-
EXPENDITURE		
SBC - Expenditure		
SBC - Shields Repairs & Maintenance	-	-
SBC - Standard Replacements	_	_ [
SBC - Flag Poles	2,120	
SBC - Insurance	2,120	_ [
SBC - Health & Safety	_	500
SBC - Event Security	_	-
SBC - Traffic Management	_	_
SBC - Parade & Ceremony	1,200	(877)
SBC - Management Charges	613	-
SBC - Operational Expenses	-	-
SBC - Miscellaneous Expenses	-	-
SBC - Birthday Cake	-	-
SBC - Playmakers	-	-
SBC - Marketing	1,110	-
SBC - Bank Charges	-	-
SBC - Friends of Shakespeare (including Launch)	-	-
SBC - Friends Reception	-	-
Total Expenditure	5,043	(377)
NET O 1 (D C 1) ( )		
NET Surplus (Deficit) for Year	21,112	377

	SBC - including Opening Balance			83,630
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