Stratford-upon-Avon Town Council	M	ANAGEMENT ACCOUNTS @ 30/06/2020	2020-21 Month 3		
BALANCE SHEET	@ 3	30/06/2020			
Fixed Assets					
Long Term Investments	£	584,205			
Current Assets					
Debtors	£	13,492			
Short Term Investments	£	278,305			
Cash at Bank and in hand	£	23,999			
	£	315,796			
Less Current Liabilities					
Creditors	£	(28,922)			
Restricted Funds	£	(16,161)			
	£	(45,083)			
Net Assets (excluding Fixed Asset Reserve)	£	854,918			
Financed by:					
Year To Date Trial Balance Surplus/(Deficit)	£	99,032			
General Reserve	£	442,390			
Designated Reserves (excluding CIL & SBC)	£	229,793			
Community Infrastructure Levy (CIL) balance	£	10,279			
Shakespeare Birthday Celebrations (SBC) balance	£	73,424			
	£	854,918	(excluding Fixed Assets @ 31/03/2020)	£	15,039,541
INVESTMENTS & BANK		30/06/2020	RESERVES		1/03/2020
COLA Lacal Authoritical Property Fund	0	050 000	Duilding Maintenana Daganya	0	400.045
CCLA Local Authorities' Property Fund	£	250,000	Building Maintenance Reserve	£	136,615
Cambridge & Counties 3 Year Business Bond	£	102,200	Cemetery Land & Building Reserve	£	25,400
Cambridge & Counties 2 Year Business Bonds	£	232,005	Allotment Reserve	£	27,162
Total Long Term Investments	£	584,205	Christmas Festival Reserve	£	7,154
0014 B. His Octor Becomit F. a. I.	0	04.407	Vehicle Replacement Reserve	£	15,000
CCLA Public Sector Deposit Fund	£	64,407	Election Expenses Reserve	£	18,462
Cambridge & Counties Bank Savings Account	£	213,898	Community Infrastructure Levy (CIL) SBC Reserve	£	5,755
Total Short Term Investments	£	278,305		£	73,047
	_		Total Designated Reserves	£	308,595
Barclays Business Current Account	£	23,645			
Barclays Debit Card Account	£	141	General Reserve	£	442,390
Petty Cash	£	212			
Total Cash at Bank and in hand	£	23,999			
Total Investments & Bank	£	886,509	Total Reserves	£	750,985

<b>SUMMARISED INCOME &amp; EXPENDITURE</b>		@ 30/06/2020				
	BUD	GET	ACTU	ALS	VARIANCE - Su	ırplus (Deficit)
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
INCOME	2020-21	@ 30/06/2020	2020-21	2019-20	Annual Budget	YTD Budget
Precept	514,351	128,588	128,588	126,363	(385,763)	
Council Tax Reduction Grant	-	-	-	915	-	-
Market & Christmas Festival [Net]	35,410	8,853	-	49,103	(35,410)	(8,853)
Rents [Net]	7,566	1,892	7,566	7,566	(0)	5,674
Interest on Investments	17,500	4,375	517	100	(16,983)	(3,858)
Interest on Bank Accounts	360	90	56	92	(304)	(34)
Income from Sale of Assets	-	-	-	-	-	-
River Mooring [Net]	1,035	259	513	721	(523)	254
Sundry Income	-	-	-	-	-	-
Town Hall Commercial Management [Net]	(5,564)	(1,391)	(7,563)	(171)		(6,172)
Funding from Reserves	295,705	n/a	tbc @ Year End	-	tbc @ Year End	n/a
	866,363	142,665	129,676	184,689	(736,687)	(12,989)
EXPENDITURE						
Operational & Administrative Expenses	455,456	113,864	68,282	83,411	387,175	45,582
Civic Expenditure	89,307	21,361	6,455	13,863	82,852	14,906
Cemetery [Net]	141,367	34,592	57,034	32,130	84,333	(22,442)
Holy Trinity Churchyard & Garden of Remembrance	3,000	750	-	3,805	3,000	750
Tranquility Garden [Net]	(4,107)	(1,027)	-	(2,527)		(1,027)
Allotments [Net]	(155)	(38)	-	(33)		(38)
Hatton Rock	19,361	4,840	5,444	4,085	13,917	(604)
Initiatives, Projects and Grants	175,134	41,234	4,054	1,035	171,080	37,180
	879,363	215,576	141,267	135,769	738,096	74,309
NET Surplus / (Deficit)	(13,000)	(72,911)	(11,591)	48,921	1,409	61,320
HE I Outplus / (Delicit)	(13,000)	(12,011)	(11,001)	-10,0E1	.,403	01,020

Cemetery Expenditure increase for Ground Maintenance F&S Minute 25 10.9.19 and for Equipment F&S Minute 71.2 10.3.20 (carried over from 2019-20)

### **MARKET & CHRISTMAS FESTIVAL**

### @ 30/06/2020

INCOME

Market

Christmas Festival

**EXPENDITURE** 

Market - District Council Share Market - Tripartite Expenses

Christmas Festival

**NET INCOME** 

BUD	GET	ACTU	IALS	VARIANCE - Surplus (Deficit)		
Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actu	ials To	
2020-21	@ 30/06/2020	2020-21	2019-20	Annual Budget	YTD Budget	
143,943	35,986	-	70,148	(143,943)	(35,986)	
-	-	•	-	-	-	
143,943	35,986	-	70,148	(143,943)	(35,986)	
86,366	21,592	-	21,044	86,366	21,592	
2,879	720	-	-	2,879	720	
19,288	4,822	-	-	19,288	4,822	
108,533	27,133	-	21,044	108,533	27,133	
35,410	8,853	•	49,103	(35,410)	(8,853)	

### **TOWN HALL COMMERCIAL MANAGEMENT**

### @ 30/06/2020

#### INCOME

Lettings (excluding Deferred Income) Sundry Income

#### **EXPENDITURE**

Personnel
Security Personnel
Cleaning & Laundry
PRS and Licences
Operating Equipment
Travel & Subsistence
Marketing, Publicity & Special Projects
Other Costs
Contingency for Inflation

**NET INCOME** 

BUD	GET	ACTU	IALS	VARIANCE - Su	rplus (Deficit)
Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
2020-21	@ 30/06/2020	2020-21	2020-21 2019-20 A		YTD Budget
30,876	7,719	186	9,994	(30,690)	(7,533)
314	79	-	78	(314)	(79)
31,190	7,798	186	10,072	(31,004)	(7,612)
27,202	6,801	5,798	7,258	21,404	1,002
793	198	-	229	793	198
3,600	900	640	697	2,960	260
1,653	413	1,267	2,006	386	(853)
914	229	44	-	870	185
350	88	-	53	350	88
1,500	375	-	-	1,500	375
500	125	-	-	500	125
242	61				
36,754	9,189	7,749	10,242	29,005	1,440
(5,564)	(1,391)	(7,563)	(171)	(1,999)	(6,172)

### @ 30/06/2020

	BUD	GET	ACTUALS		VARIANCE - Surplus (Deficit)		
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	Actuals To	
EXPENDITURE	2020-21	@ 30/06/2020	2020-21	2019-20	Annual Budget	YTD Budget	
Rother Street Clock Tower	220	55	14	12	206	41	
STC Meeting Expenses & Subsistence	1,000	250	36	164	964	214	
Travel and Subsistence	250	63	-	68	250	63	
Borough Records	350	88	-	-	350	88	
Salaries, Wages and Related Costs	189,834	47,459	45,584	51,392	144,250	1,875	
Recruitment	1,500	375	-	137	1,500	375	
Advertising & Publicity	1,000	250	-	-	1,000	250	
Office Equipment & Furniture & Stationery	3,600	900	452	978	3,148	448	
Equipment Rental	2,274	568	465	465	1,809	103	
Combined Insurance Policy	12,124	3,031	3,277	2,871	8,847	(246)	
Telephones	2,200	550	515	528	1,685	35	
Postage & Carriage	1,000	250	400	383	600	(150)	
Avon Planning Services	4,080	1,020	1,020	1,360	3,060	-	
Neighbourhood Plan Monitoring & Review	2,000	500	180	180	1,820	320	
Subscriptions	2,260	565	954	802	1,306	(389)	
Professional Fees	13,595	3,399	-	6,425	13,595	3,399	
Audit Fees	5,746	1,437	-	-	5,746	1,437	
Payroll Services	5,800	1,450	-	2,050	5,800	1,450	
Health & Safety	1,500	375	-	-	1,500	375	
Councillor & Staff Training	7,565	1,891	210	150	7,355	1,681	
IT	8,325	2,081	2,941	3,362	5,384	(860)	
Website Maintenance	1,000	250	723	75	277	(473)	
Bank Charges & Interest	1,000	250	131	192	869	119	
Newspapers	40	10	7	9	33	3	
Rates & Water Rates	28,126	7,032	6,496	6,388	21,630	535	
Heating & Lighting	7,990	1,998	1,273	1,394	6,717	724	
General Repairs, Maintenance & Sundry	137,500	34,375	2,833	3,620	134,667	31,542	
Alarm & CCTV Call Out	1,000	250	365	-	635	(115)	
Lift Maintenance Contract	1,000	250	405	405	595	(155)	
Election Exp (Inc Polls/Pro Challenges)	5,000	1,250	-	-	5,000	1,250	
Contingency for Inflation	6,577	1,644			6,577	1,644	
	455,456	113,864	68,282	83,411	387,175	45,582	

# CIVIC EXPENDITURE @ 30/06/2020

	BUDGET ACTUALS		VARIANCE - St	ırplus (Deficit)		
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
EXPENDITURE	2020-21	@ 30/06/2020	2020-21	2019-20	Annual Budget	YTD Budget
Mayor's Allowance	6,500	1,625	2,068	2,029	4,432	(443)
Mayor's Traveling	5,000	1,250	204	1,526	4,796	1,046
New Civic Car (to be added to Mayor's Travelling)	3,864					
Civic Insignia	4,864	1,216	3,364	162	1,500	(2,148)
Receptions (Formal & Informal)	6,000	1,500	100	3,288	5,900	1,400
Honoraria inc photographic	3,329	832	718	453	2,611	114
Printing & Stationery	500	125	-	212	500	125
Floral Decorations	650	163	-	215	650	163
Civic Robes	1,500	375	-	631	1,500	375
Civic Gifts	100	25	-	61	100	25
SBC - Town Council funding contribution	25,000	6,250	-	-	25,000	6,250
Christmas Activities	2,000	500	-	-	2,000	500
Festivals & Events - HODS	2,000	500	-	-	2,000	500
VE Day 75	3,000	750	-			
Contingency (Events tbc)	5,000	1,250	-	-	5,000	1,250
National Mourning Protocol	-	-	-	-	-	-
Event Security	20,000	5,000	-	5,285	20,000	5,000
	89,307	21,361	6,455	13,863	82,852	14,906

**CEMETERY** @ 30/06/2020

	BUDGET		ACTUALS		VARIANCE - Surplus (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
INCOME	2020-21	@ 30/06/2020	2020-21	2019-20	Annual Budget	YTD Budget
Purchase & Interment Fees	43,074	10,769	6,335	16,940	(36,739)	(4,434)
Memorial Fees	10,855	2,714	605	2,500	(10,250)	(2,109)
Sundry Income (Seating/Trees/Transfers)	400	100	80	80	(320)	(20)
	54,329	13,582	7,020	19,520	(47,309)	(6,562)
EXPENDITURE						
Salaries, Wages and Related Costs	135,173	33,793	34,026	32,671	101,147	(233)
Training	3,000					
Rates & Water Rates	4,374	1,094	1,114	1,066	3,260	(21)
General Ground Maintenance	26,500	6,625	21,143	14,649	5,357	(14,518)
Repairs & Maintenance	1,100	275	-	-	1,100	275
Telephone	650	163	112	143	538	51
Heating & Lighting	1,160	290	53	(675)	1,107	237
Vehicle Expenses	3,730	933	1,071	1,386	2,659	(139)
Equipment	10,218	2,555	5,521	1,042	4,697	(2,966)
Health & Safety	250	63	-	-	250	63
Grave Excavation	4,750	1,188	760	950	3,990	428
Travel & Subsistence	626	157	149	113	477	8
Sundry Seating & Trees	600	150	105	304	495	45
Contingency for Inflation	1,065	266	-	-	1,065	266
Vehicle Replacement Contingency	2,500	625	-	-	2,500	625
	195,696	48,174	64,054	51,650	131,642	(15,880)
NET EXPENDITURE	141,367	34,592	57,034	32,130	84,333	(22,442)

Cemetery Expenditure increase for Ground Maintenance F&S Minute 25 10.9.19 and for Equipment F&S Minute 71.2 10.3.20 (carried over from 2019-20)

# HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE @ 30/06/2020

#### **EXPENDITURE**

Special Repairs and Maintenance

BUD	GET	ACTU	ALS	VARIANCE - Surplus (Deficit)		
<b>Annual Budget</b>	YTD Budget	YTD Actuals YTD Previous YT		YTD Act	uals To	
2020-21	@ 30/06/2020	2020-21	2019-20	Annual Budget	YTD Budget	
3,000	750	P	3,805	3,000	750	
3,000	750	-	3,805	3,000	750	

### TRANQUILITY GARDEN

### @ 30/06/2020

	BUD	BUDGET		ACTUALS		ırplus (Deficit)
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
INCOME	2020-21	@ 30/06/2020	2020-21	2019-20	Annual Budget	YTD Budget
Purchase & Interment Fees	6,480	1,620	-	1,169	(6,480)	(1,620)
Memorial Fees	2,627	657	•	1,399	(2,627)	(657)
	9,107	2,277	•	2,568	(9,107)	(2,277)
EXPENDITURE						
Maintenance & Development Costs	5,000	1,250	-	41	5,000	1,250
	5,000	1,250	-	41	5,000	1,250

(1,027)

(4,107)

**NET EXPENDITURE** 

Budget 2020/21 Income expected to exceed Expenditure

### **ALLOTMENTS - PARK ROAD**

### @ 30/06/2020

(2,527)

(4,107)

(1,027)

	BUD	BUDGET ACTUALS VARIANCE - S		VARIANCE - Su	rplus (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
INCOME	2020-21	@ 30/06/2020	2020-21	2019-20	Annual Budget	YTD Budget
Tenancy Rental	165	41	-	-	(165)	(41)
	165	41	-	-	(165)	(41)
EXPENDITURE		-				
Lease	10	3	-	(33)	10	3
Set up & Maintenance Costs	-	-	-	-	-	-
	10	3	-	(33)	10	3
NET EXPENDITURE	(155)	(38)	-	(33)	(155)	(38)

Budget 2020/21 Expenditure to be covered by Designated Allotment Reserve

HATTON ROCK @ 30/06/2020

EXPENDITURE
Rent
Rates
Insurance
Heating & Lighting
Service Costs
Sundry Expenses

BUD	GET	ACTU	ALS	VARIANCE - Surplus (Deficit)		
Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To	
2020-21	@ 30/06/2020	2020-21	2019-20	Annual Budget	YTD Budget	
13,490	3,373	4,497	3,155	8,993	(1,124)	
4,584	1,146	1,135	1,117	3,449	11	
144	36	-	-	144	36	
43	11	-	1	43	11	
750	188	(188)	(188)	938	376	
350	88	•	-	350	88	
19,361	4,840	5,444	4,085	13,917	(604)	

# **INITIATIVES, PROJECTS AND GRANTS**

### @ 30/06/2020

EXPENDITURE
Special Projects & Grants - Over £20K
Special Projects & Grants - Under £20K
Town Projects / Partnership Working / CCTV
Stratforward - BID Levy
Localism Project (NDP) - to Nov 2018
COVID-19 Response & Community Support
Other Debtors - Stratford Support cash only clients
Special Projects & Events
Newsletters / Quality Status
Bus Shelters/Dog Hygiene/Litter/Cycle Racks
Climate Change Pilot Scheme
Lunch Club (Loneliness/Dementia Friendly projects)

	BUDGET		ACTUALS		VARIANCE - Surplus (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2020-21	@ 30/06/2020	2020-21	2019-20	Annual Budget	YTD Budget
	115,000	28,750	-	-	115,000	28,750
	-	-	-	-	-	-
	28,087	7,022	-	-	28,087	7,022
	744	186	709	709	35	(523)
	-	-	-	-	-	-
	-	-	3,239	-	(3,239)	(3,239)
			106			
	-	-	-	-	-	-
	14,106	3,527	-	326	14,106	3,527
	6,997	1,749	-	-	6,997	1,749
	10,000	2,500	-	326	10,000	2,500
s)	200	50	-	-	200	50
	175,134	41,234	4,054	1,035	171,080	37,180

SHAKESPEARE BIRTHDAY CELEBRATIONS	@ 30/06/2020	
	2020-21	2019-20
SBC - S106 Agreement (Balance)	7,933	
SBC - Opening Balance (B/fwd from 2019-20)	73,047	
INCOME		
SBC - Income (Other)	_	_
SBC - Town Council Budget	-	_
SBC - Friends Donations	_	100
SBC - Friends Receptions	_	-
SBC - Parade - Flags & Admin Fee	_	2,542
SBC - Advertising Income	_	2,042
SBC - Bank Interest	_	_
Total Income	-	2,642
EXPENDITURE		
SBC - Expenditure	-	-
SBC - Shields Repairs & Maintenance	-	-
SBC - Standard Replacements	-	-
SBC - Flag Poles	-	4,520
SBC - Insurance	-	-
SBC - Health & Safety	500	1,990
SBC - Event Security	-	-
SBC - Traffic Management	-	11,166
SBC - Parade & Ceremony	(877)	8,193
SBC - Management Charges	-	5,633
SBC - Operational Expenses	-	-
SBC - Miscellaneous Expenses	-	1,306
SBC - Birthday Cake	-	-
SBC - Playmakers	-	-
SBC - Marketing	-	1,690
SBC - Bank Charges	-	-
SBC - Friends of Shakespeare (including Launch)	-	-
SBC - Friends Reception	-	-
Total Expenditure	(377)	34,497
NET Surplus (Deficit) for Year	377	(31,856)

SBC - including Opening Balance		73,424