

BALANCE SHEET
Fixed Assets

Long Term Investments £ 300,577

Current Assets

Debtors £ 31,829

Short Term Investments £ 129,689

Cash at Bank and in hand £ 69,474

£ 230,992

Less Current Liabilities

Creditors £ (23,619)

Restricted Funds £ (27,529)

£ (51,148)

Net Assets (excluding Fixed Asset Reserve)

 £ **480,420**
Financed by:

Year To Date Trial Balance Surplus/(Deficit) £ 88,206

Less CIL Receipts YTD (included in Reserves below) £ (10,733)

General Reserve £ 149,950

Designated Reserves £ 252,996

 £ **480,420**

(excluding Fixed Assets @ 31/03/2021)

 £ **15,039,541**
Total Investments & Bank

 £ **499,740**
Total Reserves

 £ **402,947**
TRIAL BALANCE

 (excluding Deferred Income balance) £ **(11,291)**

Precept £ (278,121)

Community Infrastructure Levy (CIL) £ (10,733)

Income £ (119,819)

£ (408,673)

Expenditure £ 320,467

Trial Balance Surplus/(Deficit)

 £ **88,206**

INVESTMENTS & BANK		CURRENT	PREVIOUS	
		@ 31/07/2022	@ 31/07/2021	VARIANCE Increase / (Decrease)
CCLA Local Authorities' Property Fund		250,000	250,000	-
Cambridge & Counties 3 Year Business Bond		-	104,455	(104,455)
Cambridge & Counties 2 Year Business Bond		50,577	182,614	(132,038)
Total Long Term Investments		300,577	537,069	(236,492)
CCLA Public Sector Deposit Fund		34,518	34,450	68
Cambridge & Counties Bank Savings Account		95,171	108,690	(13,518)
Total Short Term Investments		129,689	143,139	(13,450)
Barclays Business Current Account		68,545	45,852	22,693
Barclays Debit Card Account		801	394	407
Petty Cash		128	221	(93)
Total Cash at Bank and in hand		69,474	46,467	23,007
Total Investments & Bank		499,740	726,675	(226,935)

RESERVES	CURRENT	PREVIOUS	VARIANCE
	@ 31/07/2022	@ 31/03/2021	Increase / (Decrease)
Building Maintenance Reserve	5,116	127,000	(121,884)
Cemetery Land & Building Reserve	45,400	45,400	-
Tranquility Garden Reserve	-	-	-
Allotment Reserve	4,662	7,162	(2,500)
Election Expenses Reserve	18,462	23,462	(5,000)
Vehicle Replacement Reserve	12,500	17,500	(5,000)
Community Infrastructure Levy	40,277	8,225	32,052
Christmas Festival Reserve	5,107	7,154	(2,048)
Holy Trinity Churchyard & Monuments Reserve	9,674	20,000	(10,326)
Events Reserve	5,000	5,000	-
Street Furniture Reserve	5,000	5,000	-
Climate Change Reserve	14,549	19,934	(5,385)
Community Support Reserve	-	5,000	(5,000)
Town Centre Strategic Partnership	3,978	12,000	(8,022)
Shakespeare Statue Restoration	(2,424)	-	(2,424)
Shakespeare Birthday Celebrations	85,695	62,518	23,177
Total Designated Reserves	252,996	365,355	(112,359)
General Reserve	149,950	261,024	(111,074)
Total Reserves	402,947	626,379	(223,433)

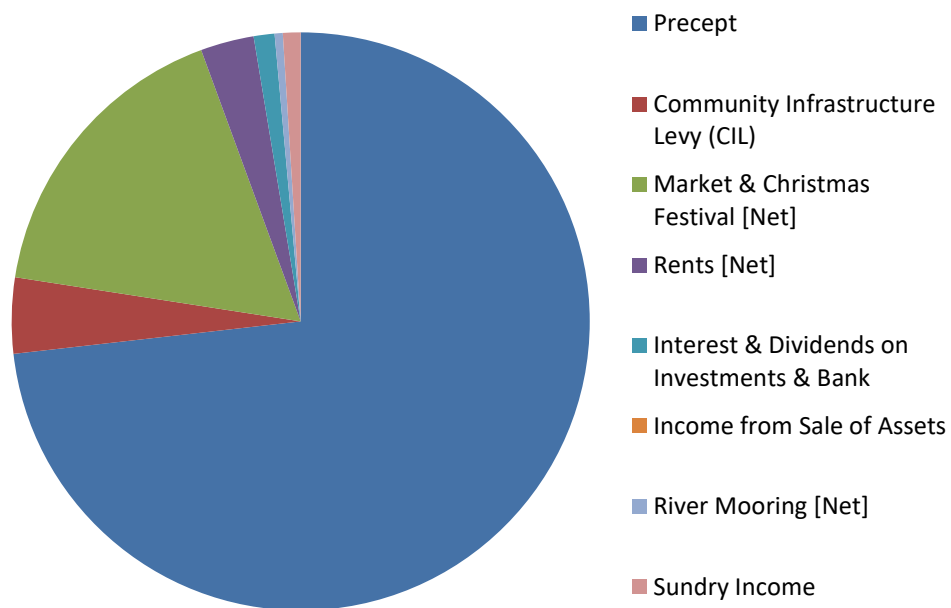
INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS

	YTD Actuals 2022-23 @ 31/07/2022	% of Total	YTD Previous 2021-22 @ 31/07/2021	% of Total	VARIANCE Increase / (Decrease)
INCOME					
Precept	185,414	60%	175,859	71%	9,555
Community Infrastructure Levy (CIL)	10,733	3%	-	-	10,733
Market & Christmas Festival (incl. SDC share)	50,536	16%	18,260	7%	32,276
Rents	9,750	3%	9,750	4%	-
Interest & Dividends on Investments & Bank	2,950	1%	2,773	1%	177
Income from Sale of Assets	-	-	-	-	-
River Mooring	1,155	0%	1,040	0%	115
Sundry Income	2,500	1%	50	0%	2,450
Town Hall Commercial Management	13,211	4%	14,842	6%	(1,631)
Cemetery	31,515	10%	23,060	9%	8,456
Tranquility Garden	1,610	1%	1,893	1%	(283)
Allotments	18	0%	-	-	18
GROSS INCOME	123,978	40%	71,667	29%	52,310
TOTAL INCOME (including Precept)	309,392	100%	247,526	100%	61,866
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	7,580	3%	6,327	3%	1,253
Rents	2,184	1%	2,184	1%	-
River Mooring	-	-	-	-	-
Town Hall Commercial Management	11,670	4%	10,082	4%	1,587
Operational & Administrative Expenses	128,505	47%	119,512	53%	8,992
Civic Expenditure	25,138	9%	13,017	6%	12,121
Cemetery	55,557	20%	53,499	24%	2,058
Holy Trinity Churchyard & Garden of Remembrance	-	-	738	0%	(738)
Tranquility Garden	9	0%	470	0%	(461)
Allotments	-	-	-	-	-
Hatton Rock	8,154	3%	7,134	3%	1,020
Initiatives & Projects	34,768	13%	13,272	6%	21,496
Contingency for Inflation (included in above)					
GROSS EXPENDITURE (including Contingency)	273,565	100%	226,236	100%	47,328
NET Surplus / (Deficit)	35,827		21,290		14,537

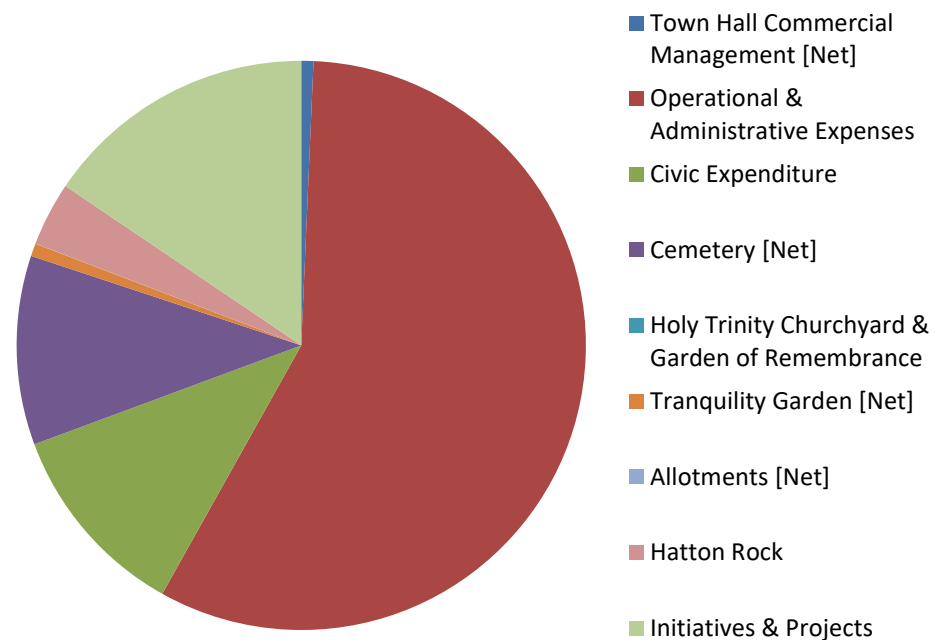
INCOME & EXPENDITURE YEAR TO DATE - BUDGET & ACTUALS

	YTD Budget 2022-23 @ 31/07/2022	% of Total	YTD Actuals 2022-23 @ 31/07/2022	% of Total	VARIANCE Surplus / (Deficit)
INCOME					
Precept	185,414	66%	185,414	60%	-
Community Infrastructure Levy (CIL)	-		10,733		10,733
Market & Christmas Festival (incl. SDC share)	50,536	18%	50,536	16%	(0)
Rents	3,250		9,750		6,500
Interest & Dividends on Investments & Bank	3,362		2,950		(412)
Income from Sale of Assets	-		-		-
River Mooring	362		1,155		793
Sundry Income	-		2,500		
Town Hall Commercial Management	10,767	4%	13,211	4%	2,444
Cemetery	23,458	8%	31,515	10%	8,057
Tranquility Garden	3,130		1,610		(1,520)
Allotments	58		18		(41)
GROSS INCOME	94,923		123,978		29,054
TOTAL INCOME (including Precept)	280,337		309,392		29,054
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	37,761	13%	7,580	3%	30,181
Rents	728		2,184		(1,456)
River Mooring	-		-		-
Town Hall Commercial Management	11,240	4%	11,670	4%	(430)
Operational & Administrative Expenses	113,180	39%	128,505	47%	(15,325)
Civic Expenditure	18,217	6%	25,138	9%	(6,921)
Cemetery	61,887	21%	55,557	20%	6,330
Holy Trinity Churchyard & Garden of Remembrance	1,500		-		1,500
Tranquility Garden	333		9		324
Allotments	3		-		3
Hatton Rock	6,449		8,154		(1,705)
Initiatives & Projects	38,004	13%	34,768	13%	3,236
Contingency for Inflation (included in above)	2,628				
GROSS EXPENDITURE (including Contingency)	289,302		273,565		15,737
NET Surplus / (Deficit)	(8,965)		35,827		44,792

INCOME YTD Actuals



EXPENDITURE YTD Actuals



SUMMARISED INCOME & EXPENDITURE ACCOUNT

@ 31/07/2022

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2022-23	YTD Budget 31/07/2022	YTD Actuals 2022-23	YTD Previous 2021-22	YTD Actuals To Annual Budget	YTD Budget
INCOME						
Precept	556,242	185,414	185,414	175,859	(370,828)	-
Community Infrastructure Levy (CIL)	-	-	10,733	-	10,733	10,733
Market & Christmas Festival [Net]	38,323	12,775	42,955	11,933	4,632	30,180
Rents [Net]	7,566	2,522	7,566	7,566	-	5,044
Interest & Dividends on Investments & Bank	10,086	3,362	2,950	2,773	(7,136)	(412)
Income from Sale of Assets	-	-	-	-	-	-
River Mooring [Net]	1,087	362	1,155	1,040	68	793
Sundry Income	-	-	2,500	50	2,500	2,500
	613,304	204,435	253,273	199,221	(360,031)	48,838
EXPENDITURE						
Town Hall Commercial Management [Net]	1,417	473	(1,542)	(4,760)	2,959	2,015
Operational & Administrative Expenses	339,540	113,180	128,505	119,512	211,035	(15,325)
Civic Expenditure	54,650	18,217	25,138	13,017	29,512	(6,921)
Cemetery [Net]	115,287	38,429	24,042	30,439	91,246	14,387
Holy Trinity Churchyard & Garden of Remembrance	4,500	1,500	-	738	4,500	1,500
Tranquility Garden [Net]	(8,389)	(2,797)	(1,601)	(1,423)	(6,788)	(1,196)
Allotments [Net]	(165)	(55)	(18)	-	(148)	(38)
Hatton Rock	19,346	6,449	8,154	7,134	11,192	(1,705)
Initiatives & Projects	114,011	38,004	34,768	13,272	79,243	3,236
	640,197	213,400	217,446	177,931	422,751	(4,046)
NET Surplus / (Deficit)	(26,893)	(8,965)	35,827	21,290	62,720	44,792
Funding from Reserves	26,895	n/a	tbc @ Year End	tbc @ Year End	tbc @ Year End	n/a
Budget Virements (approved post Budget)	-					

MARKET & CHRISTMAS FESTIVAL**@ 31/07/2022**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2022-23	31/07/2022	2022-23	2021-22	Annual Budget	YTD Budget
INCOME						
Market	151,607	50,536	50,536	18,260	(101,071)	0
Christmas Festival	-	-	-	-	-	-
	151,607	50,536	50,536	18,260	(101,071)	0
EXPENDITURE						
Market - District Council Share	90,964	30,321	7,580	6,327	83,384	22,741
Market - Tripartite Expenses	3,032	1,011	-	-	3,032	1,011
Christmas Festival	19,288	6,429	-	-	19,288	6,429
	113,284	37,761	7,580	6,327	105,704	30,181
NET INCOME	38,323	12,775	42,955	11,933	4,632	30,180

Designated Reserve - Christmas Festival

5,107

TOWN HALL COMMERCIAL MANAGEMENT**@ 31/07/2022**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2022-23	31/07/2022	2022-23	2021-22	Annual Budget	YTD Budget
INCOME						
Lettings (excluding Deferred Income)	32,055	10,685	13,211	2,842	(18,844)	2,526
Sundry Income	247	82	-	-	(247)	(82)
Grants - COVID-19 Local Restrictions Support	-	-	-	12,000	-	-
	32,302	10,767	13,211	14,842	(19,091)	2,444
EXPENDITURE						
Salaries, Wages & Related Costs	23,000	7,667	8,709	7,092	14,291	(1,043)
Security Personnel	793	264	490	190	303	(226)
Cleaning & Laundry	3,600	1,200	1,309	767	2,291	(109)
PRS and Licences	2,921	974	1,089	2,033	1,832	(115)
Operating Equipment	914	305	72	-	842	232
Travel & Subsistence	-	-	-	-	-	-
Marketing, Publicity & Special Projects	1,500	500	-	-	1,500	500
Other Costs	500	167	-	-	500	167
Contingency for Inflation	491	164				
	33,719	11,240	11,670	10,082	22,049	(430)
NET EXPENDITURE	1,417	473	(1,542)	(4,760)	2,959	2,015

OPERATIONAL & ADMINISTRATIVE EXPENSES
@ 31/07/2022

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2022-23	31/07/2022	2022-23	2021-22	Annual Budget	YTD Budget
Rother Street Clock Tower	250	83	180	1,287	70	(97)
STC Meeting Expenses & Subsistence	1,000	333	394	215	606	(61)
Travel and Subsistence	250	83	-	20	250	83
Borough Records	350	117	-	(350)	350	117
Salaries, Wages & Related Costs	200,428	66,809	64,993	63,602	135,435	1,816
Recruitment	1,500	500	809	-	691	(309)
Advertising & Publicity	100	33	75	-	25	(42)
Office Equipment & Furniture & Stationery	2,325	775	1,257	2,422	1,068	(482)
Equipment Rental	2,274	758	477	477	1,797	281
Combined Insurance Policy	12,835	4,278	4,748	4,505	8,087	(469)
Telephones	2,800	933	1,106	819	1,694	(172)
Postage & Carriage	1,000	333	-	-	1,000	333
Avon Planning Services	4,200	1,400	1,400	1,760	2,800	-
Neighbourhood Plan Monitoring & Review	2,000	667	240	240	1,760	427
Subscriptions	4,198	1,399	3,274	1,561	924	(1,874)
Professional Fees	10,600	3,533	12,183	1,064	(1,583)	(8,649)
Audit Fees	6,350	2,117	5,150	4,450	1,200	(3,033)
Payroll Services	2,060	687	540	1,015	1,520	147
Health & Safety	1,500	500	-	-	1,500	500
Councillor & Staff Training	3,565	1,188	2,920	209	645	(1,732)
IT	9,000	3,000	3,016	4,123	5,984	(16)
Website Maintenance	1,000	333	312	298	688	22
Bank Charges & Interest	540	180	300	160	240	(120)
Newspapers	60	20	25	20	35	(5)
Rates & Water Rates	29,640	9,880	9,391	8,026	20,249	489
Heating & Lighting	10,522	3,507	1,369	1,679	9,153	2,139
General Repairs, Maintenance & Sundry	11,148	3,716	5,450	3,750	5,698	(1,734)
Town Hall Planned Maintenance & Repairs	11,797	3,932	7,871	17,353	3,927	(3,938)
Alarm & CCTV Call Out	1,000	333	605	400	395	(272)
Lift Maintenance Contract	1,000	333	421	409	579	(88)
Contingency for Inflation	4,248	1,416	-	-	4,248	1,416
Election Exp (Inc Polls/Pro Challenges)	-	-	-	-	-	-
	339,540	113,180	128,505	119,512	211,035	(15,325)

Designated Reserve - Building Maintenance
5,116
Designated Reserve - Election Expenses
18,462

CIVIC EXPENDITURE**@ 31/07/2022**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2022-23	31/07/2022	2022-23	2021-22	Annual Budget	YTD Budget
Mayor's Allowance	4,500	1,500	1,500	3,101	3,000	-
Mayor's Travelling	3,500	1,167	733	485	2,767	434
New Civic Car (to be added to Mayor's Travelling)	-	-				
Civic Insignia	1,000	333	10	-	990	324
Receptions (Formal & Informal)	6,000	2,000	5,710	220	290	(3,710)
Honoraria inc photographic	3,400	1,133	751	583	2,649	382
Printing & Stationery	500	167	210	-	290	(43)
Floral Decorations	650	217	485	65	165	(268)
Civic Robes	500	167	25	19	475	142
Civic Gifts	100	33	-	49	100	33
SBC - Town Council funding contribution	20,000	6,667	6,667	8,333	13,333	-
Christmas Activities	2,000	667	-	-	2,000	667
Festivals & Events - HODS	-	-	-	-	-	-
VE Day 75	-	-	-	-	-	-
Contingency (Events tbc)	5,000	1,667	4,155	162	845	(2,489)
National Mourning Protocol	-	-	-	-	-	-
Event Security	7,500	2,500	4,892	-	2,608	(2,392)
	54,650	18,217	25,138	13,017	29,512	(6,921)

Designated Reserve - Vehicle Replacement**12,500****Designated Reserve - Events****5,000**

CEMETERY**@ 31/07/2022**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2022-23	31/07/2022	2022-23	2021-22	Annual Budget	YTD Budget
INCOME						
Purchase & Interment Fees	57,893	19,298	26,805	17,847	(31,088)	7,507
Memorial Fees	12,080	4,027	2,365	3,920	(9,715)	(1,662)
Sundry Income (Seating/Trees/Transfers)	400	133	2,345	1,293	1,945	2,212
	70,373	23,458	31,515	23,060	(38,858)	8,057
EXPENDITURE						
Salaries, Wages & Related Costs	143,580	47,860	43,223	46,154	100,357	4,637
Training	3,000	1,000			3,000	1,000
Rates & Water Rates	4,686	1,562	1,495	1,430	3,191	67
General Ground Maintenance	7,000	2,333	3,806	1,459	3,194	(1,473)
Cemetery Driveway Kerbing	-	-	-	-	-	-
Repairs & Maintenance	1,100	367	-	-	1,100	367
Telephone	450	150	115	151	335	35
CCTV	1,528	509	133	-	1,394	376
Heating & Lighting	6,300	2,100	1,093	393	5,207	1,007
Vehicle Expenses	7,000	2,333	2,317	1,610	4,683	17
Equipment	3,008	1,003	1,727	1,081	1,281	(724)
Health & Safety	250	83	-	-	250	83
Grave Excavation	4,750	1,583	760	760	3,990	823
Travel & Subsistence	619	206	183	112	436	24
Sundry Seating & Trees	600	200	706	349	(106)	(506)
Contingency for Inflation	1,790	597	-	-	1,790	597
Vehicle Replacement Contingency	-	-	-	-	-	-
	185,660	61,887	55,557	53,499	130,104	6,330
NET EXPENDITURE	115,287	38,429	24,042	30,439	91,246	14,387
Designated Reserve - Cemetery Land & Buildings	45,400					
Designated Reserve - Vehicle Replacement	12,500					

HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE @ 31/07/2022

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2022-23	YTD Budget 31/07/2022	YTD Actuals 2022-23	YTD Previous 2021-22	YTD Actuals To Annual Budget	YTD Budget
EXPENDITURE						
Special Repairs and Maintenance	4,500	1,500	-	738	4,500	1,500
Boundary Wall Repairs	-	-	-	-	-	-
	4,500	1,500	-	738	4,500	1,500

Budget 2022-23 unforeseen Expenditure is expected to be covered by the Designated Reserve

Designated Reserve - Holy Trinity Churchyard **9,674**

TRANQUILITY GARDEN @ 31/07/2022

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2022-23	YTD Budget 31/07/2022	YTD Actuals 2022-23	YTD Previous 2021-22	YTD Actuals To Annual Budget	YTD Budget
INCOME						
Purchase & Interment Fees	7,787	2,596	1,198	1,535	(6,590)	(1,398)
Memorial Fees	1,602	534	413	358	(1,190)	(122)
	9,389	3,130	1,610	1,893	(7,779)	(1,520)
EXPENDITURE						
Maintenance & Development Costs	1,000	333	9	470	991	324
	1,000	333	9	470	991	324
NET EXPENDITURE	(8,389)	(2,797)	(1,601)	(1,423)	(6,788)	(1,196)

Budget 2022-23 Income is expected to exceed Expenditure

Designated Reserve - Tranquility Garden **-**

ALLOTMENTS - PARK ROAD @ 31/07/2022

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2022-23	YTD Budget 31/07/2022	YTD Actuals 2022-23	YTD Previous 2021-22	YTD Actuals To Annual Budget	YTD Budget
INCOME						
Tenancy Rental	175	58	18	-	(158)	(41)
	175	58	18	-	(158)	(41)
EXPENDITURE						
Lease	10	3	-	-	10	3
Set up & Maintenance Costs	-	-	-	-	-	-
	10	3	-	-	10	3
NET EXPENDITURE	(165)	(55)	(18)	-	(148)	(38)

Budget 2022-23 unforeseen Expenditure is expected to be covered by the Designated Reserve

Designated Reserve - Allotments **4,662**

HATTON ROCK**@ 31/07/2022**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2022-23	31/07/2022	2022-23	2021-22	Annual Budget	YTD Budget
Rent	13,490	4,497	5,621	5,621	7,869	(1,124)
Rates	4,768	1,589	1,514	1,514	3,254	76
Insurance	181	60	220	-	(39)	(159)
Heating & Lighting	57	19	-	-	57	19
Service Costs	750	250	800	-	(50)	(550)
Sundry Expenses	100	33	-	-	100	33
	19,346	6,449	8,154	7,134	11,192	(1,705)

Budget 2022-23 a share of Expenditure is expected to be recharged to the Shakespeare Birthday Celebrations for storage of equipment

INITIATIVES & PROJECTS**@ 31/07/2022**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2022-23	31/07/2022	2022-23	2021-22	Annual Budget	YTD Budget
Initiatives & Special Projects - Over £20K	75,000	25,000	22,741	-	52,259	2,259
Initiatives & Special Projects - Under £20K	-	-	-	-	-	-
CCTV / Town Projects / Partnership Working	31,788	10,596	9,263	9,263	22,525	1,333
TCSP - Town Council funding contribution	600	200	-	600	600	200
Stratforward - BID Levy	790	263	709	709	81	(446)
Localism Project (NDP) - to Nov 2018	-	-	-	-	-	-
COVID-19 Response & Community Support	-	-	-	362	-	-
Special Projects & Events	-	-	477	-	(477)	(477)
Newsletters / Quality Status	4,000	1,333	113	-	3,887	1,220
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	833	278	17	489	816	261
Climate Change Initiatives	-	-	1,448	1,849	(1,448)	(1,448)
Youth Council	1,000	333	-	-	-	-
Green Advent Calendar	-	-	-	-	-	-
Lunch Club (Loneliness/Dementia Friendly projects)	-	-	-	-	-	-
	114,011	38,004	34,768	13,272	79,243	3,236

Designated Reserve - CIL**29,545****Designated Reserve - Street Furniture****5,000****Designated Reserve - Climate Change****14,549**

TOWN CENTRE STRATEGIC PARTNERSHIP**@ 31/07/2022****2022-23****2021-22**

TCSP - Designated Reserve (Balance B/fwd)			4,561
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INCOME				
CIL - Town Council			-	7,843
TCSP - Town Council Budget, Virements & Reserves			-	-
TCSP - Partnership Contributions (inc. Town Council)			-	11,000
Total Income			-	18,843
EXPENDITURE				
CIL - Bridge Street / High Street Design			-	7,843
TCSP - Bridge Street / High Street Design			-	6,774
TCSP - Bridge Street / High Street PR			583	-
Total Expenditure			583	14,618
NET Surplus / (Deficit) for Year			(583)	4,226

TCSP - including Designated Reserve			3,978
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SHAKESPEARE STATUE RESTORATION**@ 31/07/2022****2022-23****2021-22**

Statue - Designated Reserve (Balance B/fwd)			17,855
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INCOME				
Shakespeare's Coming Home Initiative & Grants			25,489	-
EXPENDITURE				
Statue Restoration costs			45,769	-
NET Surplus / (Deficit) for Year			(20,279)	-

Statue - including Designated Reserve			(2,424)
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SHAKESPEARE BIRTHDAY CELEBRATIONS

@ 31/07/2022

2022-23

2021-22

SBC - Designated Reserve (Balance B/fwd)			72,832
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INCOME				
SBC - Town Council Budget			20,000	25,000
SBC - Income (Other)			25,000	1,155
SBC - Friends Donations			185	-
SBC - Friends Receptions			-	-
SBC - Parade - Flags & Admin Fee			454	-
SBC - Advertising Income			-	-
SBC - Bank Interest			-	-
Total Income			45,639	26,155
EXPENDITURE				
SBC - Expenditure			-	-
SBC - Shields Repairs & Maintenance			133	-
SBC - Standard Replacements			-	-
SBC - Flag Poles			4,675	2,120
SBC - Insurance			-	-
SBC - Health & Safety			3,366	-
SBC - Event Security			-	-
SBC - Traffic Management			13,061	-
SBC - Parade & Ceremony			4,132	1,200
SBC - Management Charges			6,986	613
SBC - Operational Expenses			-	-
SBC - Miscellaneous Expenses			298	-
SBC - Birthday Cake			-	-
SBC - Playmakers			-	-
SBC - Marketing			125	1,110
SBC - Bank Charges			-	-
SBC - Friends of Shakespeare (including Launch)			-	-
SBC - Friends Reception			-	-
Total Expenditure			32,776	5,043
NET Surplus / (Deficit) for Year			12,863	21,112

SBC - including Designated Reserve			85,695
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