

**BALANCE SHEET**

@ 31/07/2020

**Fixed Assets**

Long Term Investments	£	584,205
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**Current Assets**

Debtors	£	11,777
Short Term Investments	£	248,509
Cash at Bank and in hand	£	14,797
	£	<u>275,083</u>

**Less Current Liabilities**

Creditors	£	(51,827)
Restricted Funds	£	(16,161)
	£	<u>(67,989)</u>

**Net Assets (excluding Fixed Asset Reserve)****£ 791,299****Financed by:**

Year To Date Trial Balance Surplus/(Deficit)	£	35,497
General Reserve	£	442,390
Designated Reserves (excluding CIL & SBC)	£	229,793
Community Infrastructure Levy (CIL) balance	£	10,279
Shakespeare Birthday Celebrations (SBC) balance	£	73,341
	£	<u>791,299</u>

**(excluding Fixed Assets @ 31/03/2020) £ 15,039,541****INVESTMENTS & BANK**

@ 31/07/2020

CCLA Local Authorities' Property Fund	£	250,000
Cambridge & Counties 3 Year Business Bond	£	102,200
Cambridge & Counties 2 Year Business Bonds	£	232,005
<b>Total Long Term Investments</b>	£	<u><b>584,205</b></u>

CCLA Public Sector Deposit Fund	£	34,423
Cambridge & Counties Bank Savings Account	£	214,086
<b>Total Short Term Investments</b>	£	<u><b>248,509</b></u>

Barclays Business Current Account	£	17,131
Barclays Debit Card Account	£	490
Petty Cash	£	176
<b>Total Cash at Bank and in hand</b>	£	<u><b>17,797</b></u>

**Total Investments & Bank****£ 850,511****RESERVES**

@ 31/03/2020

Building Maintenance Reserve	£	136,615
Cemetery Land & Building Reserve	£	25,400
Allotment Reserve	£	27,162
Christmas Festival Reserve	£	7,154
Vehicle Replacement Reserve	£	15,000
Election Expenses Reserve	£	18,462
Community Infrastructure Levy (CIL)	£	5,755
SBC Reserve	£	73,047
<b>Total Designated Reserves</b>	£	<u><b>308,595</b></u>

**General Reserve****£ 442,390****Total Reserves****£ 750,985**

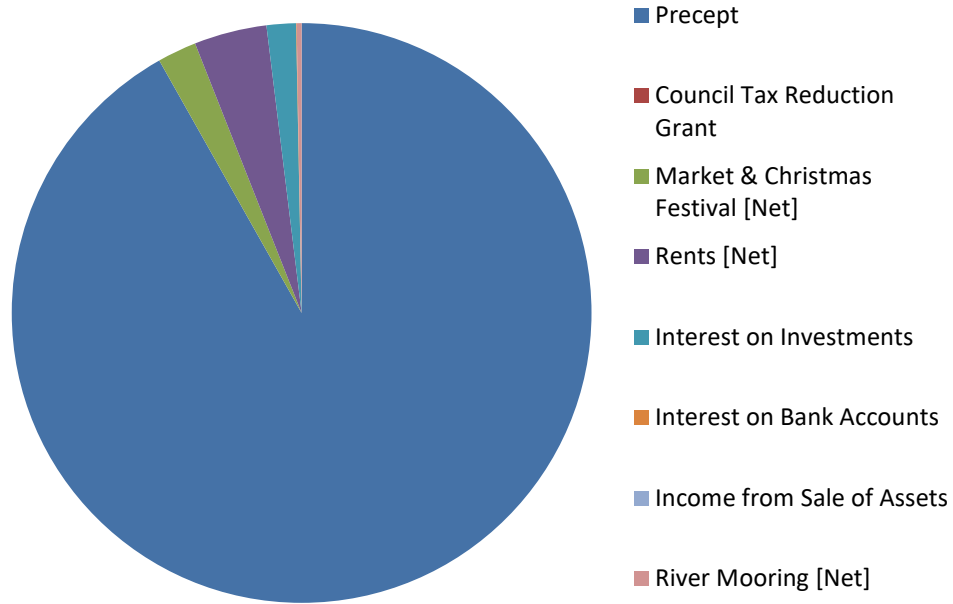
## INCOME & EXPENDITURE YEAR TO DATE - BUDGET & ACTUALS

INCOME	YTD Budget @ 31/07/2020	% of Total	YTD Actuals @ 31/07/2020	% of Total	VARIANCE Surplus/(Deficit)
Precept	171,450	66%	171,450	86%	-
Council Tax Reduction Grant	-		-		-
Market & Christmas Festival (incl. SDC share)	47,981	18%	4,070	2%	(43,911)
Rents	3,250		9,750		6,500
Interest on Investments	5,833		3,046		(2,787)
Interest on Bank Accounts	120		63		(57)
Income from Sale of Assets	-		-		-
River Mooring	345		513		168
Town Hall Commercial Management	10,397	4%	476	0%	(9,922)
Cemetery	18,110	7%	10,950	5%	(7,160)
Tranquility Garden	3,036		55		(2,981)
Allotments	55		-		(55)
<b>TOTAL INCOME</b>	<b>260,578</b>		<b>200,372</b>		<b>(60,206)</b>
<b>EXPENDITURE</b>					
Market & Christmas Festival (incl. SDC share)	36,178	10%	-	-	36,178
Rents	728		2,184		(1,456)
River Mooring	-		-		-
Town Hall Commercial Management	12,251	3%	9,923	4%	2,328
Operational & Administrative Expenses	147,331	41%	98,485	42%	48,846
Civic Expenditure	28,481	8%	7,162	3%	21,319
Cemetery	68,720	19%	76,211	32%	(7,491)
Holy Trinity Churchyard & Garden of Remembrance	1,000		3,075		(2,075)
Tranquility Garden	1,667		-		1,667
Allotments	3		-		3
Hatton Rock	6,454		6,946		(492)
Initatives, Projects and Grants	58,378	16%	32,265	14%	26,113
Contingency for Inflation (included in above)	2,628				
<b>TOTAL EXPENDITURE</b>	<b>361,191</b>		<b>236,251</b>		<b>124,940</b>
<b>NET Surplus / (Deficit)</b>	<b>(100,613)</b>		<b>(35,879)</b>		<b>64,734</b>

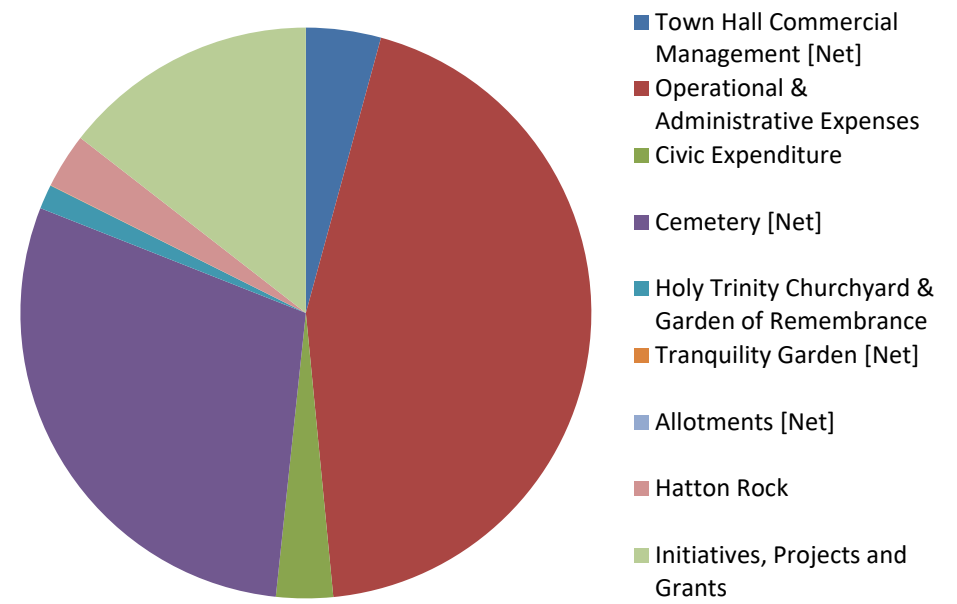
## INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS

	YTD Actuals 2020-21 @ 31/07/2020	% of Total	YTD Previous 2019-20 @ 31/07/2019	% of Total	VARIANCE Increase / (Decrease)
<b>INCOME</b>					
Precept	171,450	86%	168,484	57%	2,966
Council Tax Reduction Grant	-	-	1,220	0%	(1,220)
Market & Christmas Festival (incl. SDC share)	4,070	2%	70,148	24%	(66,078)
Rents	9,750	5%	9,750	3%	-
Interest on Investments	3,046	2%	2,794	1%	252
Interest on Bank Accounts	63	0%	127	0%	(64)
Income from Sale of Assets	-	-	-	-	-
River Mooring	513	0%	721	0%	(209)
Town Hall Commercial Management	476	0%	12,236	4%	(11,760)
Cemetery	10,950	5%	29,025	10%	(18,075)
Tranquility Garden	55	0%	2,938	1%	(2,883)
Allotments	-	-	-	-	-
<b>TOTAL INCOME</b>	<b>200,372</b>	<b>100%</b>	<b>297,442</b>	<b>100%</b>	<b>(97,070)</b>
<b>EXPENDITURE</b>					
Market & Christmas Festival (incl. SDC share)	-	-	42,089	14%	(42,089)
Rents	2,184	1%	2,184	1%	-
River Mooring	-	-	-	-	-
Town Hall Commercial Management	9,923	4%	12,581	4%	(2,658)
Operational & Administrative Expenses	98,485	42%	108,692	37%	(10,207)
Civic Expenditure	7,162	3%	23,723	8%	(16,561)
Cemetery	76,211	32%	64,377	22%	11,834
Holy Trinity Churchyard & Garden of Remembrance	3,075	1%	3,805	1%	(730)
Tranquility Garden	-	-	69	0%	(69)
Allotments	-	-	-	-	-
Hatton Rock	6,946	3%	6,848	2%	99
Initatives, Projects and Grants	32,265	14%	28,823	10%	3,442
Contingency for Inflation (included in above)					
<b>TOTAL EXPENDITURE</b>	<b>236,251</b>	<b>100%</b>	<b>293,190</b>	<b>100%</b>	<b>(56,939)</b>
<b>NET Surplus / (Deficit)</b>	<b>(35,879)</b>		<b>4,251</b>		<b>(40,131)</b>

**INCOME YTD Actuals**



**EXPENDITURE YTD Actuals**



**SUMMARISED INCOME & EXPENDITURE ACCOUNT**
**@ 31/07/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/07/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Precept	514,351	171,450	171,450	168,484	(342,901)	-
Council Tax Reduction Grant	-	-	-	1,220	-	-
Market & Christmas Festival [Net]	35,410	11,803	4,070	28,059	(31,340)	(7,733)
Rents [Net]	7,566	2,522	7,566	7,566	(0)	5,044
Interest on Investments	17,500	5,833	3,046	2,794	(14,454)	(2,787)
Interest on Bank Accounts	360	120	63	127	(297)	(57)
Income from Sale of Assets	-	-	-	-	-	-
River Mooring [Net]	1,035	345	513	721	(523)	168
Sundry Income	-	-	-	-	-	-
Funding from Reserves	295,705	n/a	tbc @ Year End	-	tbc @ Year End	n/a
	<b>871,927</b>	<b>192,074</b>	<b>186,707</b>	<b>208,971</b>	<b>(685,220)</b>	<b>(5,367)</b>
<b>EXPENDITURE</b>						
Town Hall Commercial Management [Net]	5,564	1,854	9,447	345	(3,883)	(7,593)
Operational & Administrative Expenses	441,992	147,331	98,485	108,692	343,507	48,846
Civic Expenditure	89,307	28,481	7,162	23,723	82,145	21,319
Cemetery [Net]	154,831	50,610	65,261	35,352	89,570	(14,651)
Holy Trinity Churchyard & Garden of Remembrance	3,000	1,000	3,075	3,805	(75)	(2,075)
Tranquility Garden [Net]	(4,107)	(1,369)	(55)	(2,869)	(4,052)	(1,314)
Allotments [Net]	(155)	(52)	-	-	(155)	(52)
Hatton Rock	19,361	6,454	6,946	6,848	12,415	(492)
Initiatives, Projects and Grants	175,134	58,378	32,265	28,823	142,869	26,113
	<b>884,927</b>	<b>292,687</b>	<b>222,587</b>	<b>204,720</b>	<b>662,341</b>	<b>70,100</b>
<b>NET Surplus / (Deficit)</b>	<b>(13,000)</b>	<b>(100,613)</b>	<b>(35,879)</b>	<b>4,251</b>	<b>(22,879)</b>	<b>64,734</b>

Cemetery Expenditure increase for Ground Maintenance F&S Minute 25 10.9.19 and for Equipment F&S Minute 71.2 10.3.20 (carried over from 2019-20)

**MARKET & CHRISTMAS FESTIVAL****@ 31/07/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/07/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Market	143,943	47,981	4,070	70,148	(139,873)	(43,911)
Christmas Festival	-	-	-	-	-	-
	<b>143,943</b>	<b>47,981</b>	<b>4,070</b>	<b>70,148</b>	<b>(139,873)</b>	<b>(43,911)</b>
<b>EXPENDITURE</b>						
Market - District Council Share	86,366	28,789	-	42,089	86,366	28,789
Market - Tripartite Expenses	2,879	960	-	-	2,879	960
Christmas Festival	19,288	6,429	-	-	19,288	6,429
	<b>108,533</b>	<b>36,178</b>	<b>-</b>	<b>42,089</b>	<b>108,533</b>	<b>36,178</b>
<b>NET INCOME</b>	<b>35,410</b>	<b>11,803</b>	<b>4,070</b>	<b>28,059</b>	<b>(31,340)</b>	<b>(7,733)</b>

**TOWN HALL COMMERCIAL MANAGEMENT****@ 31/07/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/07/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Lettings (excluding Deferred Income)	30,876	10,292	476	12,151	(30,401)	(9,817)
Sundry Income	314	105	-	84	(314)	(105)
	<b>31,190</b>	<b>10,397</b>	<b>476</b>	<b>12,236</b>	<b>(30,715)</b>	<b>(9,922)</b>
<b>EXPENDITURE</b>						
Salaries, Wages & Related Costs	27,202	9,067	7,886	9,506	19,316	1,182
Security Personnel	793	264	-	229	793	264
Cleaning & Laundry	3,600	1,200	726	787	2,874	474
PRS and Licences	1,653	551	1,267	2,006	386	(716)
Operating Equipment	914	305	44	-	870	261
Travel & Subsistence	350	117	-	53	350	117
Marketing, Publicity & Special Projects	1,500	500	-	-	1,500	500
Other Costs	500	167	-	-	500	167
Contingency for Inflation	242	81	-	-	-	-
	<b>36,754</b>	<b>12,251</b>	<b>9,923</b>	<b>12,581</b>	<b>26,831</b>	<b>2,328</b>
<b>NET EXPENDITURE</b>	<b>5,564</b>	<b>1,854</b>	<b>9,447</b>	<b>345</b>	<b>(3,883)</b>	<b>(7,593)</b>

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/07/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
Rother Street Clock Tower	220	73	32	23	188	41
STC Meeting Expenses & Subsistence	1,000	333	100	164	900	233
Travel and Subsistence	250	83	9	81	241	74
Borough Records	350	117	-	-	350	117
Salaries, Wages & Related Costs	189,834	63,278	60,474	69,139	129,360	2,804
Recruitment	1,500	500	-	412	1,500	500
Advertising & Publicity	1,000	333	-	-	1,000	333
Office Equipment & Furniture & Stationery	3,600	1,200	492	1,626	3,108	708
Equipment Rental	2,274	758	465	465	1,809	293
Combined Insurance Policy	12,124	4,041	4,370	3,829	7,754	(329)
Telephones	2,200	733	616	716	1,584	118
Postage & Carriage	1,000	333	400	381	600	(67)
Avon Planning Services	4,080	1,360	1,360	1,700	2,720	-
Neighbourhood Plan Monitoring & Review	2,000	667	240	240	1,760	427
Subscriptions	2,260	753	1,009	857	1,251	(256)
Professional Fees	13,595	4,532	5,530	6,425	8,065	(998)
Audit Fees	5,746	1,915	4,350	-	1,396	(2,435)
Payroll Services	5,800	1,933	500	2,050	5,300	1,433
Health & Safety	1,500	500	-	-	1,500	500
Councillor & Staff Training	7,565	2,522	210	153	7,355	2,312
IT	8,325	2,775	3,133	4,011	5,192	(358)
Website Maintenance	1,000	333	723	75	277	(390)
Bank Charges & Interest	1,000	333	167	308	833	166
Newspapers	40	13	12	12	29	2
Rates & Water Rates	28,126	9,375	8,662	8,517	19,464	714
Heating & Lighting	7,990	2,663	1,615	1,783	6,375	1,048
General Repairs, Maintenance & Sundry	124,036	41,345	3,246	5,320	120,790	38,099
Alarm & CCTV Call Out	1,000	333	365	-	635	(32)
Lift Maintenance Contract	1,000	333	405	405	595	(72)
Election Exp (Inc Polls/Pro Challenges)	5,000	1,667	-	-	5,000	1,667
Contingency for Inflation	6,577	2,192	-	-	6,577	2,192
	<b>441,992</b>	<b>147,331</b>	<b>98,485</b>	<b>108,692</b>	<b>343,507</b>	<b>48,846</b>

**General Repairs decreased by budget virement to cover Cemetery Expenditure increase GP Minute 13 14.7.20**

**CIVIC EXPENDITURE**
**@ 31/07/2020**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/07/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
Mayor's Allowance	6,500	2,167	2,068	2,029	4,432	98
Mayor's Traveling	5,000	1,667	224	1,983	4,776	1,443
New Civic Car (to be added to Mayor's Travelling)	3,864					
Civic Insignia	4,864	1,621	3,422	134	1,442	(1,800)
Receptions (Formal & Informal)	6,000	2,000	730	3,681	5,270	1,270
Honoraria inc photographic	3,329	1,110	718	567	2,611	391
Printing & Stationery	500	167	-	246	500	167
Floral Decorations	650	217	-	215	650	217
Civic Robes	1,500	500	-	665	1,500	500
Civic Gifts	100	33	-	61	100	33
SBC - Town Council funding contribution	25,000	8,333	-	8,333	25,000	8,333
Christmas Activities	2,000	667	-	525	2,000	667
Festivals & Events - HODS	2,000	667	-	-	2,000	667
VE Day 75	3,000	1,000	-	-	-	-
Contingency (Events tbc)	5,000	1,667	-	-	5,000	1,667
National Mourning Protocol	-	-	-	-	-	-
Event Security	20,000	6,667	-	5,285	20,000	6,667
	<b>89,307</b>	<b>28,481</b>	<b>7,162</b>	<b>23,723</b>	<b>82,145</b>	<b>21,319</b>



**CEMETERY**

**@ 31/07/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2020-21	@ 31/07/2020	2020-21	2019-20	Annual Budget	YTD Budget
<b>INCOME</b>						
Purchase & Interment Fees	43,074	14,358	9,595	26,015	(33,479)	(4,763)
Memorial Fees	10,855	3,618	1,275	2,930	(9,580)	(2,343)
Sundry Income (Seating/Trees/Transfers)	400	133	80	80	(320)	(53)
	<b>54,329</b>	<b>18,110</b>	<b>10,950</b>	<b>29,025</b>	<b>(43,379)</b>	<b>(7,160)</b>
<b>EXPENDITURE</b>						
Salaries, Wages & Related Costs	135,173	45,058	45,374	42,948	89,799	(316)
Training	3,000					
Rates & Water Rates	4,374	1,458	1,486	1,421	2,888	(28)
General Ground Maintenance	39,964	13,321	21,278	15,051	18,686	(7,956)
Repairs & Maintenance	1,100	367	-	-	1,100	367
Telephone	650	217	148	191	502	68
Heating & Lighting	1,160	387	53	(1,123)	1,107	334
Vehicle Expenses	3,730	1,243	1,115	1,521	2,615	128
Equipment	10,218	3,406	5,744	2,993	4,474	(2,338)
Health & Safety	250	83	-	9	250	83
Grave Excavation	4,750	1,583	760	950	3,990	823
Travel & Subsistence	626	209	149	113	477	60
Sundry Seating & Trees	600	200	105	304	495	95
Contingency for Inflation	1,065	355	-	-	1,065	355
Vehicle Replacement Contingency	2,500	833	-	-	2,500	833
	<b>209,160</b>	<b>68,720</b>	<b>76,211</b>	<b>64,377</b>	<b>132,949</b>	<b>(7,491)</b>
<b>NET EXPENDITURE</b>	<b>154,831</b>	<b>50,610</b>	<b>65,261</b>	<b>35,352</b>	<b>89,570</b>	<b>(14,651)</b>

Cemetery Expenditure increase for Ground Maintenance F&S Minute 25 10.9.19 and for Equipment F&S Minute 71.2 10.3.20 (carried over from 2019-20)

Cemetery Expenditure increase for Ground Maintenance GP Minute 13 14.7.20

**HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE**

**@ 31/07/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2020-21	@ 31/07/2020	2020-21	2019-20	Annual Budget	YTD Budget
<b>EXPENDITURE</b>						
Special Repairs and Maintenance	3,000	1,000	3,075	3,805	(75)	(2,075)
	<b>3,000</b>	<b>1,000</b>	<b>3,075</b>	<b>3,805</b>	<b>(75)</b>	<b>(2,075)</b>

**TRANQUILITY GARDEN**

**@ 31/07/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/07/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Purchase & Interment Fees	6,480	2,160	-	1,559	(6,480)	(2,160)
Memorial Fees	2,627	876	55	1,379	(2,572)	(821)
	<b>9,107</b>	<b>3,036</b>	<b>55</b>	<b>2,938</b>	<b>(9,052)</b>	<b>(2,981)</b>
<b>EXPENDITURE</b>						
Maintenance & Development Costs	5,000	1,667	-	69	5,000	1,667
	<b>5,000</b>	<b>1,667</b>	<b>-</b>	<b>69</b>	<b>5,000</b>	<b>1,667</b>
<b>NET EXPENDITURE</b>	<b>(4,107)</b>	<b>(1,369)</b>	<b>(55)</b>	<b>(2,869)</b>	<b>(4,052)</b>	<b>(1,314)</b>

Budget 2020/21 Income expected to exceed Expenditure

**ALLOTMENTS - PARK ROAD**

**@ 31/07/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/07/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Tenancy Rental	165	55	-	-	(165)	(55)
	<b>165</b>	<b>55</b>	<b>-</b>	<b>-</b>	<b>(165)</b>	<b>(55)</b>
<b>EXPENDITURE</b>						
Lease	10	3	-	-	10	3
Set up & Maintenance Costs	-	-	-	-	-	-
	<b>10</b>	<b>3</b>	<b>-</b>	<b>-</b>	<b>10</b>	<b>3</b>
<b>NET EXPENDITURE</b>	<b>(155)</b>	<b>(52)</b>	<b>-</b>	<b>-</b>	<b>(155)</b>	<b>(52)</b>

Budget 2020/21 Expenditure to be covered by Designated Allotment Reserve

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2020-21	@ 31/07/2020	2020-21	2019-20	Annual Budget	YTD Budget
Rent	13,490	4,497	5,621	5,403	7,869	(1,124)
Rates	4,584	1,528	1,514	1,489	3,070	14
Insurance	144	48	-	142	144	48
Heating & Lighting	43	14	-	1	43	14
Service Costs	750	250	(188)	(188)	938	438
Sundry Expenses	350	117	-	-	350	117
	<b>19,361</b>	<b>6,454</b>	<b>6,946</b>	<b>6,848</b>	<b>12,415</b>	<b>(492)</b>

**INITIATIVES, PROJECTS AND GRANTS**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2020-21	@ 31/07/2020	2020-21	2019-20	Annual Budget	YTD Budget
Special Projects & Grants - Over £20K	115,000	38,333	-	-	115,000	38,333
Special Projects & Grants - Under £20K	-	-	-	-	-	-
Town Projects / Partnership Working / CCTV	28,087	9,362	27,788	27,788	299	(18,426)
Stratforward - BID Levy	744	248	709	709	35	(461)
Localism Project (NDP) - to Nov 2018	-	-	-	-	-	-
COVID-19 Response & Community Support	-	-	3,660	-	(3,660)	(3,660)
Other Debtors - Stratford Support cash only clients	-	-	108	-	(108)	(108)
Special Projects & Events	-	-	-	-	-	-
Newsletters / Quality Status	14,106	4,702	-	326	14,106	4,702
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	6,997	2,332	-	-	6,997	2,332
Climate Change Pilot Scheme	10,000	3,333	-	-	10,000	3,333
Lunch Club (Loneliness/Dementia Friendly projects)	200	67	-	-	200	67
	<b>175,134</b>	<b>58,378</b>	<b>32,265</b>	<b>28,823</b>	<b>142,869</b>	<b>26,113</b>

**SHAKESPEARE BIRTHDAY CELEBRATIONS**
**@ 31/07/2020**
**2020-21**
**2019-20**

SBC - S106 Agreement (Balance)			7,933	
SBC - Opening Balance (B/fwd from 2019-20)			73,047	
<b>INCOME</b>				
SBC - Income (Other)			-	25,000
SBC - Town Council Budget			-	25,000
SBC - Friends Donations			-	100
SBC - Friends Receptions			-	-
SBC - Parade - Flags & Admin Fee			(83)	2,542
SBC - Advertising Income			-	-
SBC - Bank Interest			-	-
<b>Total Income</b>			<b>(83)</b>	<b>52,642</b>
<b>EXPENDITURE</b>				
SBC - Expenditure			-	-
SBC - Shields Repairs & Maintenance			-	-
SBC - Standard Replacements			-	-
SBC - Flag Poles			-	4,520
SBC - Insurance			-	-
SBC - Health & Safety			500	1,990
SBC - Event Security			-	-
SBC - Traffic Management			-	11,166
SBC - Parade & Ceremony			(877)	8,193
SBC - Management Charges			-	5,633
SBC - Operational Expenses			-	-
SBC - Miscellaneous Expenses			-	1,306
SBC - Birthday Cake			-	-
SBC - Playmakers			-	-
SBC - Marketing			-	1,690
SBC - Bank Charges			-	-
SBC - Friends of Shakespeare (including Launch)			-	-
SBC - Friends Reception			-	-
<b>Total Expenditure</b>			<b>(377)</b>	<b>34,497</b>
<b>NET Surplus (Deficit) for Year</b>			<b>294</b>	<b>18,144</b>
<b>SBC - including Opening Balance</b>			<b>73,341</b>	