STRATFORD-UPON-AVON TOWN COUN	CIL		MANAGEMEN	NT ACCOUNTS	2	022-23
		@	28/02/2023	Month 11		
BALANCE SHEET				TRIAL BALANCE		
Fixed Assets			_			
Long Term Investments	£	250,000		(excluding Deferred Income balance)	£	(13,676)
Current Assets						
Debtors	£	11,719		Precept	£	(556,242)
Short Term Investments	£	181,001		Community Infrastructure Levy (CIL)	£	(40,183)
Cash at Bank and in hand	£	100,614		Income	£	(299,024)
	£	293,334			£	(895,448)
Less Current Liabilities						
Creditors	£	(45,151)				
Restricted Funds	£	(29,414)		Expenditure	£	816,739
	£	(74,565)				
Net Assets (excluding Fixed Asset Reserve)	£	468,769	<del>-</del> =	Trial Balance Surplus/(Deficit)	£	78,709
Financed by:						
Year To Date Trial Balance Surplus/(Deficit)	£	78,709		The Income and Expenditure values at	oove are	e before any
Less CIL Receipts YTD (included in Reserves below)	£ (	(40,183)	1	Management Accounts adjustments, ar	nd so m	ay vary from
General Reserve	£	160,950		values shown on subsequent p	ages be	elow
Designated Reserves	£	269,292	_			
	£	468,769	- =			
(excluding Fixed Assets @ 31/03/2021)	£	15,039,541				
Total Investments & Bank	£	531,614	- -			
Total Reserves	£	430,242	- =			

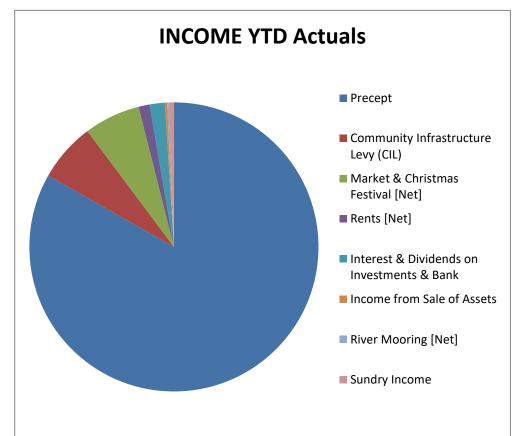
INVESTMENTS & BANK	CURRENT	PREVIOUS	
			VARIANCE
	@ 28/02/2023	@ 28/02/2022	Increase /
			(Decrease)
CCLA Local Authorities' Property Fund	250,000	250,000	-
Cambridge & Counties 3 Year Business Bond	-	-	-
Cambridge & Counties 2 Year Business Bond	-	50,577	(50,577)
Total Long Term Investments	250,000	300,577	(50,577)
CCLA Public Sector Deposit Fund	34,900	34,457	443
Cambridge & Counties Bank Savings Account	146,101	144,608	1,493
Total Short Term Investments	181,001	179,065	1,936
Barclays Business Current Account	99,622	37,810	61,812
Barclays Debit Card Account	847	670	177
Petty Cash	145	245	(100)
Total Cash at Bank and in hand	100,614	38,725	61,889
Total Investments & Bank	531,614	518,366	13,249

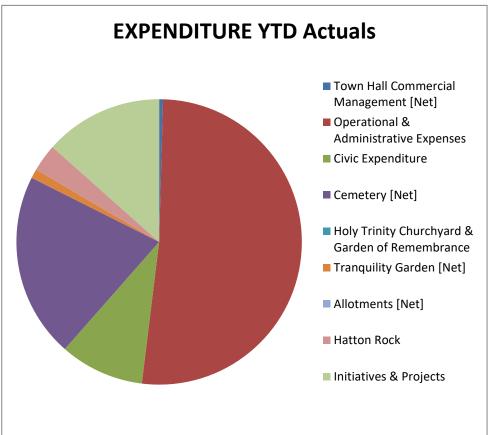
RESERVES	CURRENT	PREVIOUS	
	@ 28/02/2023	@ 31/03/2021	VARIANCE Increase / (Decrease)
Building Maintenance Reserve	5,116	127,000	(121,884)
Cemetery Land & Building Reserve	45,400	45,400	-
Tranquility Garden Reserve	-	-	-
Allotment Reserve	4,662	7,162	(2,500)
Election Expenses Reserve	18,462	23,462	(5,000)
Vehicle Replacement Reserve	1,500	17,500	(16,000)
Community Infrastructure Levy	69,727	29,545	40,183
Christmas Festival Reserve	5,107	7,154	(2,048)
Holy Trinity Churchyard & Monuments Reserve	9,674	20,000	(10,326)
Events Reserve	5,000	5,000	-
Street Furniture Reserve	5,000	5,000	-
Climate Change Reserve	14,549	19,934	(5,385)
Community Support Reserve	-	5,000	(5,000)
Town Centre Strategic Partnership	1,698	5,000	(3,302)
Shakespeare Statue Restoration	7,576	-	7,576
Shakespeare Birthday Celebrations	75,820	62,518	13,302
Total Designated Reserves	269,292	379,675	(110,383)
General Reserve	160,950	261,024	(100,074)
Total Reserves	430,242	640,699	(210,457)

Designated Reserve - Vehicle Replacement has been decreased by a budget virement of £7,000 to reflect additional lease hire costs for new Cemetery vehicle (F&A Committee 11.10.22) Designated Reserve - Vehicle Replacement has been decreased by a further budget virement of £4,000 to reflect additional lease hire costs for new Cemetery vehicle (F&A Committee 17 General Reserve - increased by budget virements of £7,000 + £4,000 (increased Cemetery vehicle expenditure will be deducted at year end)

<b>INCOME &amp; EXPENDITURE YEAR TO DATE</b>	E - ACTUALS &	<b>PREVIOUS</b>			
	YTD Actuals	% of Total	YTD Previous	% of Total	VARIANCE
	2022-23		2021-22		Increase /
INCOME	@ 28/02/2023		@ 28/02/2022		(Decrease)
Precept	509,889	61%	483,611	71%	26,277
Community Infrastructure Levy (CIL)	40,183	5%	29,545	4%	10,638
Market & Christmas Festival (incl. SDC share)	146,680	17%	53,855	8%	92,825
Rents	9,750	1%	9,750	1%	-
Interest & Dividends on Investments & Bank	10,378	1%	13,646	2%	(3,267)
Income from Sale of Assets	1,500	0%	-	-	1,500
River Mooring	1,155	0%	1,040	0%	115
Sundry Income	3,500	0%	50	0%	3,450
Town Hall Commercial Management	35,113	4%	19,585	3%	15,528
Cemetery	77,755	9%	64,704	9%	13,052
Tranquility Garden	6,460	1%	8,691	1%	(2,231)
Allotments	18	0%	107	0%	(90)
GROSS INCOME	332,491	39%	200,972	29%	131,519
TOTAL INCOME (including Precept)	842,380	100%	684,583	100%	157,797
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	108,179	13%	34,776	4%	73,403
Rents	2,184	0%	2,184	0%	70,400
River Mooring	2,101	-	2,101	-	_
Town Hall Commercial Management	32,432	4%	22,928	3%	9,504
Operational & Administrative Expenses	312,736	38%	488,601	56%	(175,865)
Civic Expenditure	58,012	7%	44,274	5%	13,739
Cemetery	204,835	25%	157,779	18%	47,057
Holy Trinity Churchyard & Garden of Remembrance		-	5,977	1%	(5,977)
Tranquility Garden	9	0%	1,421	0%	(1,412)
Allotments	-	-		-	- (:,:-)
Hatton Rock	18,761	2%	19,325	2%	(564)
Initiatives & Projects	81,555	10%	101,515	12%	(19,960)
Contingency for Inflation (included in above)	,			,-	(12,000)
GROSS EXPENDITURE (including Contingency)	818,704	100%	878,779	100%	(60,075)

<b>INCOME &amp; EXPENDITURE YEAR TO DATE</b>					
	YTD Budget	% of Total	YTD Actuals	% of Total	VARIANCE
	2022-23		2022-23		Surplus /
INCOME	@ 28/02/2023	000/	@ 28/02/2023	040/	(Deficit)
Precept	509,889	66%	509,889	61%	-
Community Infrastructure Levy (CIL)	-		40,183		40,183
Market & Christmas Festival (incl. SDC share)	138,973	18%	146,680	17%	7,707
Rents	8,938		9,750		812
Interest & Dividends on Investments & Bank	9,246		10,378		1,133
Income from Sale of Assets	-		1,500		1,500
River Mooring	996		1,155		159
Sundry Income	-		3,500		
Town Hall Commercial Management	29,610	4%	35,113	4%	5,503
Cemetery	64,508	8%	77,755	9%	13,247
Tranquility Garden	8,607		6,460		(2,147)
Allotments	160		18		(143)
GROSS INCOME	261,037		332,491		71,454
TOTAL INCOME (including Precept)	770,926		842,380		71,454
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	103,844	13%	108,179	13%	(4,335)
Rents	2,002	1370	2,184	1070	(182)
River Mooring	2,002		2,104		(102)
Town Hall Commercial Management	30,909	4%	32,432	4%	(1,523)
Operational & Administrative Expenses	305,121	38%	312,736	38%	(7,615)
Civic Expenditure	50,096	6%	58,012	7%	(7,916)
Cemetery	180,272	23%	204,835	25%	(24,563)
Holy Trinity Churchyard & Garden of Remembrance	4,125	_0,0		_0,0	4,125
Tranquility Garden	917		9		908
Allotments	9		_		9
Hatton Rock	17,734		18,761		(1,027)
Initiatives & Projects	104,510	13%	81,555	10%	22,955
Contingency for Inflation (included in above)	7,227	. 2 / 0	1		
GROSS EXPENDITURE (including Contingency)	799,539		818,704		(19,165)
NET Complex ((D.Cati)	(00.040)		20.075		50.000
NET Surplus / (Deficit)	(28,613)		23,675		52,289





	BUD	GET	ACTU	JALS	VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Acti	uals To
INCOME	2022-23	28/02/2023	2022-23	2021-22	Annual Budget	YTD Budget
Precept	556,242	509,889	509,889	483,611	(46,354)	-
Community Infrastructure Levy (CIL)	-	-	40,183	29,545	40,183	40,183
Market & Christmas Festival [Net]	38,323	35,129	38,501	19,079	178	3,372
Rents [Net]	7,566	6,936	7,566	7,566	-	630
Interest & Dividends on Investments & Bank	10,086	9,246	10,378	13,646	292	1,133
Income from Sale of Assets	-	-	1,500	-	1,500	1,500
River Mooring [Net]	1,087	996	1,155	1,040	68	159
Sundry Income	-	-	3,500	50	3,500	3,500
	613,304	562,195	612,671	554,537	(633)	50,476
EXPENDITURE						
Town Hall Commercial Management [Net]	1,417	1,299	(2,681)	3,343	4,098	3,980
Operational & Administrative Expenses	332,859	305,121	312,736	488,601	20,123	(7,615
Civic Expenditure	54,650	50,096	58,012	44,274	(3,362)	(7,916
Cemetery [Net]	126,287	115,764	127,080	93,075	(793)	(11,316
Holy Trinity Churchyard & Garden of Remembrance	4,500	4,125	-	5,977	4,500	4,125
Tranquility Garden [Net]	(8,389)	(7,690)	(6,451)	(7,271)	(1,938)	(1,239
Allotments [Net]	(165)	(151)	(18)	(107)	(148)	(134
Hatton Rock	19,346	17,734	18,761	19,325	585	(1,027
Initiatives & Projects	114,011	104,510	81,555	101,515	32,456	22,955
	644,517	590,808	588,996	748,733	55,521	1,812
	(2.4.5.12)	(00.040)	00.675	(404.400)	54.007	F0 000
NET Surplus / (Deficit)	(31,212)	(28,613)	23,675	(194,196)	54,887	52,288
Funding from Reserves	26,895	n/a	tbc @ Year End	tbc @ Year End	tbc @ Year End	n/a
Budget Virements (approved post Budget)	4,317	rı/a	too O rour End	los o roar Ena	LOC O TOUT ENG	11/4

Operational & Administrative Expenses - Town Hall Planned Maintenance & Repairs Budget has been reduced from original budget by £6,683 to reflect revised Retention from 2021-22 Cemetery [Net] - Vehicle Expenses has been increased by a budget virement of £7,000 to reflect additional lease hire costs for new vehicle (F&A Committee 11.10.22)

Cemetery [Net] - Vehicle Expenses has been increased by a further budget virement of £4,000 to reflect additional lease hire costs for new vehicle (F&A Committee 17.01.23)

MARKET & CHRISTMAS FESTIVAL	@ 28/02/2023						
	BUD	GET	ACTU	JALS	VARIANCE - Surplus / (Deficit)		
	Annual Budget	YTD Budget	YTD Actuals	<b>YTD Previous</b>	YTD Acti	uals To	
INCOME	2022-23	28/02/2023	2022-23	2021-22	Annual Budget	YTD Budget	
Market	151,607	138,973	146,680	53,855	(4,927)	7,707	
Christmas Festival	-	-	-	-	-	-	
	151,607	138,973	146,680	53,855	(4,927)	7,707	
EXPENDITURE							
Market - District Council Share	90,964	83,384	88,008	32,313	2,956	(4,624)	
Market - Tripartite Expenses	3,032	2,779	-	415	3,032	2,779	
Christmas Festival	19,288	17,681	20,171	2,048	(883)	(2,491)	
	113,284	103,844	108,179	34,776	5,105	(4,335)	
NET INCOME	38,323	35,129	38,501	19,079	178	3,372	

**Designated Reserve - Christmas Festival** 

5,107

TOWN HALL COMMERCIAL MANAGEM	ENT	@	28/02/2023			
	BUD	GET	ACTU	JALS	VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
INCOME	2022-23	28/02/2023	2022-23	2021-22	Annual Budget	YTD Budget
Lettings (excluding Deferred Income)	32,055	29,384	35,109	7,585	3,054	5,725
Sundry Income	247	226	4	-	(243)	(222)
Grants - COVID-19 Local Restrictions Support	-	-	-	12,000	-	-
	32,302	29,610	35,113	19,585	2,811	5,503
EXPENDITURE						
Salaries, Wages & Related Costs	23,000	21,083	25,456	17,433	(2,456)	(4,373)
Security Personnel	793	727	1,435	190	(642)	(708)
Cleaning & Laundry	3,600	3,300	3,858	2,770	(258)	(558)
PRS and Licences	2,921	2,678	1,411	2,349	1,510	1,267
Operating Equipment	914	838	222	137	692	616
Travel & Subsistence	-	-	-	-	-	-
Marketing, Publicity & Special Projects	1,500	1,375	-	-	1,500	1,375
Other Costs	500	458	50	50	450	408
Contingency for Inflation	491	450				
	33,719	30,909	32,432	22,928	1,287	(1,523)
		·				
NET EXPENDITURE	1,417	1,299	(2,681)	3,343	4,098	3,980

<b>OPERATIONAL &amp; ADMINISTRATIVE EXP</b>	ENSES	@	28/02/2023			
	BUD	GET	ACTU	ALS	VARIANCE - Sui	rplus / (Deficit)
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
EXPENDITURE	2022-23	28/02/2023	2022-23	2021-22	Annual Budget	YTD Budget
Rother Street Clock Tower	250	229	367	4,567	(117)	(138)
STC Meeting Expenses & Subsistence	1,000	917	452	747	548	464
Travel and Subsistence	250	229	67	84	183	162
Borough Records	350	321	350	-	-	(29)
Salaries, Wages & Related Costs	200,428	183,726	202,921	175,529	(2,493)	(19,195)
Recruitment	1,500	1,375	1,506	311	(6)	(131)
Advertising & Publicity	100	92	75	196	25	17
Office Equipment & Furniture & Stationery	2,325	2,131	3,263	4,598	(938)	(1,132)
Equipment Rental	2,274	2,085	1,304	1,439	970	781
Combined Insurance Policy	12,835	11,765	13,110	12,388	(275)	(1,345)
Telephones	2,800	2,567	2,852	2,829	(52)	(285)
Postage & Carriage	1,000	917	191	82	809	726
Avon Planning Services	4,200	3,850	3,850	4,140	350	-
Neighbourhood Plan Monitoring & Review	2,000	1,833	660	660	1,340	1,173
Subscriptions	4,198	3,848	3,449	2,305	749	399
Professional Fees	10,600	9,717	9,380	5,123	1,220	337
Audit Fees	6,350	5,821	7,150	6,050	(800)	(1,329)
Payroll Services	2,060	1,888	1,620	2,045	440	268
Health & Safety	1,500	1,375	-	42	1,500	1,375
Councillor & Staff Training	3,565	3,268	3,743	299	(178)	(475)
IT	9,000	8,250	6,820	6,622	2,180	1,430
Website Maintenance	1,000	917	312	298	688	605
Bank Charges & Interest	540	495	640	484	(100)	(145)
Newspapers	60	55	60	58	-	(5)
Rates & Water Rates	29,640	27,170	25,825	25,527	3,814	1,344
Heating & Lighting	10,522	9,645	8,270	5,128	2,252	1,375
General Repairs, Maintenance & Sundry	11,148	10,219	12,484	7,906	(1,336)	(2,265)
Town Hall Planned Maintenance & Repairs	5,116	4,690	-	216,861	5,116	4,690
Alarm & CCTV Call Out	1,000	917	725	1,245	275	192
Lift Maintenance Contract	1,000	917	1,290	1,041	(290)	(374)
Contingency for Inflation	4,248	3,894	·		4,248	3,894
Election Exp (Inc Polls/Pro Challenges)	-	-	-	-	-	-
· · · · · · · · · · · · · · · · · · ·	332,859	305,121	312,736	488,601	20,123	(7,615)

Town Hall Planned Maintenance & Repairs Budget has been reduced from original budget of £11,797 to reflect revised Retention from 2021-22

Designated Reserve - Building Maintenance Designated Reserve - Election Expenses 5,116 18,462

Designated Reserve - Building Maintenance has been reduced from £11,797 to reflect revised Retention from 2021-22

CIVIC EXPENDITURE		@					
	BUD	GET	ACTU	JALS	VARIANCE - Su	VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Ac	tuals To	
EXPENDITURE	2022-23	28/02/2023	2022-23	2021-22	Annual Budget	YTD Budget	
Mayor's Allowance	4,500	4,125	2,957	5,368	1,543	1,168	
Mayor's Travelling	3,500	3,208	2,553	851	947	655	
New Civic Car (to be added to Mayor's Travelling)	-	-					
Civic Insignia	1,000	917	630	108	370	287	
Receptions (Formal & Informal)	6,000	5,500	12,955	4,829	(6,955)	(7,455)	
Honoraria inc photographic	3,400	3,117	2,400	2,215	1,000	717	
Printing & Stationery	500	458	603	235	(103)	(144)	
Floral Decorations	650	596	550	155	100	46	
Civic Robes	500	458	56	62	444	402	
Civic Gifts	100	92	162	91	(62)	(70)	
SBC - Town Council funding contribution	20,000	18,333	18,333	22,917	1,667	-	
Christmas Activities	2,000	1,833	2,028	841	(28)	(194)	
Festivals & Events - HODS	-	-	-	799	-	-	
VE Day 75	-	-	-				
Contingency (Events tbc)	5,000	4,583	2,983	207	2,017	1,601	
National Mourning Protocol	-	-	•	-	-	-	
Event Security	7,500	6,875	11,803	5,596	(4,303)	(4,928)	
•	54,650	50,096	58,012	44,274	(3,362)		

Designated Reserve - Events Designated Reserve - Vehicle Replacement

5,000
1,500

Designated Reserve - Vehicle Replacement has been decreased by a budget virement of £7,000 to reflect additional lease hire costs for new Cemetery vehicle (F&A Committee 11.10.22) Designated Reserve - Vehicle Replacement has been decreased by a further budget virement of £4,000 to reflect additional lease hire costs for new Cemetery vehicle (F&A Committee 17.10.22)

CEMETERY		@	28/02/2023			
	BUD	GET	ACTU	JALS	VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
INCOME	2022-23	28/02/2023	2022-23	2021-22	Annual Budget	YTD Budget
Purchase & Interment Fees	57,893	53,069	65,715	51,146	7,822	12,646
Memorial Fees	12,080	11,073	9,130	9,950	(2,950)	(1,943)
Sundry Income (Seating/Trees/Transfers)	400	367	2,910	3,608	2,510	2,543
	70,373	64,508	77,755	64,704	7,382	13,247
EXPENDITURE						
Salaries, Wages & Related Costs	143,580	131,615	136,293	123,327	7,287	(4,678)
Training	3,000	2,750			3,000	2,750
Rates & Water Rates	4,686	4,296	4,111	3,934	576	185
General Ground Maintenance	7,000	6,417	9,265	10,397	(2,265)	(2,848)
Repairs & Maintenance	1,100	1,008	17,367	-	(16,267)	(16,358)
Telephone	450	413	289	464	161	123
Heating & Lighting	1,528	1,400	5,671	744	(4,144)	(4,271)
Vehicle Expenses	17,300	15,858	14,549	6,070	2,751	1,310
Equipment	7,000	6,417	3,795	5,963	3,205	2,622
CCTV	3,008	2,757	367	3,239	2,641	2,391
Health & Safety	250	229	-	-	250	229
Grave Excavation	4,750	4,354	4,180	2,280	570	174
Travel & Subsistence	619	567	603	563	16	(36)
Sundry Seating & Trees	600	550	1,082	798	(482)	(532)
Contingency for Inflation	1,790	1,641	-	-	1,790	1,641
Vehicle Replacement Contingency	-	-	-	-	-	-
Cemetery Land Extension Fees	-	-	7,265	-	(7,265)	(7,265)
	196,660	180,272	204,835	157,779	(8,175)	(24,563)
NET EXPENDITURE	126,287	115,764	127,080	93,075	(793)	(11,316)

Cemetery [Net] - Vehicle Expenses has been increased by a budget virement of £7,000 to reflect additional lease hire costs for new vehicle (F&A Committee 11.10.22)

Cemetery [Net] - Vehicle Expenses has been increased by a further budget virement of £4,000 to reflect additional lease hire costs for new vehicle (F&A Committee 17.01.23)

Designated Reserve - Cemetery Land & Buildings 45,400
Designated Reserve - Vehicle Replacement 1,500

Designated Reserve - Vehicle Replacement has been decreased by a budget virement of £7,000 to reflect additional lease hire costs for new Cemetery vehicle (F&A Committee 11.10.22) Designated Reserve - Vehicle Replacement has been decreased by a further budget virement of £4,000 to reflect additional lease hire costs for new Cemetery vehicle (F&A Committee 17.10.22)

HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE @ 28/02/2023							
	BUDGET ACTUALS			VARIANCE - Surplus / (Deficit)			
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	revious YTD Actuals To		
EXPENDITURE	2022-23	28/02/2023	2022-23	2021-22	Annual Budget	YTD Budget	
Special Repairs and Maintenance	4,500	4,125	-	5,977	4,500	4,125	
	4,500	4,125	-	5,977	4,500	4,125	

Budget 2022-23 unforeseen Expenditure is expected to be covered by the Designated Reserve

**Designated Reserve - Holy Trinity Churchyard** 

9,674

TRANQUILITY GARDEN		@ 28/02/2023				
	BUD	BUDGET ACTUALS		VARIANCE - Surplus / (Deficit)		
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
INCOME	2022-23	28/02/2023	2022-23	2021-22	Annual Budget	YTD Budget
Purchase & Interment Fees	7,787	7,138	5,239	7,040	(2,548)	(1,899)
Memorial Fees	1,602	1,469	1,221	1,651	(381)	(247)
	9,389	8,607	6,460	8,691	(2,929)	(2,147)
EXPENDITURE						
Maintenance & Development Costs	1,000	917	9	1,421	991	908
	1,000	917	9	1,421	991	908
NET EXPENDITURE	(8,389)	(7,690)	(6,451)	(7,271)	(1,938)	(1,239)

Budget 2022-23 Income is expected to exceed Expenditure

**Designated Reserve - Tranquility Garden** 

ALLOTMENTS - PARK ROAD	@ 28/02/2023					
	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
INCOME	2022-23	28/02/2023	2022-23	2021-22	Annual Budget	YTD Budget
Tenancy Rental	175	160	18	107	(158)	(143)
	175	160	18	107	(158)	(143)
EXPENDITURE		-				
Lease	10	9	-	-	10	9
Set up & Maintenance Costs	-	-	-	-	-	-
	10	9	-	-	10	9
NET EXPENDITURE	(165)	(151)	(18)	(107)	(148)	(134)

Budget 2022-23 unforeseen Expenditure is expected to be covered by the Designated Reserve

**Designated Reserve - Allotments** 

4,662

HATTON ROCK		@ 28/02/2023				
	BUD	BUDGET ACTUALS		VARIANCE - Surplus / (Deficit)		
	Annual Budget	YTD Budget	YTD Actuals	<b>YTD Previous</b>	YTD Actuals To	
EXPENDITURE	2022-23	28/02/2023	2022-23	2021-22	Annual Budget	YTD Budget
Rent	13,490	12,366	13,490	13,490	(0)	(1,124)
Rates	4,768	4,371	4,162	4,162	605	208
Insurance	181	166	220	173	(39)	(54)
Heating & Lighting	57	52	-	-	57	52
Service Costs	750	688	800	1,500	(50)	(113)
Sundry Expenses	100	92	89	-	11	3
	19,346	17,734	18,761	19,325	585	(1,027)

Budget 2022-23 a share of Expenditure is expected to be recharged to the Shakespeare Birthday Celebrations for storage of equipment

<b>INITIATIVES &amp; PROJECTS</b>	@ 28/02/2023					
	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	<b>YTD Previous</b>	YTD Actuals To	
EXPENDITURE	2022-23	28/02/2023	2022-23	2021-22	Annual Budget	YTD Budget
Initiatives & Special Projects - Over £20K	75,000	68,750	50,000	64,500	25,000	18,750
Initiatives & Special Projects - Under £20K	-	-	-	-	-	-
CCTV / Town Projects / Partnership Working	31,788	29,139	25,472	25,472	6,316	3,667
TCSP - Town Council funding contribution	600	550	-	2,088	600	550
Stratforward - BID Levy	790	724	709	709	81	15
Localism Project (NDP) - to Nov 2018	-	-	-	-	-	-
COVID-19 Response & Community Support	-	-	9	1,378	(9)	(9)
Special Projects & Events	-	-	477	-	(477)	(477)
Newsletters / Quality Status	4,000	3,667	497	1,087	3,503	3,169
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	833	764	950	896	(117)	(186)
Climate Change Initiatives	-	-	3,441	5,385	(3,441)	(3,441)
Youth Council	1,000	917	-	-		
Green Advent Calendar	-	-	-	-		
Lunch Club (Loneliness/Dementia Friendly projects)	-	-	-	-	-	-
	114,011	104,510	81,555	101,515	32,456	22,955

Designated Reserve - CIL

Designated Reserve - Street Furniture

Designated Reserve - Climate Change

14,549

TOWN CENTRE STRATEGIC PARTNERSHIP	@ 28/02/2023	
	2022-23	2021-22
TCSP - Designated Reserve (Balance B/fwd)	4,561	
INCOME.		
INCOME		<b>-</b> 0.40
CIL - Town Council	-	7,843
TCSP - Town Council Budget, Virements & Reserves	-	(7,000)
TCSP - Partnership Contributions (inc. Town Council)	-	11,000
Total Income	-	11,843
EXPENDITURE		
CIL - Bridge Street / High Street Design	-	7,843
TCSP - Bridge Street / High Street Design	-	6,774
TCSP - Bridge Street / High Street PR	2,863	2,678
Total Expenditure	2,863	17,295
NET Surplus / (Deficit) for Year	(2,863)	(5,452)
TCSP - including Designated Reserve	1,698	

SHAKESPEARE STATUE RESTORATION	@ 28/02/2023	
	2022-23	2021-22
Statue - Designated Reserve (Balance B/fwd)	17,855	
INCOME		
Shakespeare's Coming Home Initiative & Grants	35,489	8,007
EXPENDITURE		
Statue Restoration costs	45,769	172
NET Surplus / (Deficit) for Year	(10,279)	7,835
Statue - including Designated Reserve	7,576	

SHAKESPEARE BIRTHDAY CELEBRATIONS	@ 28/02/2023		
	2022-23	2021-22	
SBC - Designated Reserve (Balance B/fwd)	72,832		
INCOME			
SBC - Town Council Budget	20,000	25,000	
SBC - Income (Other)	20,000	1,155	
SBC - Friends Donations	185	-	
SBC - Friends Receptions	454	-	
SBC - Parade - Flags & Admin Fee	454	-	
SBC - Advertising Income SBC - Bank Interest	-	-	
	40.000	- 20.455	
Total Income	40,639	26,155	
EXPENDITURE			
SBC - Expenditure	_	_	
SBC - Shields Repairs & Maintenance	133	_ [	
SBC - Standard Replacements	133	_ [	
SBC - Flag Poles	5,026	2,120	
SBC - Insurance	5,020	2,120	
SBC - Health & Safety	3,616	_	
SBC - Event Security	-	_	
SBC - Traffic Management	13,061	_	
SBC - Parade & Ceremony	7,532	1,200	
SBC - Management Charges	7,860	613	
SBC - Operational Expenses	-	-	
SBC - Miscellaneous Expenses	298	-	
SBC - Birthday Cake	-	-	
SBC - Playmakers	-	-	
SBC - Marketing	125	1,110	
SBC - Bank Charges	-	, <u> </u>	
SBC - Friends of Shakespeare (including Launch)	_	-	
SBC - Friends Reception	-	-	
Total Expenditure	37,651	5,043	
NET Surplus / (Deficit) for Year	2,988	21,112	

SBC - including Designated Reserve		75,820