

@ 28/02/2022

Month 11

**BALANCE SHEET****Fixed Assets**

Long Term Investments	£	300,577
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**Current Assets**

Debtors	£	11,064
Short Term Investments	£	179,065
Cash at Bank and in hand	£	38,725
	£	<u>228,853</u>

**Less Current Liabilities**

Creditors	£	(7,107)
Restricted Funds	£	(26,938)
	£	<u>(34,045)</u>

**Net Assets (excluding Fixed Asset Reserve)**

	£	<u><u>495,385</u></u>
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**Financed by:**

Year To Date Trial Balance Surplus/(Deficit)	£	(174,975)
General Reserve	£	268,024
Designated Reserves	£	402,335
	£	<u><u>495,385</u></u>

**(excluding Fixed Assets @ 31/03/2021)****£ 15,039,541****INVESTMENTS & BANK**

CCLA Local Authorities' Property Fund	£	250,000
Cambridge & Counties 3 Year Business Bond	£	-
Cambridge & Counties 2 Year Business Bond	£	50,577
<b>Total Long Term Investments</b>	£	<u><u>300,577</u></u>

CCLA Public Sector Deposit Fund	£	34,457
Cambridge & Counties Bank Savings Account	£	144,608
<b>Total Short Term Investments</b>	£	<u><u>179,065</u></u>

Barclays Business Current Account	£	37,810
Barclays Debit Card Account	£	670
Petty Cash	£	245
<b>Total Cash at Bank and in hand</b>	£	<u><u>38,725</u></u>

<b>Total Investments &amp; Bank</b>	£	<u><u>518,366</u></u>
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**TRIAL BALANCE**

<b>(excluding Deferred Income balance)</b>	£	<b>(11,200)</b>
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Precept	£	(527,576)
Community Infrastructure Levy (CIL)	£	(29,545)
Income	£	<u>(178,870)</u>
	£	<u>(735,990)</u>

Expenditure	£	881,420
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<b>Trial Balance Surplus/(Deficit)</b>	£	<u><u>(145,430)</u></u>
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Transfer to Designated Reserve (CIL)	£	(29,545)
	£	<u><u>(174,975)</u></u>

**RESERVES**

Building Maintenance Reserve	£	127,000
Cemetery Land & Building Reserve	£	45,400
Allotment Reserve	£	7,162
Christmas Festival Reserve	£	7,154
Vehicle Replacement Reserve	£	17,500
Election Expenses Reserve	£	23,462
Other Designated Reserves	£	54,934
Community Infrastructure Levy	£	29,545
Town Centre Strategic Partnership	£	6,548
Shakespeare Birthday Celebrations	£	83,630
<b>Total Designated Reserves</b>	£	<u><u>402,335</u></u>

<b>General Reserve</b>	£	<u><u>268,024</u></u>
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<b>Total Reserves</b>	£	<u><u>670,359</u></u>
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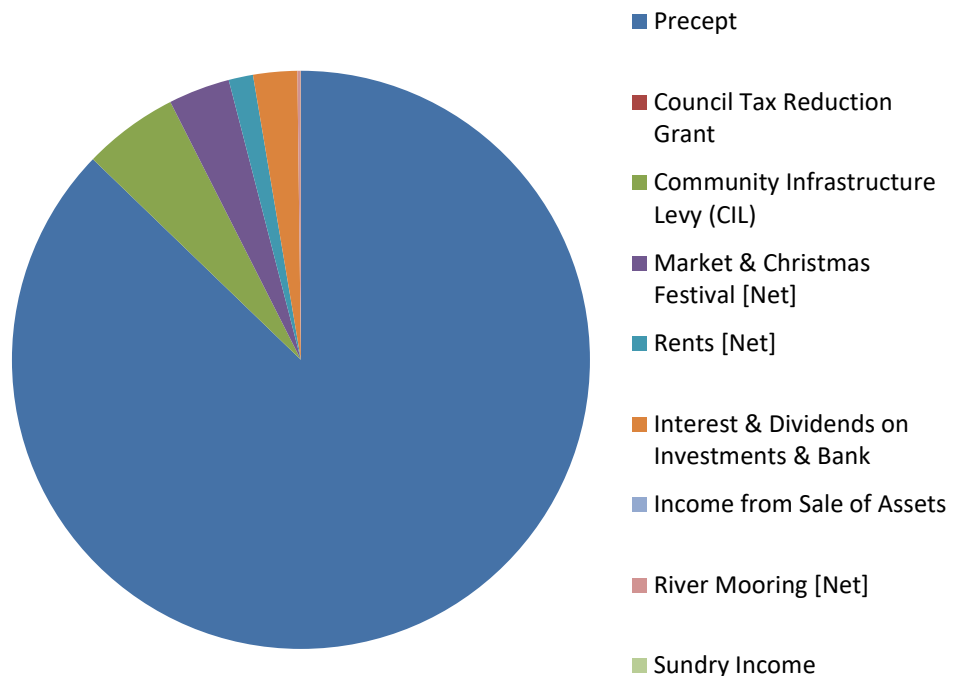
## INCOME & EXPENDITURE YEAR TO DATE - BUDGET & ACTUALS

	YTD Budget @ 28/02/2022	% of Total	YTD Actuals @ 28/02/2022	% of Total	VARIANCE Surplus/(Deficit)
<b>INCOME</b>					
Precept	483,611	71%	483,611	71%	-
Council Tax Reduction Grant	-		-		-
Community Infrastructure Levy (CIL)	-		29,545		29,545
Market & Christmas Festival (incl. SDC share)	105,586	16%	53,855	8%	(51,731)
Rents	8,938		9,750		812
Interest & Dividends on Investments & Bank	11,365		13,646		2,281
Income from Sale of Assets	-		-		-
River Mooring	949		1,040		91
Sundry Income	-		50		-
Town Hall Commercial Management	24,180	4%	19,585	3%	(4,596)
Cemetery	40,090	6%	64,704	9%	24,614
Tranquility Garden	5,528		8,691		3,163
Allotments	151		107		(44)
<b>GROSS INCOME</b>	<b>196,786</b>		<b>200,972</b>		<b>4,186</b>
<b>TOTAL INCOME (including Precept)</b>	<b>680,397</b>		<b>684,583</b>		<b>4,186</b>
<b>EXPENDITURE</b>					
Market & Christmas Festival (incl. SDC share)	83,144	8%	34,776	4%	48,368
Rents	2,002		2,184		(182)
River Mooring	-		-		-
Town Hall Commercial Management	29,992	3%	22,928	3%	7,064
Operational & Administrative Expenses	495,015	49%	480,766	55%	14,249
Civic Expenditure	59,050	6%	44,274	5%	14,776
Cemetery	171,548	17%	157,779	18%	13,769
Holy Trinity Churchyard & Garden of Remembrance	22,458		5,977		16,482
Tranquility Garden	4,583		1,421		3,162
Allotments	9		-		9
Hatton Rock	17,960		19,325		(1,365)
Initiatives & Projects	127,689	13%	101,515	12%	26,174
Contingency for Inflation (included in above)	7,227				
<b>GROSS EXPENDITURE (including Contingency)</b>	<b>1,013,450</b>		<b>870,944</b>		<b>142,506</b>
<b>NET Surplus / (Deficit)</b>	<b>(333,053)</b>		<b>(186,361)</b>		<b>146,692</b>

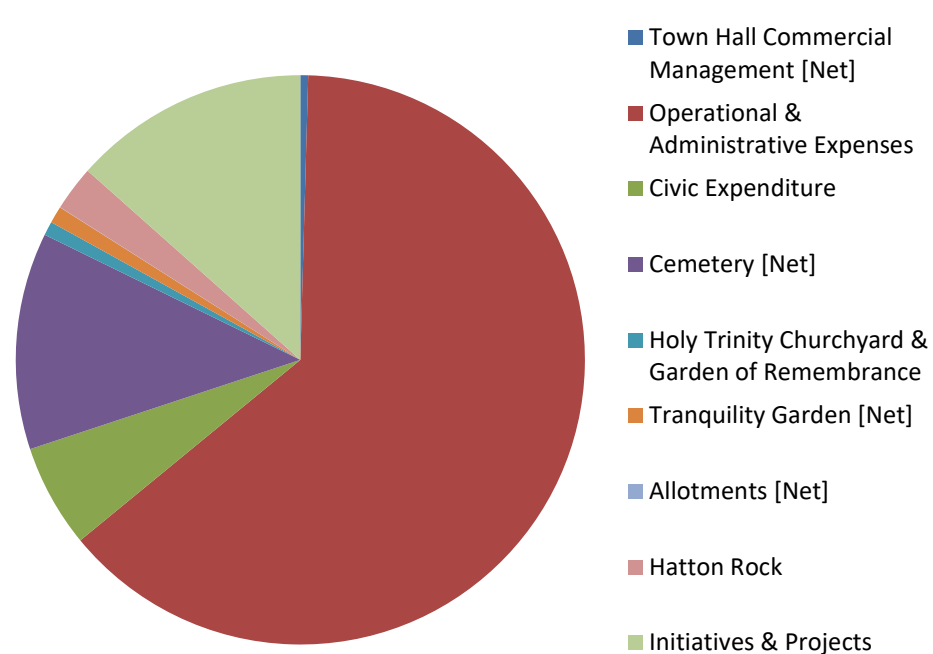
## INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS

	YTD Actuals 2021-22 @ 28/02/2022	% of Total	YTD Previous 2020-21 @ 28/02/2021	% of Total	VARIANCE Increase / (Decrease)
<b>INCOME</b>					
Precept	483,611	71%	471,488	80%	12,123
Council Tax Reduction Grant	-	-	-	-	-
Community Infrastructure Levy (CIL)	29,545	4%	7,596	1%	21,949
Market & Christmas Festival (incl. SDC share)	53,855	8%	19,740	3%	34,115
Rents	9,750	1%	9,750	2%	-
Interest & Dividends on Investments & Bank	13,646	2%	16,703	3%	(3,057)
Income from Sale of Assets	-	-	-	-	-
River Mooring	1,040	0%	513	0%	528
Sundry Income	50	0%	-	-	50
Town Hall Commercial Management	19,585	3%	14,411	2%	5,174
Cemetery	64,704	9%	46,903	8%	17,800
Tranquility Garden	8,691	1%	4,793	1%	3,899
Allotments	107	0%	99	0%	8
<b>GROSS INCOME</b>	<b>200,972</b>	<b>29%</b>	<b>120,507</b>	<b>20%</b>	<b>80,464</b>
<b>TOTAL INCOME (including Precept)</b>	<b>684,583</b>	<b>100%</b>	<b>591,996</b>	<b>100%</b>	<b>92,587</b>
<b>EXPENDITURE</b>					
Market & Christmas Festival (incl. SDC share)	34,776	4%	11,994	2%	22,782
Rents	2,184	0%	2,184	0%	-
River Mooring	-	-	-	-	-
Town Hall Commercial Management	22,928	3%	24,075	4%	(1,147)
Operational & Administrative Expenses	480,766	55%	286,332	42%	194,434
Civic Expenditure	44,274	5%	7,773	1%	36,501
Cemetery	157,779	18%	180,117	27%	(22,338)
Holy Trinity Churchyard & Garden of Remembrance	5,977	1%	-	-	5,977
Tranquility Garden	1,421	0%	-	-	1,421
Allotments	-	-	-	-	-
Hatton Rock	19,325	2%	7,132	1%	12,194
Initiatives & Projects	101,515	12%	157,386	23%	(55,871)
Contingency for Inflation (included in above)					
<b>GROSS EXPENDITURE (including Contingency)</b>	<b>870,944</b>	<b>100%</b>	<b>676,992</b>	<b>100%</b>	<b>193,952</b>
<b>NET Surplus / (Deficit)</b>	<b>(186,361)</b>		<b>(84,997)</b>		<b>(101,365)</b>

**INCOME YTD Actuals**



**EXPENDITURE YTD Actuals**



**SUMMARISED INCOME & EXPENDITURE ACCOUNT**
**@ 28/02/2022**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2021-22	YTD Budget 28/02/2022	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Precept	527,576	483,611	483,611	471,488	(43,965)	-
Council Tax Reduction Grant	-	-	-	-	-	-
Community Infrastructure Levy (CIL)	-	-	29,545	7,596	29,545	29,545
Market & Christmas Festival [Net]	24,482	22,442	19,079	7,746	(5,403)	(3,363)
Rents [Net]	7,566	6,936	7,566	7,566	-	630
Interest & Dividends on Investments & Bank	12,398	11,365	13,646	16,703	1,248	2,281
Income from Sale of Assets	-	-	-	-	-	-
River Mooring [Net]	1,035	949	1,040	513	5	91
Sundry Income	-	-	50	-	50	50
	<b>573,057</b>	<b>525,302</b>	<b>554,537</b>	<b>511,612</b>	<b>(18,520)</b>	<b>29,235</b>
<b>EXPENDITURE</b>						
Town Hall Commercial Management [Net]	6,341	5,812	3,343	9,664	2,998	2,469
Operational & Administrative Expenses	540,016	495,015	480,766	286,332	59,250	14,249
Civic Expenditure	64,418	59,050	44,274	7,773	20,144	14,776
Cemetery [Net]	143,409	131,458	93,075	133,213	50,334	38,383
Holy Trinity Churchyard & Garden of Remembrance	24,500	22,458	5,977	-	18,523	16,482
Tranquility Garden [Net]	(1,030)	(945)	(7,271)	(4,793)	6,241	6,326
Allotments [Net]	(155)	(142)	(107)	(99)	(48)	(35)
Hatton Rock	19,593	17,960	19,325	7,132	268	(1,365)
Initiatives & Projects	139,297	127,689	101,515	157,386	37,782	26,174
	<b>936,389</b>	<b>858,355</b>	<b>740,898</b>	<b>596,608</b>	<b>195,491</b>	<b>117,457</b>
<b>NET Surplus / (Deficit)</b>	<b>(363,332)</b>	<b>(333,053)</b>	<b>(186,361)</b>	<b>(84,997)</b>	<b>176,971</b>	<b>146,692</b>
Funding from Reserves	274,625	n/a	tbc @ Year End	tbc @ Year End	tbc @ Year End	n/a
Budget Virements (approved post Budget)	88,707					

**Budget Virements**

Equipment for Live Streaming of Meetings to be covered by budget virement up to £15,000 from Reserves TC Minute 159 30.3.21

Town Hall Planned Maintenance deficit plus Professional Fees to be covered by budget virements of £58,000 and £25,500 from the General Reserve F&amp;A Committee Minute 13 8.6.21

Rother Street Clock repairs to be covered by budget virement of £4,200 from Designated Reserve CS Committee Minute 15 6.7.21

Mayor's Travelling budget virement of £1,000 to Initiatives - COVID-19 Response &amp; Community Support 25.11.21

**MARKET & CHRISTMAS FESTIVAL****@ 28/02/2022**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	28/02/2022	2021-22	2020-21	Annual Budget	YTD Budget
<b>INCOME</b>						
Market	115,185	105,586	53,855	19,740	(61,330)	(51,731)
Christmas Festival	-	-	-	-	-	-
	<b>115,185</b>	<b>105,586</b>	<b>53,855</b>	<b>19,740</b>	<b>(61,330)</b>	<b>(51,731)</b>
<b>EXPENDITURE</b>						
Market - District Council Share	69,111	63,352	32,313	11,844	36,798	31,039
Market - Tripartite Expenses	2,304	2,112	415	150	1,889	1,697
Christmas Festival	19,288	17,681	2,048	-	17,240	15,633
	<b>90,703</b>	<b>83,144</b>	<b>34,776</b>	<b>11,994</b>	<b>55,927</b>	<b>48,368</b>
<b>NET INCOME</b>	<b>24,482</b>	<b>22,442</b>	<b>19,079</b>	<b>7,746</b>	<b>(5,403)</b>	<b>(3,363)</b>

**TOWN HALL COMMERCIAL MANAGEMENT****@ 28/02/2022**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	28/02/2022	2021-22	2020-21	Annual Budget	YTD Budget
<b>INCOME</b>						
Lettings (excluding Deferred Income)	26,131	23,953	7,585	3,054	(18,547)	(16,369)
Sundry Income	247	226	-	-	(247)	(226)
Grants - COVID-19 Local Restrictions Support	-	-	12,000	11,357	12,000	12,000
	<b>26,378</b>	<b>24,180</b>	<b>19,585</b>	<b>14,411</b>	<b>(6,794)</b>	<b>(4,596)</b>
<b>EXPENDITURE</b>						
Salaries, Wages & Related Costs	23,000	21,083	17,433	20,412	5,567	3,651
Security Personnel	793	727	190	-	603	537
Cleaning & Laundry	3,600	3,300	2,770	2,360	830	530
PRS and Licences	2,287	2,096	2,349	1,207	(62)	(252)
Operating Equipment	914	838	137	47	777	701
Travel & Subsistence	-	-	-	-	-	-
Marketing, Publicity & Special Projects	1,500	1,375	-	-	1,500	1,375
Other Costs	500	458	50	50	450	408
Contingency for Inflation	125	115	-	-	-	-
	<b>32,719</b>	<b>29,992</b>	<b>22,928</b>	<b>24,075</b>	<b>9,791</b>	<b>7,064</b>
<b>NET EXPENDITURE</b>	<b>6,341</b>	<b>5,812</b>	<b>3,343</b>	<b>9,664</b>	<b>2,998</b>	<b>2,469</b>

**OPERATIONAL & ADMINISTRATIVE EXPENSES**
**@ 28/02/2022**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	28/02/2022	2021-22	2020-21	Annual Budget	YTD Budget
Rother Street Clock Tower	4,420	4,052	4,567	305	(147)	(515)
STC Meeting Expenses & Subsistence	1,000	917	747	200	253	170
Travel and Subsistence	250	229	84	34	166	145
Borough Records	350	321	-	-	350	321
Salaries, Wages & Related Costs	191,000	175,083	175,529	173,609	15,471	(445)
Recruitment	1,500	1,375	311	118	1,189	1,064
Advertising & Publicity	1,000	917	196	-	804	720
Equipment for Live Streaming of Meetings	1,007	923	1,007	-	0	(84)
Office Equipment & Furniture & Stationery	4,650	4,263	3,591	1,602	1,059	671
Equipment Rental	2,274	2,084	1,439	1,110	835	645
Combined Insurance Policy	12,124	11,114	12,388	11,765	(264)	(1,274)
Telephones	2,200	2,017	2,829	2,112	(629)	(813)
Postage & Carriage	1,000	917	82	400	918	835
Avon Planning Services	4,080	3,740	4,140	3,740	(60)	(400)
Neighbourhood Plan Monitoring & Review	2,000	1,833	660	660	1,340	1,173
Subscriptions	2,260	2,072	2,305	1,796	(45)	(234)
Professional Fees	13,800	12,650	5,123	10,044	8,678	7,528
Audit Fees	6,350	5,821	6,050	6,350	300	(229)
Payroll Services	5,400	4,950	2,045	1,500	3,355	2,905
Health & Safety	1,500	1,375	42	-	1,458	1,333
Councillor & Staff Training	7,565	6,935	299	395	7,266	6,636
IT	8,700	7,975	6,622	5,411	2,078	1,353
Website Maintenance	1,000	917	298	1,548	702	619
Bank Charges & Interest	500	458	484	447	16	(26)
Newspapers	60	55	58	30	2	(3)
Rates & Water Rates	29,532	27,071	25,527	25,568	4,005	1,544
Heating & Lighting	8,094	7,420	5,128	4,356	2,966	2,292
General Repairs, Maintenance & Sundry	10,637	9,751	7,906	4,609	2,731	1,844
Town Hall Planned Maintenance & Repairs	210,500	192,958	216,861	25,744	(6,361)	(23,903)
Town Hall Shakespeare Statue Restoration	-	-	(7,835)	-	7,835	7,835
Alarm & CCTV Call Out	1,000	917	1,245	365	(245)	(328)
Lift Maintenance Contract	1,000	917	1,041	2,512	(41)	(124)
Contingency for Inflation	3,263	2,991	-	-	3,263	2,991
Election Exp (Inc Polls/Pro Challenges)	-	-	-	-	-	-
	<b>540,016</b>	<b>495,015</b>	<b>480,766</b>	<b>286,332</b>	<b>59,250</b>	<b>14,249</b>

Equipment for Live Streaming of Meetings to be covered by budget virement up to £15,000 from Reserves TC Minute 159 30.3.21

Town Hall Planned Maintenance deficit plus Professional Fees to be covered by budget virements of £58,000 and £25,500 from the General Reserve F&A Committee Minute 13 8.6.21

Rother Street Clock repairs to be covered by budget virement of £4,200 from Design Reserve F&A Committee Minute 15 6.7.21

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	28/02/2022	2021-22	2020-21	Annual Budget	YTD Budget
Mayor's Allowance	6,500	5,958	5,368	151	1,132	590
Mayor's Travelling	4,000	3,667	851	770	3,149	2,816
New Civic Car (to be added to Mayor's Travelling)	3,864	3,542				
Civic Insignia	1,500	1,375	108	3,422	1,392	1,267
Receptions (Formal & Informal)	6,000	5,500	4,829	1,060	1,171	671
Honoraria inc photographic	3,304	3,029	2,215	2,040	1,089	814
Printing & Stationery	500	458	235	330	265	223
Floral Decorations	650	596	155	-	495	441
Civic Robes	1,500	1,375	62	-	1,438	1,313
Civic Gifts	100	92	91	-	9	0
SBC - Town Council funding contribution	25,000	22,917	22,917	-	2,083	-
Christmas Activities	2,000	1,833	841	-	1,159	992
Festivals & Events - HODS	2,000	1,833	799	-	1,201	1,035
VE Day 75	-	-	-	-	-	-
Contingency (Events tbc)	-	-	207	-	(207)	(207)
National Mourning Protocol	-	-	-	-	-	-
Event Security	7,500	6,875	5,596	-	1,904	1,279
	<b>64,418</b>	<b>59,050</b>	<b>44,274</b>	<b>7,773</b>	<b>20,144</b>	<b>14,776</b>

Mayor's Travelling budget virement of £1,000 to Initiatives - COVID-19 Response & Community Support 25.11.21



**CEMETERY****@ 28/02/2022**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	28/02/2022	2021-22	2020-21	Annual Budget	YTD Budget
<b>INCOME</b>						
Purchase & Interment Fees	37,594	34,461	51,146	40,788	13,552	16,685
Memorial Fees	5,740	5,262	9,950	5,645	4,210	4,688
Sundry Income (Seating/Trees/Transfers)	400	367	3,608	470	3,208	3,241
	<b>43,734</b>	<b>40,090</b>	<b>64,704</b>	<b>46,903</b>	<b>20,970</b>	<b>24,614</b>
<b>EXPENDITURE</b>						
Salaries, Wages & Related Costs	141,500	129,708	123,327	127,802	18,173	6,382
Training	3,000	2,750			3,000	2,750
Rates & Water Rates	4,593	4,210	3,934	4,243	659	276
General Ground Maintenance	7,000	6,417	6,897	11,294	103	(480)
Cemetery Driveway Kerbing	7,500	6,875	3,500	19,306	4,000	3,375
Repairs & Maintenance	1,100	1,008	-	-	1,100	1,008
Telephone	450	413	464	407	(14)	(51)
CCTV	3,008	2,757	3,239	-	(231)	(482)
Heating & Lighting	1,175	1,077	744	1,192	431	333
Vehicle Expenses	4,000	3,667	6,070	3,563	(2,070)	(2,403)
Equipment	7,000	6,417	5,963	9,232	1,037	454
Health & Safety	250	229	-	-	250	229
Grave Excavation	4,750	4,354	2,280	2,470	2,470	2,074
Travel & Subsistence	670	614	563	503	107	51
Sundry Seating & Trees	600	550	798	105	(198)	(248)
Contingency for Inflation	547	501	-	-	547	501
Vehicle Replacement Contingency	-	-	-	-	-	-
	<b>187,143</b>	<b>171,548</b>	<b>157,779</b>	<b>180,117</b>	<b>29,364</b>	<b>13,769</b>
<b>NET EXPENDITURE</b>	<b>143,409</b>	<b>131,458</b>	<b>93,075</b>	<b>133,213</b>	<b>50,334</b>	<b>38,383</b>

**HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE****@ 28/02/2022**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	28/02/2022	2021-22	2020-21	Annual Budget	YTD Budget
<b>EXPENDITURE</b>						
Special Repairs and Maintenance	4,500	4,125	388	-	4,112	3,737
Boundary Wall Repairs	20,000	18,333	5,589	-	14,411	12,745
	<b>24,500</b>	<b>22,458</b>	<b>5,977</b>	<b>-</b>	<b>18,523</b>	<b>16,482</b>

Boundary Wall Repairs budget agreed CS Committee Minute 61 7.1.21

**TRANQUILITY GARDEN**
**@ 28/02/2022**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2021-22	YTD Budget 28/02/2022	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Purchase & Interment Fees	4,875	4,469	7,040	3,926	2,165	2,571
Memorial Fees	1,155	1,059	1,651	866	496	593
	<b>6,030</b>	<b>5,528</b>	<b>8,691</b>	<b>4,793</b>	<b>2,661</b>	<b>3,163</b>
<b>EXPENDITURE</b>						
Maintenance & Development Costs	5,000	4,583	1,421	-	3,579	3,163
	<b>5,000</b>	<b>4,583</b>	<b>1,421</b>	<b>-</b>	<b>3,579</b>	<b>3,162</b>
<b>NET EXPENDITURE</b>	<b>(1,030)</b>	<b>(945)</b>	<b>(7,271)</b>	<b>(4,793)</b>	<b>6,241</b>	<b>6,326</b>

Budget 2021-22 Income expected to exceed Expenditure

**ALLOTMENTS - PARK ROAD**
**@ 28/02/2022**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2021-22	YTD Budget 28/02/2022	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Tenancy Rental	165	151	107	99	(58)	(44)
	<b>165</b>	<b>151</b>	<b>107</b>	<b>99</b>	<b>(58)</b>	<b>(44)</b>
<b>EXPENDITURE</b>						
Lease	10	9	-	-	10	9
Set up & Maintenance Costs	-	-	-	-	-	-
	<b>10</b>	<b>9</b>	<b>-</b>	<b>-</b>	<b>10</b>	<b>9</b>
<b>NET EXPENDITURE</b>	<b>(155)</b>	<b>(142)</b>	<b>(107)</b>	<b>(99)</b>	<b>(48)</b>	<b>(35)</b>

Budget 2021-22 Expenditure to be covered by Designated Allotment Reserve

**HATTON ROCK**
**@ 28/02/2022**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2021-22	YTD Budget 28/02/2022	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
<b>EXPENDITURE</b>						
Rent	13,490	12,366	13,490	5,843	(0)	(1,124)
Rates	4,813	4,412	4,162	1,801	651	249
Insurance	146	134	173	-	(27)	(39)
Heating & Lighting	44	40	-	-	44	40
Service Costs	750	688	1,500	(512)	(750)	(813)
Sundry Expenses	350	321	-	-	350	321
	<b>19,593</b>	<b>17,960</b>	<b>19,325</b>	<b>7,132</b>	<b>268</b>	<b>(1,365)</b>

**INITIATIVES & PROJECTS**
**@ 28/02/2022**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	28/02/2022	2021-22	2020-21	Annual Budget	YTD Budget
Initiatives & Special Projects - Over £20K	89,500	82,042	64,500	120,000	25,000	17,542
Initiatives & Special Projects - Under £20K	-	-	-	-	-	-
CCTV / Town Projects / Partnership Working	31,788	29,139	25,472	25,472	6,316	3,667
TCSP - Town Council funding contribution	-	-	2,088	-	(2,088)	(2,088)
Stratforward - BID Levy	754	691	709	709	45	(18)
Localism Project (NDP) - to Nov 2018	-	-	-	-	-	-
COVID-19 Response & Community Support	1,000	917	1,378	9,199	(378)	(461)
Special Projects & Events	-	-	-	-	-	-
Newsletters / Quality Status	4,000	3,667	1,087	1,315	2,913	2,579
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	705	646	896	625	(191)	(250)
Climate Change Initiatives	10,000	9,167	5,385	66	4,615	3,782
Youth Council	1,000	917	-	-	-	-
Green Advent Calendar	350	321	-	-	-	-
Lunch Club (Loneliness/Dementia Friendly projects)	200	183	-	-	200	183
	<b>139,297</b>	<b>127,689</b>	<b>101,515</b>	<b>157,386</b>	<b>37,782</b>	<b>26,174</b>

TCSP Initiatives additional costs and contingency funded by budget virement F&A Minute 75 9.3.21

Mayor's Travelling budget virement of £1,000 to Initiatives - COVID-19 Response & Community Support 25.11.21

**TOWN CENTRE STRATEGIC PARTNERSHIP**
**@ 28/02/2022**

	2021-22	2020-21
TCSP - Opening Balance (B/fwd from 2020-21)	12,000	
<b>INCOME</b>		
CIL - Town Council	7,843	5,508
TCSP - Town Council Budget, Virements & Reserves	(7,000)	12,000
TCSP - Partnership Contributions (inc. Town Council)	11,000	-
<b>Total Income</b>	<b>11,843</b>	<b>17,508</b>
<b>EXPENDITURE</b>		
CIL - Bridge Street / High Street Design	7,843	5,508
TCSP - Bridge Street / High Street Design	6,774	-
TCSP - Bridge Street / High Street PR	2,678	-
<b>Total Expenditure</b>	<b>17,295</b>	<b>5,508</b>
<b>NET Surplus / (Deficit) for Year</b>	<b>(5,452)</b>	<b>12,000</b>

<b>TCSP - including Opening Balance</b>	<b>6,548</b>
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CIL Reserves @ 31/03/2021 committed to Town Centre Strategic Partnership - Bridge Street / High Street Design

TCSP Initiatives additional costs and contingency funded by budget virement from Civic Expenditure F&A Minute 75 9.3.21

**SHAKESPEARE BIRTHDAY CELEBRATIONS**
**@ 28/02/2022**
**2021-22**
**2020-21**

SBC - S106 Agreement (Balance)			<b>7,933</b>	
SBC - Opening Balance (B/fwd from 2020-21)			<b>62,518</b>	

<b>INCOME</b>				
SBC - Town Council Budget			<b>25,000</b>	-
SBC - Income (Other)			<b>1,155</b>	-
SBC - Friends Donations			-	-
SBC - Friends Receptions			-	-
SBC - Parade - Flags & Admin Fee			-	<b>(83)</b>
SBC - Advertising Income			-	-
SBC - Bank Interest			-	-
<b>Total Income</b>			<b>26,155</b>	<b>(83)</b>
<b>EXPENDITURE</b>				
SBC - Expenditure			-	-
SBC - Shields Repairs & Maintenance			-	-
SBC - Standard Replacements			-	-
SBC - Flag Poles			<b>2,120</b>	-
SBC - Insurance			-	<b>275</b>
SBC - Health & Safety			-	<b>500</b>
SBC - Event Security			-	-
SBC - Traffic Management			-	-
SBC - Parade & Ceremony			<b>1,200</b>	<b>(877)</b>
SBC - Management Charges			<b>613</b>	-
SBC - Operational Expenses			-	-
SBC - Miscellaneous Expenses			-	<b>10,547</b>
SBC - Birthday Cake			-	-
SBC - Playmakers			-	-
SBC - Marketing			<b>1,110</b>	-
SBC - Bank Charges			-	-
SBC - Friends of Shakespeare (including Launch)			-	-
SBC - Friends Reception			-	-
<b>Total Expenditure</b>			<b>5,043</b>	<b>10,445</b>
<b>NET Surplus / (Deficit) for Year</b>			<b>21,112</b>	<b>(10,529)</b>

<b>SBC - including Opening Balance</b>			<b>83,630</b>	
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