

@ 31/12/2022

Month 09

**BALANCE SHEET****Fixed Assets**

Long Term Investments	£	250,000
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**Current Assets**

Debtors	£	12,223
Short Term Investments	£	130,581
Cash at Bank and in hand	£	200,533
	£	343,338

**Less Current Liabilities**

Creditors	£	(7,396)
Restricted Funds	£	(25,790)
	£	(33,186)

<b>Net Assets (excluding Fixed Asset Reserve)</b>	<b>£</b>	<b>560,152</b>
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**Financed by:**

Year To Date Trial Balance Surplus/(Deficit)	£	178,618
Less CIL Receipts YTD (included in Reserves below)	£	(40,183)
General Reserve	£	156,950
Designated Reserves	£	264,766
	<b>£</b>	<b>560,152</b>

<b>(excluding Fixed Assets @ 31/03/2021)</b>	<b>£</b>	<b>15,039,541</b>
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<b>Total Investments &amp; Bank</b>	<b>£</b>	<b>581,115</b>
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<b>Total Reserves</b>	<b>£</b>	<b>421,716</b>
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**TRIAL BALANCE**

<b>(excluding Deferred Income balance)</b>	<b>£</b>	<b>(9,552)</b>
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Precept	£	(556,242)
Community Infrastructure Levy (CIL)	£	(40,183)
Income	£	(240,579)
	£	(837,003)

Expenditure	£	658,385
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<b>Trial Balance Surplus/(Deficit)</b>	<b>£</b>	<b>178,618</b>
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The Income and Expenditure values above are before any Management Accounts adjustments, and so may vary from values shown on subsequent pages below

INVESTMENTS & BANK		CURRENT	PREVIOUS	VARIANCE
		@ 31/12/2022	@ 31/12/2021	Increase / (Decrease)
CCLA Local Authorities' Property Fund		250,000	250,000	-
Cambridge & Counties 3 Year Business Bond		-	-	-
Cambridge & Counties 2 Year Business Bond		-	50,577	(50,577)
<b>Total Long Term Investments</b>		<b>250,000</b>	<b>300,577</b>	<b>(50,577)</b>
CCLA Public Sector Deposit Fund		34,733	34,453	280
Cambridge & Counties Bank Savings Account		95,848	294,406	(198,558)
<b>Total Short Term Investments</b>		<b>130,581</b>	<b>328,859</b>	<b>(198,277)</b>
Barclays Business Current Account		199,714	21,822	177,892
Barclays Debit Card Account		574	821	(247)
Petty Cash		245	55	190
<b>Total Cash at Bank and in hand</b>		<b>200,533</b>	<b>22,698</b>	<b>177,835</b>
<b>Total Investments &amp; Bank</b>		<b>581,115</b>	<b>652,133</b>	<b>(71,019)</b>

RESERVES	CURRENT	PREVIOUS	VARIANCE
	@ 31/12/2022	@ 31/03/2021	Increase / (Decrease)
Building Maintenance Reserve	5,116	127,000	(121,884)
Cemetery Land & Building Reserve	45,400	45,400	-
Tranquility Garden Reserve	-	-	-
Allotment Reserve	4,662	7,162	(2,500)
Election Expenses Reserve	18,462	23,462	(5,000)
Vehicle Replacement Reserve	5,500	17,500	(12,000)
Community Infrastructure Levy	69,727	29,545	40,183
Christmas Festival Reserve	5,107	7,154	(2,048)
Holy Trinity Churchyard & Monuments Reserve	9,674	20,000	(10,326)
Events Reserve	5,000	5,000	-
Street Furniture Reserve	5,000	5,000	-
Climate Change Reserve	14,549	19,934	(5,385)
Community Support Reserve	-	5,000	(5,000)
Town Centre Strategic Partnership	1,698	5,000	(3,302)
Shakespeare Statue Restoration	(2,424)	-	(2,424)
Shakespeare Birthday Celebrations	77,295	62,518	14,777
<b>Total Designated Reserves</b>	<b>264,766</b>	<b>379,675</b>	<b>(114,908)</b>
<b>General Reserve</b>	<b>156,950</b>	<b>261,024</b>	<b>(104,074)</b>
<b>Total Reserves</b>	<b>421,716</b>	<b>640,699</b>	<b>(218,982)</b>

Designated Reserve - Vehicle Replacement has been decreased by a budget virement of £7,000 to reflect additional lease hire costs for new Cemetery vehicle (F&A Committee 11.10.22)

Designated Reserve - Vehicle Replacement will be decreased by a budget virement of £4,000 to reflect additional lease hire costs for new Cemetery vehicle (F&A Committee 17.01.23)

General Reserve - increased by budget virements of £7,000 + £4,000 (increased Cemetery vehicle expenditure will be deducted at year end)

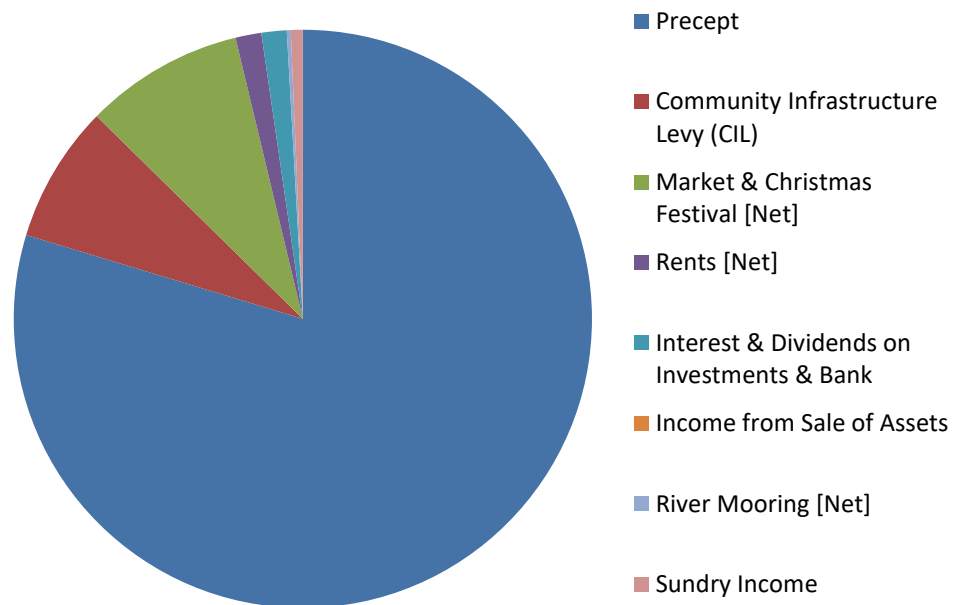
# INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS

	YTD Actuals 2022-23 @ 31/12/2022	% of Total	YTD Previous 2021-22 @ 31/12/2021	% of Total	VARIANCE Increase / (Decrease)
<b>INCOME</b>					
Precept	417,182	60%	395,682	70%	21,500
Community Infrastructure Levy (CIL)	40,183	6%	29,545	5%	10,638
Market & Christmas Festival (incl. SDC share)	118,329	17%	42,630	7%	75,699
Rents	9,750	1%	9,750	2%	-
Interest & Dividends on Investments & Bank	7,382	1%	11,040	2%	(3,658)
Income from Sale of Assets	-	-	-	-	-
River Mooring	1,155	0%	1,040	0%	115
Sundry Income	3,500	1%	50	0%	3,450
Town Hall Commercial Management	28,755	4%	18,926	3%	9,829
Cemetery	60,085	9%	53,240	9%	6,845
Tranquility Garden	4,985	1%	7,041	1%	(2,056)
Allotments	18	0%	(33)	-0%	51
<b>GROSS INCOME</b>	274,142	40%	173,229	30%	100,913
<b>TOTAL INCOME (including Precept)</b>	<b>691,323</b>	<b>100%</b>	<b>568,911</b>	<b>100%</b>	<b>122,412</b>
<b>EXPENDITURE</b>					
Market & Christmas Festival (incl. SDC share)	71,759	11%	27,446	4%	44,313
Rents	2,184	0%	2,184	0%	-
River Mooring	-	-	-	-	-
Town Hall Commercial Management	26,624	4%	19,466	3%	7,157
Operational & Administrative Expenses	252,689	39%	439,164	61%	(186,475)
Civic Expenditure	47,079	7%	37,150	5%	9,929
Cemetery	150,897	23%	123,466	17%	27,431
Holy Trinity Churchyard & Garden of Remembrance	-	-	5,977	1%	(5,977)
Tranquility Garden	9	0%	1,421	0%	(1,412)
Allotments	-	-	-	-	-
Hatton Rock	15,756	2%	16,320	2%	(564)
Initiatives & Projects	76,916	12%	50,197	7%	26,719
Contingency for Inflation (included in above)					
<b>GROSS EXPENDITURE (including Contingency)</b>	<b>643,913</b>	<b>100%</b>	<b>722,791</b>	<b>100%</b>	<b>(78,878)</b>
<b>NET Surplus / (Deficit)</b>	<b>47,411</b>		<b>(153,880)</b>		<b>201,291</b>

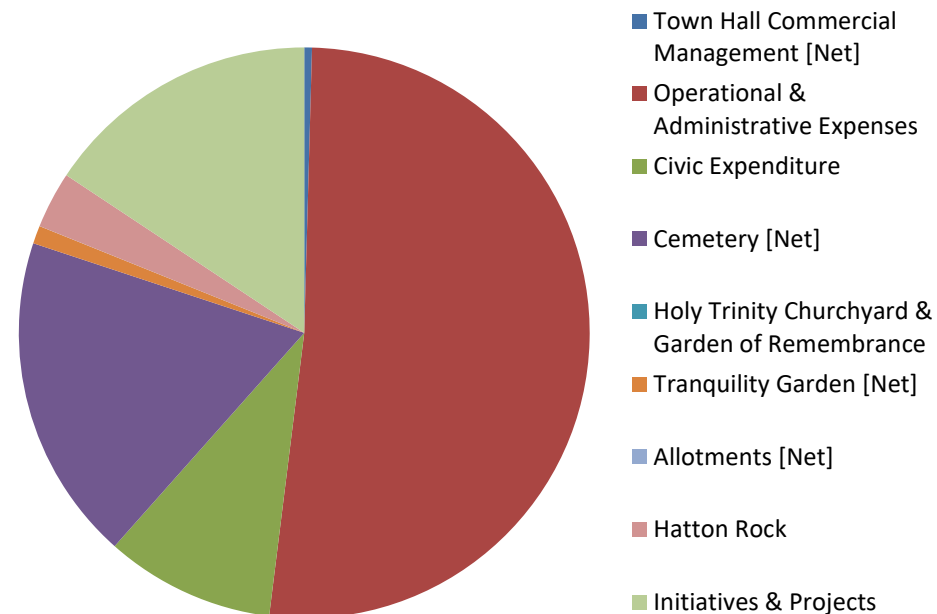
# INCOME & EXPENDITURE YEAR TO DATE - BUDGET & ACTUALS

	YTD Budget 2022-23 @ 31/12/2022	% of Total	YTD Actuals 2022-23 @ 31/12/2022	% of Total	VARIANCE Surplus / (Deficit)
<b>INCOME</b>					
Precept	417,182	66%	417,182	60%	-
Community Infrastructure Levy (CIL)	-		40,183		40,183
Market & Christmas Festival (incl. SDC share)	113,705	18%	118,329	17%	4,624
Rents	7,313		9,750		2,437
Interest & Dividends on Investments & Bank	7,565		7,382		(182)
Income from Sale of Assets	-		-		-
River Mooring	815		1,155		340
Sundry Income	-		3,500		
Town Hall Commercial Management	24,227	4%	28,755	4%	4,528
Cemetery	52,780	8%	60,085	9%	7,305
Tranquility Garden	7,042		4,985		(2,057)
Allotments	131		18		(114)
<b>GROSS INCOME</b>	<b>213,577</b>		<b>274,142</b>		<b>60,564</b>
<b>TOTAL INCOME (including Precept)</b>	<b>630,759</b>		<b>691,323</b>		<b>60,564</b>
<b>EXPENDITURE</b>					
Market & Christmas Festival (incl. SDC share)	84,963	13%	71,759	11%	13,204
Rents	1,638		2,184		(546)
River Mooring	-		-		-
Town Hall Commercial Management	25,289	4%	26,624	4%	(1,335)
Operational & Administrative Expenses	249,644	38%	252,689	39%	(3,045)
Civic Expenditure	40,988	6%	47,079	7%	(6,091)
Cemetery	144,495	22%	150,897	23%	(6,402)
Holy Trinity Churchyard & Garden of Remembrance	3,375		-		3,375
Tranquility Garden	750		9		741
Allotments	8		-		8
Hatton Rock	14,510		15,756		(1,246)
Initiatives & Projects	85,508	13%	76,916	12%	8,592
Contingency for Inflation (included in above)	5,913				
<b>GROSS EXPENDITURE (including Contingency)</b>	<b>651,168</b>		<b>643,913</b>		<b>7,255</b>
<b>NET Surplus / (Deficit)</b>	<b>(20,409)</b>		<b>47,411</b>		<b>67,820</b>

### INCOME YTD Actuals



### EXPENDITURE YTD Actuals



# SUMMARISED INCOME & EXPENDITURE ACCOUNT @ 31/12/2022

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2022-23	YTD Budget 31/12/2022	YTD Actuals 2022-23	YTD Previous 2021-22	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Precept	556,242	417,182	417,182	395,682	(139,061)	-
Community Infrastructure Levy (CIL)	-	-	40,183	29,545	40,183	40,183
Market & Christmas Festival [Net]	38,323	28,742	46,570	15,184	8,247	17,828
Rents [Net]	7,566	5,675	7,566	7,566	-	1,891
Interest & Dividends on Investments & Bank	10,086	7,565	7,382	11,040	(2,704)	(182)
Income from Sale of Assets	-	-	-	-	-	-
River Mooring [Net]	1,087	815	1,155	1,040	68	340
Sundry Income	-	-	3,500	50	3,500	3,500
	<b>613,304</b>	<b>459,978</b>	<b>523,537</b>	<b>460,107</b>	<b>(89,767)</b>	<b>63,559</b>
<b>EXPENDITURE</b>						
Town Hall Commercial Management [Net]	1,417	1,062	(2,131)	540	3,548	3,193
Operational & Administrative Expenses	332,859	249,644	252,689	439,164	80,169	(3,045)
Civic Expenditure	54,650	40,988	47,079	37,150	7,571	(6,091)
Cemetery [Net]	122,287	91,715	90,812	70,226	31,476	903
Holy Trinity Churchyard & Garden of Remembrance	4,500	3,375	-	5,977	4,500	3,375
Tranquility Garden [Net]	(8,389)	(6,292)	(4,976)	(5,621)	(3,413)	(1,316)
Allotments [Net]	(165)	(123)	(18)	33	(148)	(106)
Hatton Rock	19,346	14,510	15,756	16,320	3,590	(1,246)
Initiatives & Projects	114,011	85,508	76,916	50,197	37,095	8,592
	<b>640,517</b>	<b>480,387</b>	<b>476,127</b>	<b>613,987</b>	<b>164,390</b>	<b>4,260</b>
<b>NET Surplus / (Deficit)</b>	<b>(27,212)</b>	<b>(20,409)</b>	<b>47,411</b>	<b>(153,880)</b>	<b>74,623</b>	<b>67,820</b>
Funding from Reserves	26,895	n/a	tbc @ Year End	tbc @ Year End	tbc @ Year End	n/a
Budget Virements (approved post Budget)	317					

Operational & Administrative Expenses - Town Hall Planned Maintenance & Repairs Budget has been reduced from original budget by £6,683 to reflect revised Retention from 2021-22

Cemetery [Net] - Vehicle Expenses has been increased by a budget virement of £7,000 to reflect additional lease hire costs for new vehicle (F&A Committee 11.10.22)

Cemetery [Net] - Vehicle Expenses will be increased by a further budget virement of £4,000 to reflect additional lease hire costs for new vehicle (F&A Committee 17.01.23)

**MARKET & CHRISTMAS FESTIVAL****@ 31/12/2022**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2022-23	YTD Budget 31/12/2022	YTD Actuals 2022-23	YTD Previous 2021-22	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Market	151,607	113,705	118,329	42,630	(33,278)	4,624
Christmas Festival	-	-	-	-	-	-
	<b>151,607</b>	<b>113,705</b>	<b>118,329</b>	<b>42,630</b>	<b>(33,278)</b>	<b>4,624</b>
<b>EXPENDITURE</b>						
Market - District Council Share	90,964	68,223	70,997	25,578	19,966	(2,774)
Market - Tripartite Expenses	3,032	2,274	-	475	3,032	2,274
Christmas Festival	19,288	14,466	762	1,393	18,526	13,704
	<b>113,284</b>	<b>84,963</b>	<b>71,759</b>	<b>27,446</b>	<b>41,525</b>	<b>13,204</b>
<b>NET INCOME</b>	<b>38,323</b>	<b>28,742</b>	<b>46,570</b>	<b>15,184</b>	<b>8,247</b>	<b>17,828</b>

Designated Reserve - Christmas Festival

5,107

**TOWN HALL COMMERCIAL MANAGEMENT****@ 31/12/2022**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2022-23	YTD Budget 31/12/2022	YTD Actuals 2022-23	YTD Previous 2021-22	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Lettings (excluding Deferred Income)	32,055	24,041	28,751	6,926	(3,304)	4,709
Sundry Income	247	185	4	-	(243)	(181)
Grants - COVID-19 Local Restrictions Support	-	-	-	12,000	-	-
	<b>32,302</b>	<b>24,227</b>	<b>28,755</b>	<b>18,926</b>	<b>(3,547)</b>	<b>4,528</b>
<b>EXPENDITURE</b>						
Salaries, Wages & Related Costs	23,000	17,250	20,848	14,874	2,152	(3,598)
Security Personnel	793	595	1,111	190	(318)	(517)
Cleaning & Laundry	3,600	2,700	3,041	1,989	559	(341)
PRS and Licences	2,921	2,191	1,411	2,349	1,510	780
Operating Equipment	914	686	163	15	751	523
Travel & Subsistence	-	-	-	-	-	-
Marketing, Publicity & Special Projects	1,500	1,125	-	-	1,500	1,125
Other Costs	500	375	50	50	450	325
Contingency for Inflation	491	368				
	<b>33,719</b>	<b>25,289</b>	<b>26,624</b>	<b>19,466</b>	<b>7,095</b>	<b>(1,335)</b>
<b>NET EXPENDITURE</b>	<b>1,417</b>	<b>1,062</b>	<b>(2,131)</b>	<b>540</b>	<b>3,548</b>	<b>3,193</b>



**OPERATIONAL & ADMINISTRATIVE EXPENSES**
**@ 31/12/2022**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2022-23	31/12/2022	2022-23	2021-22	Annual Budget	YTD Budget
Rother Street Clock Tower	250	188	353	4,548	(103)	(166)
STC Meeting Expenses & Subsistence	1,000	750	437	488	563	313
Travel and Subsistence	250	188	32	84	218	156
Borough Records	350	263	350	(350)	-	(88)
Salaries, Wages & Related Costs	200,428	150,321	162,272	145,062	38,156	(11,951)
Recruitment	1,500	1,125	1,506	311	(6)	(381)
Advertising & Publicity	100	75	75	-	25	-
Office Equipment & Furniture & Stationery	2,325	1,744	2,863	3,918	(538)	(1,120)
Equipment Rental	2,274	1,706	1,101	1,236	1,173	605
Combined Insurance Policy	12,835	9,626	10,682	10,136	2,153	(1,056)
Telephones	2,800	2,100	2,360	2,055	441	(260)
Postage & Carriage	1,000	750	(1)	(2)	1,001	751
Avon Planning Services	4,200	3,150	3,150	3,460	1,050	-
Neighbourhood Plan Monitoring & Review	2,000	1,500	540	540	1,460	960
Subscriptions	4,198	3,149	3,449	1,899	749	(300)
Professional Fees	10,600	7,950	7,865	4,209	2,735	85
Audit Fees	6,350	4,763	7,150	6,050	(800)	(2,388)
Payroll Services	2,060	1,545	1,080	1,530	980	465
Health & Safety	1,500	1,125	-	-	1,500	1,125
Councillor & Staff Training	3,565	2,674	3,444	299	121	(770)
IT	9,000	6,750	5,689	5,596	3,311	1,061
Website Maintenance	1,000	750	312	298	688	438
Bank Charges & Interest	540	405	560	398	(20)	(155)
Newspapers	60	45	50	48	10	(5)
Rates & Water Rates	29,640	22,230	21,130	20,885	8,510	1,100
Heating & Lighting	10,522	7,892	3,809	3,219	6,713	4,082
General Repairs, Maintenance & Sundry	11,148	8,361	10,416	5,930	732	(2,055)
Town Hall Planned Maintenance & Repairs	5,116	3,837	-	215,395	5,116	3,837
Alarm & CCTV Call Out	1,000	750	725	880	275	25
Lift Maintenance Contract	1,000	750	1,290	1,041	(290)	(540)
Contingency for Inflation	4,248	3,186	-	-	4,248	3,186
Election Exp (Inc Polls/Pro Challenges)	-	-	-	-	-	-
	<b>332,859</b>	<b>249,644</b>	<b>252,689</b>	<b>439,164</b>	<b>80,169</b>	<b>(3,045)</b>

Town Hall Planned Maintenance & Repairs Budget has been reduced from original budget of £11,797 to reflect revised Retention from 2021-22

**Designated Reserve - Building Maintenance**

**5,116**

**Designated Reserve - Election Expenses**

**18,462**

Designated Reserve - Building Maintenance has been reduced from £11,797 to reflect revised Retention from 2021-22

**CIVIC EXPENDITURE**
**@ 31/12/2022**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2022-23	31/12/2022	2022-23	2021-22	Annual Budget	YTD Budget
Mayor's Allowance	4,500	3,375	1,546	3,201	2,954	1,829
Mayor's Travelling	3,500	2,625	1,472	797	2,028	1,153
New Civic Car (to be added to Mayor's Travelling)	-	-				
Civic Insignia	1,000	750	216	-	784	534
Receptions (Formal & Informal)	6,000	4,500	8,955	4,366	(2,955)	(4,455)
Honoraria inc photographic	3,400	2,550	2,400	2,215	1,000	150
Printing & Stationery	500	375	460	115	40	(85)
Floral Decorations	650	488	550	155	100	(63)
Civic Robes	500	375	56	62	444	319
Civic Gifts	100	75	74	91	26	1
SBC - Town Council funding contribution	20,000	15,000	15,000	18,750	5,000	-
Christmas Activities	2,000	1,500	2,028	841	(28)	(528)
Festivals & Events - HODS	-	-	-	799	-	-
VE Day 75	-	-	-			
Contingency (Events tbc)	5,000	3,750	2,519	162	2,481	1,231
National Mourning Protocol	-	-	-	-	-	-
Event Security	7,500	5,625	11,803	5,596	(4,303)	(6,178)
	<b>54,650</b>	<b>40,988</b>	<b>47,079</b>	<b>37,150</b>	<b>7,571</b>	<b>(6,091)</b>

**Designated Reserve - Events**
**5,000**
**Designated Reserve - Vehicle Replacement**
**5,500**

Designated Reserve - Vehicle Replacement has been decreased by a budget virement of £7,000 to reflect additional lease hire costs for new Cemetery vehicle (F&A Committee 11.10.22)

Designated Reserve - Vehicle Replacement will be increased by a further budget virement of £4,000 to reflect additional lease hire costs for new Cemetery vehicle (F&A Committee 17.01)

**CEMETERY**
**@ 31/12/2022**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2022-23	31/12/2022	2022-23	2021-22	Annual Budget	YTD Budget
<b>INCOME</b>						
Purchase & Interment Fees	57,893	43,420	49,950	41,431	(7,943)	6,530
Memorial Fees	12,080	9,060	7,360	8,645	(4,720)	(1,700)
Sundry Income (Seating/Trees/Transfers)	400	300	2,775	3,164	2,375	2,475
	<b>70,373</b>	<b>52,780</b>	<b>60,085</b>	<b>53,240</b>	<b>(10,288)</b>	<b>7,305</b>
<b>EXPENDITURE</b>						
Salaries, Wages & Related Costs	143,580	107,685	111,860	101,476	31,720	(4,175)
Training	3,000	2,250			3,000	2,250
Rates & Water Rates	4,686	3,515	3,363	3,219	1,323	152
General Ground Maintenance	7,000	5,250	7,185	6,862	(185)	(1,935)
Repairs & Maintenance	1,100	825	-	-	1,100	825
Telephone	450	338	240	340	210	98
Heating & Lighting	1,528	1,146	(470)	711	1,998	1,616
Vehicle Expenses	13,300	9,975	12,461	4,673	839	(2,486)
Equipment	7,000	5,250	3,773	3,405	3,227	1,477
CCTV	3,008	2,256	300	-	2,708	1,956
Health & Safety	250	188	-	-	250	188
Grave Excavation	4,750	3,563	3,420	1,520	1,330	143
Travel & Subsistence	619	464	419	464	200	45
Sundry Seating & Trees	600	450	1,082	798	(482)	(632)
Contingency for Inflation	1,790	1,342	-	-	1,790	1,342
Vehicle Replacement Contingency	-	-	-	-	-	-
Cemetery Land Extension Fees	-	-	7,265	-	(7,265)	(7,265)
	<b>192,660</b>	<b>144,495</b>	<b>150,897</b>	<b>123,466</b>	<b>41,763</b>	<b>(6,401)</b>
<b>NET EXPENDITURE</b>	<b>122,287</b>	<b>91,715</b>	<b>90,812</b>	<b>70,226</b>	<b>31,476</b>	<b>903</b>

Cemetery [Net] - Vehicle Expenses has been increased by a budget virement of £7,000 to reflect additional lease hire costs for new vehicle (F&A Committee 11.10.22)

Cemetery [Net] - Vehicle Expenses will be increased by a further budget virement of £4,000 to reflect additional lease hire costs for new vehicle (F&A Committee 17.01.23)

Designated Reserve - Cemetery Land & Buildings **45,400**

Designated Reserve - Vehicle Replacement **5,500**

Designated Reserve - Vehicle Replacement has been decreased by a budget virement of £7,000 to reflect additional lease hire costs for new Cemetery vehicle (F&A Committee 11.10.22)

Designated Reserve - Vehicle Replacement will be decreased by a budget virement of £4,000 to reflect additional lease hire costs for new Cemetery vehicle (F&A Committee 17.01.23)

## HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE @ 31/12/2022

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2022-23	YTD Budget 31/12/2022	YTD Actuals 2022-23	YTD Previous 2021-22	YTD Actuals To Annual Budget	YTD Budget
<b>EXPENDITURE</b>						
Special Repairs and Maintenance	4,500	3,375	-	5,977	4,500	3,375
	<b>4,500</b>	<b>3,375</b>	<b>-</b>	<b>5,977</b>	<b>4,500</b>	<b>3,375</b>

Budget 2022-23 unforeseen Expenditure is expected to be covered by the Designated Reserve

Designated Reserve - Holy Trinity Churchyard 9,674

## TRANQUILITY GARDEN @ 31/12/2022

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2022-23	YTD Budget 31/12/2022	YTD Actuals 2022-23	YTD Previous 2021-22	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Purchase & Interment Fees	7,787	5,840	3,868	5,840	(3,920)	(1,973)
Memorial Fees	1,602	1,202	1,118	1,201	(484)	(84)
	<b>9,389</b>	<b>7,042</b>	<b>4,985</b>	<b>7,041</b>	<b>(4,404)</b>	<b>(2,057)</b>
<b>EXPENDITURE</b>						
Maintenance & Development Costs	1,000	750	9	1,421	991	741
	<b>1,000</b>	<b>750</b>	<b>9</b>	<b>1,421</b>	<b>991</b>	<b>741</b>
<b>NET EXPENDITURE</b>	<b>(8,389)</b>	<b>(6,292)</b>	<b>(4,976)</b>	<b>(5,621)</b>	<b>(3,413)</b>	<b>(1,316)</b>

Budget 2022-23 Income is expected to exceed Expenditure

Designated Reserve - Tranquility Garden -

## ALLOTMENTS - PARK ROAD @ 31/12/2022

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2022-23	YTD Budget 31/12/2022	YTD Actuals 2022-23	YTD Previous 2021-22	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Tenancy Rental	175	131	18	(33)	(158)	(114)
	<b>175</b>	<b>131</b>	<b>18</b>	<b>(33)</b>	<b>(158)</b>	<b>(114)</b>
<b>EXPENDITURE</b>						
Lease	10	8	-	-	10	8
Set up & Maintenance Costs	-	-	-	-	-	-
	<b>10</b>	<b>8</b>	<b>-</b>	<b>-</b>	<b>10</b>	<b>8</b>
<b>NET EXPENDITURE</b>	<b>(165)</b>	<b>(123)</b>	<b>(18)</b>	<b>33</b>	<b>(148)</b>	<b>(106)</b>

Budget 2022-23 unforeseen Expenditure is expected to be covered by the Designated Reserve

Designated Reserve - Allotments 4,662

**HATTON ROCK****@ 31/12/2022**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2022-23	31/12/2022	2022-23	2021-22	Annual Budget	YTD Budget
Rent	13,490	10,118	11,242	11,242	2,248	(1,124)
Rates	4,768	3,576	3,406	3,406	1,362	170
Insurance	181	136	220	173	(39)	(84)
Heating & Lighting	57	43	-	-	57	43
Service Costs	750	563	800	1,500	(50)	(238)
Sundry Expenses	100	75	89	-	11	(14)
	<b>19,346</b>	<b>14,510</b>	<b>15,756</b>	<b>16,320</b>	<b>3,590</b>	<b>(1,246)</b>

Budget 2022-23 a share of Expenditure is expected to be recharged to the Shakespeare Birthday Celebrations for storage of equipment

**INITIATIVES & PROJECTS****@ 31/12/2022**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2022-23	31/12/2022	2022-23	2021-22	Annual Budget	YTD Budget
Initiatives & Special Projects - Over £20K	75,000	56,250	50,000	17,250	25,000	6,250
Initiatives & Special Projects - Under £20K	-	-	-	-	-	-
CCTV / Town Projects / Partnership Working	31,788	23,841	20,841	20,841	10,947	3,000
TCSP - Town Council funding contribution	600	450	-	2,088	600	450
Stratforward - BID Levy	790	593	709	709	81	(117)
Localism Project (NDP) - to Nov 2018	-	-	-	-	-	-
COVID-19 Response & Community Support	-	-	-	1,518	-	-
Special Projects & Events	-	-	477	-	(477)	(477)
Newsletters / Quality Status	4,000	3,000	497	1,087	3,503	2,503
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	833	625	950	1,319	(117)	(325)
Climate Change Initiatives	-	-	3,441	5,385	(3,441)	(3,441)
Youth Council	1,000	750	-	-	-	-
Green Advent Calendar	-	-	-	-	-	-
Lunch Club (Loneliness/Dementia Friendly projects)	-	-	-	-	-	-
	<b>114,011</b>	<b>85,508</b>	<b>76,916</b>	<b>50,197</b>	<b>37,095</b>	<b>8,592</b>

Designated Reserve - CIL

29,545

Designated Reserve - Street Furniture

5,000

Designated Reserve - Climate Change

14,549

**TOWN CENTRE STRATEGIC PARTNERSHIP****@ 31/12/2022****2022-23****2021-22**

<b>TCSP - Designated Reserve (Balance B/fwd)</b>			<b>4,561</b>
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<b>INCOME</b>				
CIL - Town Council			-	7,843
TCSP - Town Council Budget, Virements & Reserves			-	-
TCSP - Partnership Contributions (inc. Town Council)			-	11,000
<b>Total Income</b>			-	<b>18,843</b>
<b>EXPENDITURE</b>				
CIL - Bridge Street / High Street Design			-	7,843
TCSP - Bridge Street / High Street Design			-	6,774
TCSP - Bridge Street / High Street PR			2,863	2,678
<b>Total Expenditure</b>			<b>2,863</b>	<b>17,295</b>
<b>NET Surplus / (Deficit) for Year</b>			<b>(2,863)</b>	<b>1,548</b>

<b>TCSP - including Designated Reserve</b>			<b>1,698</b>
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**SHAKESPEARE STATUE RESTORATION****@ 31/12/2022****2022-23****2021-22**

<b>Statue - Designated Reserve (Balance B/fwd)</b>			<b>17,855</b>
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<b>INCOME</b>				
Shakespeare's Coming Home Initiative & Grants			25,489	2,500
<b>EXPENDITURE</b>				
Statue Restoration costs			45,769	140
<b>NET Surplus / (Deficit) for Year</b>			<b>(20,279)</b>	<b>2,360</b>

<b>Statue - including Designated Reserve</b>			<b>(2,424)</b>
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**SHAKESPEARE BIRTHDAY CELEBRATIONS**
**@ 31/12/2022**
**2022-23**
**2021-22**

<b>SBC - Designated Reserve (Balance B/fwd)</b>			<b>72,832</b>
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<b>INCOME</b>				
SBC - Town Council Budget			<b>20,000</b>	<b>25,000</b>
SBC - Income (Other)			<b>20,000</b>	<b>1,155</b>
SBC - Friends Donations			<b>185</b>	-
SBC - Friends Receptions			-	-
SBC - Parade - Flags & Admin Fee			<b>454</b>	-
SBC - Advertising Income			-	-
SBC - Bank Interest			-	-
<b>Total Income</b>			<b>40,639</b>	<b>26,155</b>
<b>EXPENDITURE</b>				
SBC - Expenditure			-	-
SBC - Shields Repairs & Maintenance			<b>133</b>	-
SBC - Standard Replacements			-	-
SBC - Flag Poles			<b>4,675</b>	<b>2,120</b>
SBC - Insurance			-	-
SBC - Health & Safety			<b>3,366</b>	-
SBC - Event Security			-	-
SBC - Traffic Management			<b>13,061</b>	-
SBC - Parade & Ceremony			<b>7,532</b>	<b>1,200</b>
SBC - Management Charges			<b>6,986</b>	<b>613</b>
SBC - Operational Expenses			-	-
SBC - Miscellaneous Expenses			<b>298</b>	-
SBC - Birthday Cake			-	-
SBC - Playmakers			-	-
SBC - Marketing			<b>125</b>	<b>1,110</b>
SBC - Bank Charges			-	-
SBC - Friends of Shakespeare (including Launch)			-	-
SBC - Friends Reception			-	-
<b>Total Expenditure</b>			<b>36,176</b>	<b>5,043</b>
<b>NET Surplus / (Deficit) for Year</b>			<b>4,463</b>	<b>21,112</b>

<b>SBC - including Designated Reserve</b>			<b>77,295</b>
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