

@ 31/12/2021

Month 09

BALANCE SHEET**Fixed Assets**

Long Term Investments	£	300,577
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Current Assets

Debtors	£	41,172
Short Term Investments	£	328,859
Cash at Bank and in hand	£	22,698
	£	392,728

Less Current Liabilities

Creditors	£	(67,552)
Restricted Funds	£	(24,593)
	£	(92,145)

Net Assets (excluding Fixed Asset Reserve)

£	601,160
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Financed by:

Year To Date Trial Balance Surplus/(Deficit)	£	(69,200)
General Reserve	£	268,024
Designated Reserves	£	402,335
	£	601,160

(excluding Fixed Assets @ 31/03/2021)**£ 15,039,541****INVESTMENTS & BANK**

CCLA Local Authorities' Property Fund	£	250,000
Cambridge & Counties 3 Year Business Bond	£	-
Cambridge & Counties 2 Year Business Bond	£	50,577
Total Long Term Investments	£	300,577

CCLA Public Sector Deposit Fund	£	34,453
Cambridge & Counties Bank Savings Account	£	294,406
Total Short Term Investments	£	328,859

Barclays Business Current Account	£	21,822
Barclays Debit Card Account	£	821
Petty Cash	£	55
Total Cash at Bank and in hand	£	22,698

Total Investments & Bank	£	652,133
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TRIAL BALANCE

(excluding Deferred Income balance)	£	(8,855)
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Precept	£	(527,576)
Community Infrastructure Levy (CIL)	£	(29,545)
Income	£	(145,741)
	£	(702,861)

Expenditure	£	742,516
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Trial Balance Surplus/(Deficit)	£	(39,655)
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Transfer to Designated Reserve (CIL)	£	(29,545)
	£	(69,200)

RESERVES

Building Maintenance Reserve	£	127,000
Cemetery Land & Building Reserve	£	45,400
Allotment Reserve	£	7,162
Christmas Festival Reserve	£	7,154
Vehicle Replacement Reserve	£	17,500
Election Expenses Reserve	£	23,462
Other Designated Reserves	£	54,934
Community Infrastructure Levy	£	29,545
Town Centre Strategic Partnership	£	6,548
Shakespeare Birthday Celebrations	£	83,630
Total Designated Reserves	£	402,335

General Reserve	£	268,024
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Total Reserves	£	670,359
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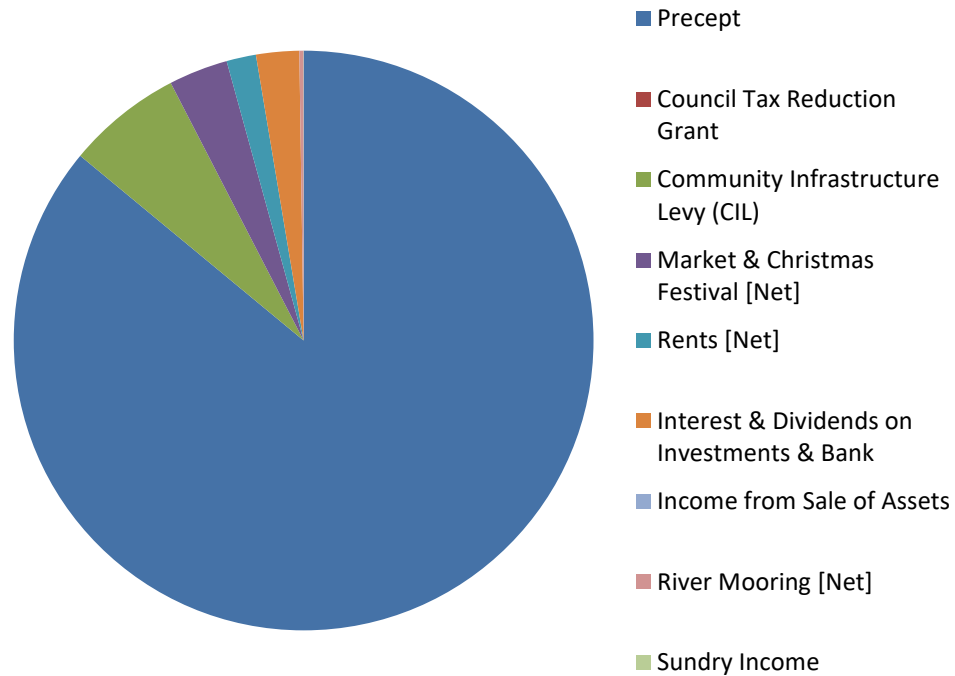
INCOME & EXPENDITURE YEAR TO DATE - BUDGET & ACTUALS

	YTD Budget @ 31/12/2021	% of Total	YTD Actuals @ 31/12/2021	% of Total	VARIANCE Surplus/(Deficit)
INCOME					
Precept	395,682	71%	395,682	70%	-
Council Tax Reduction Grant	-		-		-
Community Infrastructure Levy (CIL)	-		29,545		29,545
Market & Christmas Festival (incl. SDC share)	86,389	16%	42,630	7%	(43,759)
Rents	7,313		9,750		2,437
Interest & Dividends on Investments & Bank	9,299		11,040		1,742
Income from Sale of Assets	-		-		-
River Mooring	776		1,040		264
Sundry Income	-		50		
Town Hall Commercial Management	19,784	4%	18,926	3%	(858)
Cemetery	32,801	6%	53,240	9%	20,439
Tranquility Garden	4,523		7,041		2,518
Allotments	124		(33)		(157)
GROSS INCOME	161,008		173,229		12,220
TOTAL INCOME (including Precept)	556,690		568,911		12,220
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	68,027	8%	27,446	4%	40,581
Rents	1,638		2,184		(546)
River Mooring	-		-		-
Town Hall Commercial Management	24,539	3%	19,466	3%	5,073
Operational & Administrative Expenses	405,012	49%	436,804	61%	(31,792)
Civic Expenditure	48,314	6%	37,150	5%	11,164
Cemetery	140,357	17%	123,466	17%	16,891
Holy Trinity Churchyard & Garden of Remembrance	18,375		5,977		12,398
Tranquility Garden	3,750		1,421		2,329
Allotments	8		-		8
Hatton Rock	14,695		16,320		(1,625)
Initiatives, Projects and Grants	104,473	13%	50,197	7%	54,276
Contingency for Inflation (included in above)	5,913				
GROSS EXPENDITURE (including Contingency)	829,188		720,431		108,757
NET Surplus / (Deficit)	(272,498)		(151,521)		120,977

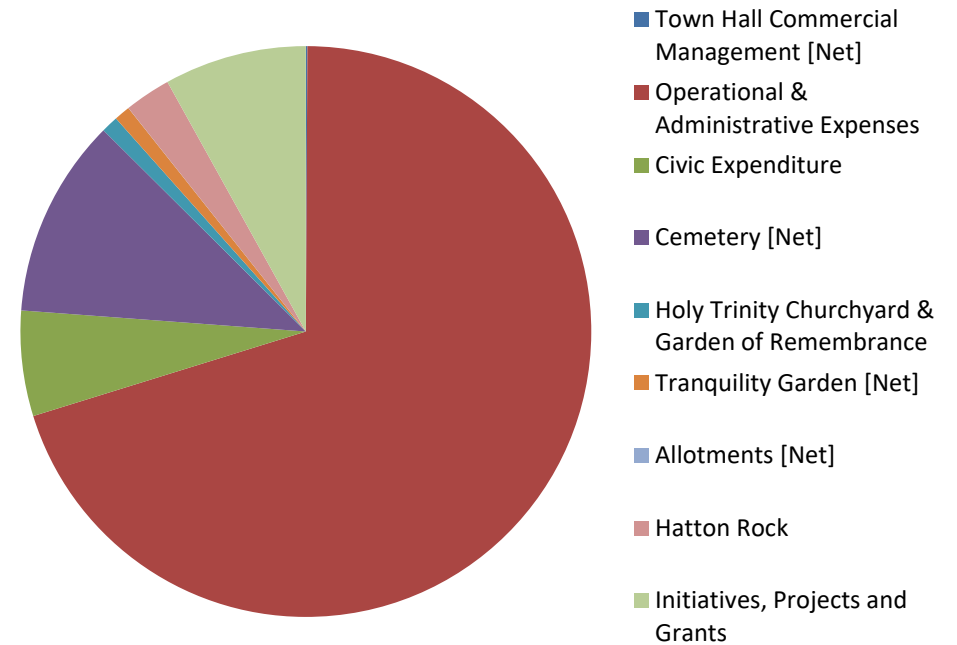
INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS

	YTD Actuals 2021-22 @ 31/12/2021	% of Total	YTD Previous 2020-21 @ 31/12/2020	% of Total	VARIANCE Increase / (Decrease)
INCOME					
Precept	395,682	70%	385,763	81%	9,919
Council Tax Reduction Grant	-	-	-	-	-
Community Infrastructure Levy (CIL)	29,545	5%	7,596	2%	21,949
Market & Christmas Festival (incl. SDC share)	42,630	7%	19,740	4%	22,890
Rents	9,750	2%	9,750	2%	-
Interest & Dividends on Investments & Bank	11,040	2%	10,786	2%	254
Income from Sale of Assets	-	-	-	-	-
River Mooring	1,040	0%	513	0%	528
Sundry Income	50	0%	-	-	50
Town Hall Commercial Management	18,926	3%	3,054	1%	15,873
Cemetery	53,240	9%	32,553	7%	20,686
Tranquility Garden	7,041	1%	4,523	1%	2,519
Allotments	(33)	-0%	-	-	(33)
GROSS INCOME	173,229	30%	88,514	19%	84,715
TOTAL INCOME (including Precept)	568,911	100%	474,277	100%	94,633
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	27,446	4%	10,518	2%	16,928
Rents	2,184	0%	2,184	0%	-
River Mooring	-	-	-	-	-
Town Hall Commercial Management	19,466	3%	20,204	4%	(738)
Operational & Administrative Expenses	436,804	61%	226,544	42%	210,261
Civic Expenditure	37,150	5%	7,469	1%	29,681
Cemetery	123,466	17%	149,708	28%	(26,242)
Holy Trinity Churchyard & Garden of Remembrance	5,977	1%	-	-	5,977
Tranquility Garden	1,421	0%	-	-	1,421
Allotments	-	-	-	-	-
Hatton Rock	16,320	2%	13,335	2%	2,985
Initatives, Projects and Grants	50,197	7%	112,674	21%	(62,476)
Contingency for Inflation (included in above)					
GROSS EXPENDITURE (including Contingency)	720,431	100%	542,635	100%	177,796
NET Surplus / (Deficit)	(151,521)		(68,358)		(83,163)

INCOME YTD Actuals



EXPENDITURE YTD Actuals



SUMMARISED INCOME & EXPENDITURE ACCOUNT @ 31/12/2021

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2021-22	YTD Budget 31/12/2021	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
INCOME						
Precept	527,576	395,682	395,682	385,763	(131,894)	-
Council Tax Reduction Grant	-	-	-	-	-	-
Community Infrastructure Levy (CIL)	-	-	29,545	7,596	29,545	29,545
Market & Christmas Festival [Net]	24,482	18,362	15,184	9,222	(9,298)	(3,178)
Rents [Net]	7,566	5,675	7,566	7,566	-	1,891
Interest & Dividends on Investments & Bank	12,398	9,299	11,040	10,786	(1,358)	1,742
Income from Sale of Assets	-	-	-	-	-	-
River Mooring [Net]	1,035	776	1,040	513	5	264
Sundry Income	-	-	50	-	50	50
	573,057	429,793	460,107	421,446	(112,950)	30,314
EXPENDITURE						
Town Hall Commercial Management [Net]	6,341	4,755	540	17,150	5,801	4,215
Operational & Administrative Expenses	540,016	405,012	436,804	226,544	103,211	(31,792)
Civic Expenditure	64,418	48,314	37,150	7,469	27,268	11,164
Cemetery [Net]	143,409	107,556	70,226	117,154	73,183	37,330
Holy Trinity Churchyard & Garden of Remembrance	24,500	18,375	5,977	-	18,523	12,398
Tranquility Garden [Net]	(1,030)	(773)	(5,621)	(4,523)	4,591	4,848
Allotments [Net]	(155)	(116)	33	-	(188)	(149)
Hatton Rock	19,593	14,695	16,320	13,335	3,273	(1,625)
Initiatives, Projects and Grants	139,297	104,473	50,197	112,674	89,100	54,276
	936,389	702,291	611,627	489,804	324,762	90,664
NET Surplus / (Deficit)	(363,332)	(272,498)	(151,521)	(68,358)	211,811	120,977
Funding from Reserves	274,625	n/a	tbc @ Year End	tbc @ Year End	tbc @ Year End	n/a
Budget Virements (approved post Budget)	88,707					

Budget Virements

Equipment for Live Streaming of Meetings to be covered by budget virement up to £15,000 from Reserves TC Minute 159 30.3.21

Town Hall Planned Maintenance deficit plus Professional Fees to be covered by budget virements of £58,000 and £25,500 from the General Reserve F&A Committee Minute 13 8.6.21

Rother Street Clock repairs to be covered by budget virement of £4,200 from Designated Reserve CS Committee Minute 15 6.7.21

Mayor's Travelling budget virement of £1,000 to Initiatives - COVID-19 Response & Community Support 25.11.21

MARKET & CHRISTMAS FESTIVAL**@ 31/12/2021****INCOME**

Market
Christmas Festival

BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
Annual Budget 2021-22	YTD Budget 31/12/2021	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
115,185	86,389	42,630	19,740	(72,555)	(43,759)
-	-	-	-	-	-
115,185	86,389	42,630	19,740	(72,555)	(43,759)
EXPENDITURE					
69,111	51,833	25,578	10,518	43,533	26,255
2,304	1,728	475	-	1,829	1,253
19,288	14,466	1,393	-	17,895	13,073
90,703	68,027	27,446	10,518	63,257	40,581
NET INCOME					
24,482	18,362	15,184	9,222	(9,298)	(3,178)

TOWN HALL COMMERCIAL MANAGEMENT**@ 31/12/2021****INCOME**

Lettings (excluding Deferred Income)
Sundry Income
Grants - COVID-19 Local Restrictions Support

BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
Annual Budget 2021-22	YTD Budget 31/12/2021	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
26,131	19,598	6,926	3,054	(19,205)	(12,672)
247	185	-	-	(247)	(185)
-	-	12,000	-	12,000	12,000
26,378	19,784	18,926	3,054	(7,452)	(858)
EXPENDITURE					
23,000	17,250	14,874	16,990	8,126	2,376
793	595	190	-	603	405
3,600	2,700	1,989	1,911	1,611	711
2,287	1,715	2,349	1,207	(62)	(633)
914	686	15	47	899	671
-	-	-	-	-	-
1,500	1,125	-	-	1,500	1,125
500	375	50	50	450	325
125	94				
32,719	24,539	19,466	20,204	13,253	5,073
NET EXPENDITURE					
6,341	4,755	540	17,150	5,801	4,215

OPERATIONAL & ADMINISTRATIVE EXPENSES
@ 31/12/2021

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	31/12/2021	2021-22	2020-21	Annual Budget	YTD Budget
Rother Street Clock Tower	4,420	3,315	4,548	217	(128)	(1,233)
STC Meeting Expenses & Subsistence	1,000	750	488	176	512	262
Travel and Subsistence	250	188	84	34	166	104
Borough Records	350	263	(350)	-	700	613
Salaries, Wages & Related Costs	191,000	143,250	145,062	142,940	45,938	(1,812)
Recruitment	1,500	1,125	311	118	1,189	814
Advertising & Publicity	1,000	750	-	-	1,000	750
Equipment for Live Streaming of Meetings	1,007	755	1,007	-	0	(252)
Office Equipment & Furniture & Stationery	4,650	3,488	2,911	1,090	1,739	576
Equipment Rental	2,274	1,705	1,236	1,075	1,038	469
Combined Insurance Policy	12,124	9,093	10,136	9,832	1,988	(1,043)
Telephones	2,200	1,650	2,055	1,639	145	(405)
Postage & Carriage	1,000	750	(2)	400	1,002	752
Avon Planning Services	4,080	3,060	3,460	3,400	620	(400)
Neighbourhood Plan Monitoring & Review	2,000	1,500	540	600	1,460	960
Subscriptions	2,260	1,695	1,899	1,266	361	(204)
Professional Fees	13,800	10,350	4,209	9,751	9,591	6,141
Audit Fees	6,350	4,763	6,050	6,350	300	(1,288)
Payroll Services	5,400	4,050	1,530	1,000	3,870	2,520
Health & Safety	1,500	1,125	-	-	1,500	1,125
Councillor & Staff Training	7,565	5,674	299	210	7,266	5,375
IT	8,700	6,525	5,596	5,027	3,104	929
Website Maintenance	1,000	750	298	1,148	702	452
Bank Charges & Interest	500	375	398	374	102	(23)
Newspapers	60	45	48	25	12	(3)
Rates & Water Rates	29,532	22,149	20,885	20,920	8,647	1,264
Heating & Lighting	8,094	6,071	3,219	2,750	4,875	2,851
General Repairs, Maintenance & Sundry	10,637	7,978	5,930	3,567	4,707	2,047
Town Hall Planned Maintenance & Repairs	210,500	157,875	215,395	9,757	(4,895)	(57,520)
Town Hall Shakespeare Statue Restoration	-	-	(2,360)	-	2,360	2,360
Alarm & CCTV Call Out	1,000	750	880	365	120	(130)
Lift Maintenance Contract	1,000	750	1,041	2,512	(41)	(291)
Contingency for Inflation	3,263	2,447	-	-	3,263	2,447
Election Exp (Inc Polls/Pro Challenges)	-	-	-	-	-	-
	540,016	405,012	436,804	226,544	103,211	(31,792)

Equipment for Live Streaming of Meetings to be covered by budget virement up to £15,000 from Reserves TC Minute 159 30.3.21

Town Hall Planned Maintenance deficit plus Professional Fees to be covered by budget virements of £58,000 and £25,500 from the General Reserve F&A Committee Minute 13 8.6.21

Rother Street Clock repairs to be covered by budget virement of £4,200 from Designated Reserve CS Committee Minute 15 6.7.21

CIVIC EXPENDITURE
@ 31/12/2021

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2021-22	YTD Budget 31/12/2021	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
Mayor's Allowance	6,500	4,875	3,201	151	3,299	1,674
Mayor's Travelling	4,000	3,000	797	587	3,203	2,203
New Civic Car (to be added to Mayor's Travelling)	3,864	2,898				
Civic Insignia	1,500	1,125	-	3,422	1,500	1,125
Receptions (Formal & Informal)	6,000	4,500	4,366	1,060	1,634	134
Honoraria inc photographic	3,304	2,478	2,215	2,040	1,089	263
Printing & Stationery	500	375	115	210	385	260
Floral Decorations	650	488	155	-	495	333
Civic Robes	1,500	1,125	62	-	1,438	1,063
Civic Gifts	100	75	91	-	9	(16)
SBC - Town Council funding contribution	25,000	18,750	18,750	-	6,250	-
Christmas Activities	2,000	1,500	841	-	1,159	659
Festivals & Events - HODS	2,000	1,500	799	-	1,201	701
VE Day 75	-	-	-	-	-	-
Contingency (Events tbc)	-	-	162	-	(162)	(162)
National Mourning Protocol	-	-	-	-	-	-
Event Security	7,500	5,625	5,596	-	1,904	29
	64,418	48,314	37,150	7,469	27,268	11,164

Mayor's Travelling budget virement of £1,000 to Initiatives - COVID-19 Response & Community Support 25.11.21

CEMETERY**@ 31/12/2021**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	31/12/2021	2021-22	2020-21	Annual Budget	YTD Budget
INCOME						
Purchase & Interment Fees	37,594	28,196	41,431	27,833	3,837	13,236
Memorial Fees	5,740	4,305	8,645	4,250	2,905	4,340
Sundry Income (Seating/Trees/Transfers)	400	300	3,164	470	2,764	2,864
	43,734	32,801	53,240	32,553	9,506	20,439
EXPENDITURE						
Salaries, Wages & Related Costs	141,500	106,125	101,476	105,049	40,024	4,649
Training	3,000	2,250			3,000	2,250
Rates & Water Rates	4,593	3,445	3,219	3,343	1,374	226
General Ground Maintenance	7,000	5,250	6,862	7,416	138	(1,612)
Cemetery Driveway Kerbing	7,500	5,625	-	19,306	7,500	5,625
Repairs & Maintenance	1,100	825	-	-	1,100	825
Telephone	450	338	340	333	110	(2)
Heating & Lighting	1,175	881	711	1,192	464	170
Vehicle Expenses	4,000	3,000	4,673	2,985	(673)	(1,673)
Equipment	7,000	5,250	3,405	8,146	3,595	1,845
CCTV	3,008	2,256			3,008	2,256
Health & Safety	250	188	-	-	250	188
Grave Excavation	4,750	3,563	1,520	1,330	3,230	2,043
Travel & Subsistence	670	503	464	503	206	39
Sundry Seating & Trees	600	450	798	105	(198)	(348)
Contingency for Inflation	547	410	-	-	547	410
Vehicle Replacement Contingency	-	-	-	-	-	-
	187,143	140,357	123,466	149,708	63,677	16,891
NET EXPENDITURE	143,409	107,556	70,226	117,154	73,183	37,330

HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE @ 31/12/2021

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	31/12/2021	2021-22	2020-21	Annual Budget	YTD Budget
EXPENDITURE						
Special Repairs and Maintenance	4,500	3,375	388	-	4,112	2,987
Boundary Wall Repairs	20,000	15,000	5,589		14,411	9,411
	24,500	18,375	5,977	-	18,523	12,398

Boundary Wall Repairs budget agreed CS Committee Minute 61 7.1.21

TRANQUILITY GARDEN**@ 31/12/2021****INCOME**

Purchase & Interment Fees

Memorial Fees

EXPENDITURE

Maintenance & Development Costs

NET EXPENDITURE

Budget 2021-22 Income expected to exceed Expenditure

BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
Annual Budget 2021-22	YTD Budget 31/12/2021	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
4,875	3,656	5,840	3,656	965	2,184
1,155	866	1,201	866	46	335
6,030	4,523	7,041	4,523	1,011	2,518
5,000	3,750	1,421	-	3,579	2,329
5,000	3,750	1,421	-	3,579	2,329
(1,030)	(773)	(5,621)	(4,523)	4,591	4,848

ALLOTMENTS - PARK ROAD**@ 31/12/2021****INCOME**

Tenancy Rental

EXPENDITURE

Lease

Set up & Maintenance Costs

NET EXPENDITURE

Budget 2021-22 Expenditure to be covered by Designated Allotment Reserve

BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
Annual Budget 2021-22	YTD Budget 31/12/2021	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
165	124	(33)	-	(198)	(157)
165	124	(33)	-	(198)	(157)
10	8	-	-	10	8
-	-	-	-	-	-
10	8	-	-	10	8
(155)	(116)	33	-	(188)	(149)

HATTON ROCK**@ 31/12/2021****EXPENDITURE**

Rent

Rates

Insurance

Heating & Lighting

Service Costs

Sundry Expenses

BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
Annual Budget 2021-22	YTD Budget 31/12/2021	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
13,490	10,118	11,242	10,118	2,248	(1,124)
4,813	3,610	3,406	3,406	1,407	204
146	110	173	-	(27)	(63)
44	33	-	-	44	33
750	563	1,500	(188)	(750)	(938)
350	263	-	-	350	263
19,593	14,695	16,320	13,335	3,273	(1,625)

INITIATIVES, PROJECTS AND GRANTS
@ 31/12/2021

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	31/12/2021	2021-22	2020-21	Annual Budget	YTD Budget
Special Projects & Grants - Over £20K	89,500	67,125	17,250	80,000	72,250	49,875
Special Projects & Grants - Under £20K	-	-	-	-	-	-
Town Projects / Partnership Working / CCTV	31,788	23,841	20,841	20,841	10,947	3,000
TCSP - Town Council funding contribution	-	-	2,088	-	(2,088)	(2,088)
Stratforward - BID Levy	754	566	709	709	45	(144)
Localism Project (NDP) - to Nov 2018	-	-	-	-	-	-
COVID-19 Response & Community Support	1,000	750	1,518	9,183	(518)	(768)
Special Projects & Events	-	-	-	-	-	-
Newsletters / Quality Status	4,000	3,000	1,087	1,315	2,913	1,913
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	705	529	1,319	625	(614)	(790)
Climate Change Initiatives	10,000	7,500	5,385	-	4,615	2,115
Youth Council	1,000	750	-	-	-	-
Green Advent Calendar	350	263	-	-	-	-
Lunch Club (Loneliness/Dementia Friendly projects)	200	150	-	-	200	150
	139,297	104,473	50,197	112,674	89,100	54,276

TCSP Initiatives additional costs and contingency funded by budget virement F&A Minute 75 9.3.21

Mayor's Travelling budget virement of £1,000 to Initiatives - COVID-19 Response & Community Support 25.11.21

TOWN CENTRE STRATEGIC PARTNERSHIP
@ 31/12/2021

			2021-22	2020-21
TCSP - Opening Balance (B/fwd from 2020-21)			12,000	
INCOME				
CIL - Town Council			7,843	5,508
TCSP - Town Council Budget, Virements & Reserves			(7,000)	12,000
TCSP - Partnership Contributions (inc. Town Council)			11,000	-
Total Income			11,843	17,508
EXPENDITURE				
CIL - Bridge Street / High Street Design			7,843	5,508
TCSP - Bridge Street / High Street Design			6,774	-
TCSP - Bridge Street / High Street PR			2,678	-
Total Expenditure			17,295	5,508
NET Surplus / (Deficit) for Year			(5,452)	12,000

TCSP - including Opening Balance			6,548
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CIL Reserves @ 31/03/2021 committed to Town Centre Strategic Partnership - Bridge Street / High Street Design

TCSP Initiatives additional costs and contingency funded by budget virement from Civic Expenditure F&A Minute 75 9.3.21

SHAKESPEARE BIRTHDAY CELEBRATIONS
@ 31/12/2021
2021-22
2020-21

SBC - S106 Agreement (Balance)			7,933
SBC - Opening Balance (B/fwd from 2020-21)			62,518

INCOME				
SBC - Town Council Budget			25,000	-
SBC - Income (Other)			1,155	-
SBC - Friends Donations			-	-
SBC - Friends Receptions			-	-
SBC - Parade - Flags & Admin Fee			-	(83)
SBC - Advertising Income			-	-
SBC - Bank Interest			-	-
Total Income			26,155	(83)
EXPENDITURE				
SBC - Expenditure			-	-
SBC - Shields Repairs & Maintenance			-	-
SBC - Standard Replacements			-	-
SBC - Flag Poles			2,120	-
SBC - Insurance			-	-
SBC - Health & Safety			-	500
SBC - Event Security			-	-
SBC - Traffic Management			-	-
SBC - Parade & Ceremony			1,200	(877)
SBC - Management Charges			613	-
SBC - Operational Expenses			-	-
SBC - Miscellaneous Expenses			-	-
SBC - Birthday Cake			-	-
SBC - Playmakers			-	-
SBC - Marketing			1,110	-
SBC - Bank Charges			-	-
SBC - Friends of Shakespeare (including Launch)			-	-
SBC - Friends Reception			-	-
Total Expenditure			5,043	(377)
NET Surplus / (Deficit) for Year			21,112	294

SBC - including Opening Balance			83,630
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