

INVESTMENTS & BANK

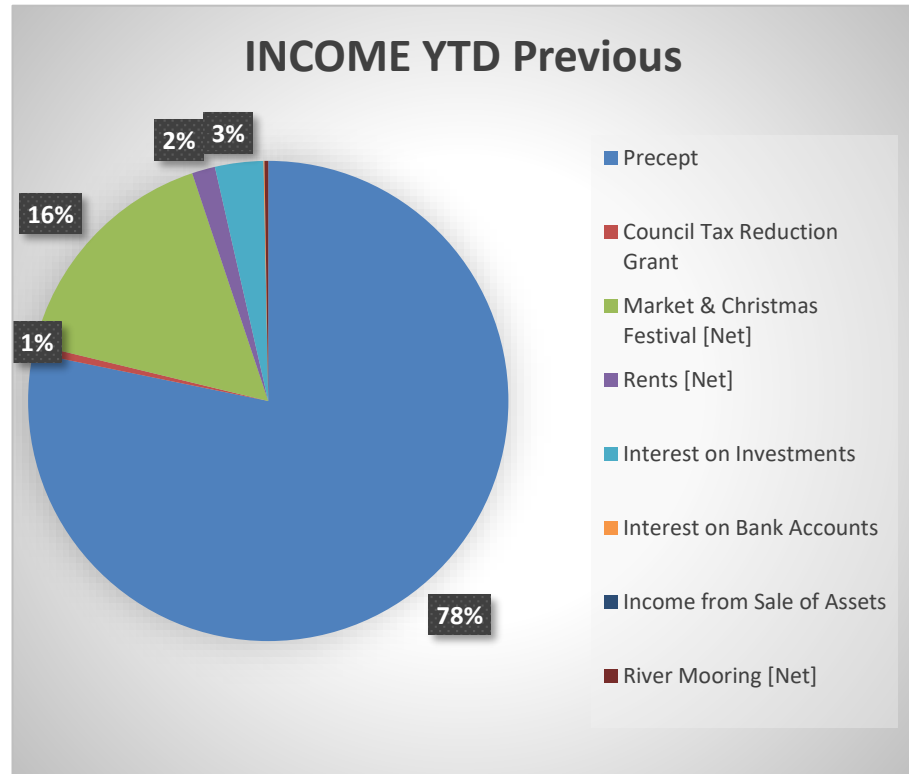
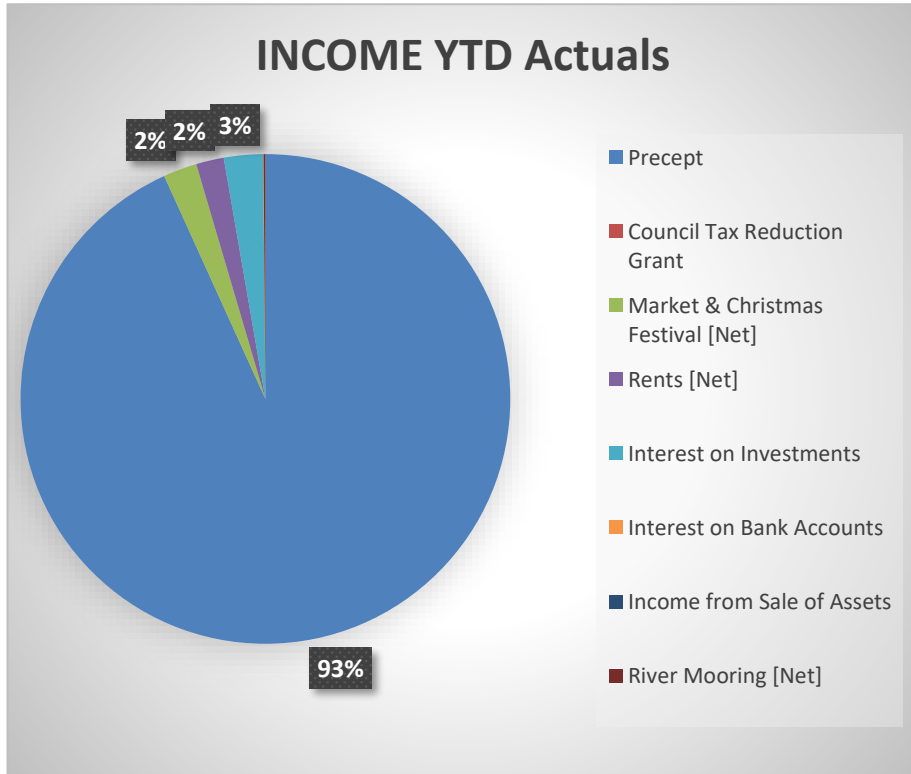
	@ 31/12/2020	@ 31/12/2019	VARIANCE Increase / (Decrease)
CCLA Local Authorities' Property Fund	250,000	250,000	-
Cambridge & Counties 3 Year Business Bond	104,455	102,200	2,255
Cambridge & Counties 2 Year Business Bonds	180,000	232,005	(52,005)
Total Long Term Investments	534,455	584,205	(49,750)
CCLA Public Sector Deposit Fund	34,443	114,210	(79,767)
Cambridge & Counties Bank Savings Account	191,083	212,406	(21,324)
Total Short Term Investments	225,526	326,616	(101,090)
Barclays Business Current Account	56,005	55,664	341
Barclays Debit Card Account	550	550	-
Petty Cash	137	197	(60)
Total Cash at Bank and in hand	56,693	56,411	281
Total Investments & Bank	816,673	967,232	(150,559)

RESERVES

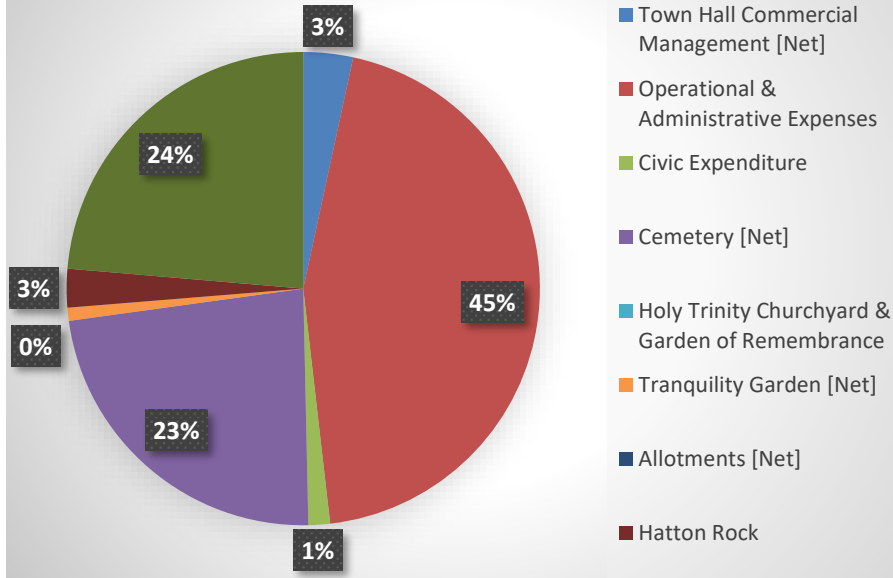
	@ 31/03/2020	@ 31/03/2019	VARIANCE Increase / (Decrease)
Building Maintenance Reserve	136,615	150,860	(14,245)
Cemetery Land & Building Reserve	25,400	25,400	-
Allotment Reserve	27,162	27,162	-
Christmas Festival Reserve	7,154	9,298	(2,144)
Old Stratford and Drayton Reserve	-	20	(20)
Vehicle Replacement Reserve	15,000	12,500	2,500
Election Expenses Reserve	18,462	9,500	8,962
Community Infrastructure Levy (CIL)	5,755	5,755	0
SBC Reserve	73,047	68,068	4,979
Total Designated Reserves	308,595	308,563	32
General Reserve	442,390	520,714	(78,324)
Total Reserves	750,985	829,278	(78,292)

INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS

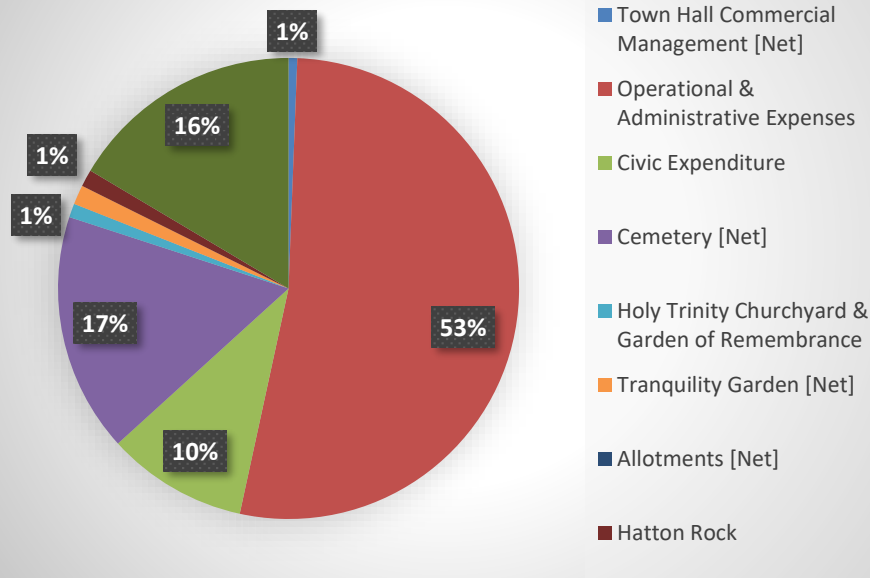
	YTD Actuals 2020-21	% of Total	YTD Previous 2019-20	% of Total	VARIANCE Increase / (Decrease)
INCOME					
Precept	385,763	83%	379,089	60%	6,674
Council Tax Reduction Grant	-	-	2,745	0%	(2,745)
Market & Christmas Festival (incl. SDC share)	19,740	4%	142,119	23%	(122,379)
Rents	9,750	2%	9,750	2%	-
Interest on Investments	10,676	2%	15,790	3%	(5,114)
Interest on Bank Accounts	111	0%	291	0%	(180)
Income from Sale of Assets	-	-	-	-	-
River Mooring	513	0%	1,225	0%	(713)
Town Hall Commercial Management	3,054	1%	22,805	4%	(19,752)
Cemetery	32,553	7%	49,105	8%	(16,552)
Tranquility Garden	4,523	1%	6,830	1%	(2,308)
Allotments	-	-	-	-	-
TOTAL INCOME	466,681	100%	629,749	100%	(163,068)
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	10,518	2%	64,100	11%	(53,582)
Rents	2,184	0%	2,184	0%	-
River Mooring	-	-	-	-	-
Town Hall Commercial Management	20,204	4%	25,693	4%	(5,489)
Operational & Administrative Expenses	226,544	41%	251,074	41%	(24,530)
Civic Expenditure	7,469	1%	46,911	8%	(39,442)
Cemetery	149,708	27%	128,779	21%	20,929
Holy Trinity Churchyard & Garden of Remembrance	-	-	4,616	1%	(4,616)
Tranquility Garden	-	-	355	0%	(355)
Allotments	-	-	-	-	-
Hatton Rock	13,335	2%	5,693	1%	7,642
Initatives, Projects and Grants	119,621	22%	78,283	13%	41,337
Contingency for Inflation (included in above)					
TOTAL EXPENDITURE	549,582	100%	607,688	100%	(58,105)
NET Surplus / (Deficit)	(82,901)		22,061		(104,962)



EXPENDITURE YTD Actuals



EXPENDITURE YTD Previous



SUMMARISED INCOME & EXPENDITURE ACCOUNT
@ 31/12/2020

	PERCENTAGES		ACTUALS		VARIANCE
	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals 2020-21	YTD Previous 2019-20	Increase / (Decrease)
INCOME					
Precept	93%	78%	385,763	379,089	6,674
Council Tax Reduction Grant	-	1%	-	2,745	(2,745)
Market & Christmas Festival [Net]	2%	16%	9,222	78,019	(68,797)
Rents [Net]	2%	2%	7,566	7,566	-
Interest on Investments	3%	3%	10,676	15,790	(5,114)
Interest on Bank Accounts	-	-	111	291	(180)
Income from Sale of Assets	-	-	-	-	-
River Mooring [Net]	-	-	513	1,225	(713)
	100%	100%	413,850	484,724	(70,874)
EXPENDITURE					
Town Hall Commercial Management [Net]	3%	1%	17,150	2,888	14,263
Operational & Administrative Expenses	46%	54%	226,544	251,074	(24,530)
Civic Expenditure	2%	10%	7,469	46,911	(39,442)
Cemetery [Net]	24%	17%	117,154	79,674	37,480
Holy Trinity Churchyard & Garden of Remembrance	-	1%	-	4,616	(4,616)
Tranquility Garden [Net]	-1%	-1%	(4,523)	(6,476)	1,953
Allotments [Net]	-	-	-	-	-
Hatton Rock	3%	1%	13,335	5,693	7,642
Initiatives, Projects and Grants	24%	17%	119,621	78,283	41,337
	100%	100%	496,751	462,663	34,088
NET Surplus / (Deficit)			(82,901)	22,061	(104,962)
Funding from Reserves	<i>tbc @ Year End</i>	3%	<i>tbc @ Year End</i>	12,771	<i>tbc @ Year End</i>

MARKET & CHRISTMAS FESTIVAL**@ 31/12/2020**

	ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	
INCOME			
Market	19,740	142,119	(122,379)
Christmas Festival	-	-	-
	19,740	142,119	(122,379)
EXPENDITURE			
Market - District Council Share	10,518	63,680	(53,162)
Market - Tripartite Expenses	-	300	(300)
Christmas Festival	-	120	(120)
	10,518	64,100	(53,582)
NET INCOME	9,222	78,019	(68,797)

TOWN HALL COMMERCIAL MANAGEMENT**@ 31/12/2020**

	PERCENTAGES		ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals 2020-21	YTD Previous 2019-20	
INCOME					
Lettings (excluding Deferred Income)			3,054	22,570	(19,517)
Sundry Income			-	235	(235)
			3,054	22,805	(19,752)
EXPENDITURE					
Salaries, Wages & Related Costs	84%	77%	16,990	19,712	(2,722)
Security Personnel	0%	2%	-	416	(416)
Cleaning & Laundry			1,911	2,648	(737)
PRS and Licences			1,207	2,680	(1,473)
Operating Equipment			47	70	(23)
Travel & Subsistence			-	118	(118)
Marketing, Publicity & Special Projects			-	-	-
Other Costs			50	50	-
Contingency for Inflation					
			20,204	25,693	(5,489)
NET EXPENDITURE			17,150	2,888	14,263

	PERCENTAGES		ACTUALS		VARIANCE
	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals 2020-21	YTD Previous 2019-20	Increase / (Decrease)
EXPENDITURE					
Rother Street Clock Tower			217	165	52
STC Meeting Expenses & Subsistence			176	560	(384)
Travel and Subsistence			34	258	(223)
Borough Records			-	-	-
Salaries, Wages & Related Costs	66%	63%	142,940	146,992	(4,052)
Recruitment			118	412	(295)
Advertising & Publicity			-	-	-
Office Equipment & Furniture & Stationery			1,090	2,399	(1,309)
Equipment Rental			1,075	1,075	-
Combined Insurance Policy			9,832	8,811	1,021
Telephones			1,639	1,616	23
Postage & Carriage			400	777	(377)
Avon Planning Services			3,400	3,400	-
Neighbourhood Plan Monitoring & Review			600	605	(5)
Subscriptions			1,266	1,356	(90)
Professional Fees			9,751	4,524	5,228
Audit Fees			6,350	1,600	4,750
Payroll Services			1,000	3,500	(2,500)
Health & Safety			-	-	-
Councillor & Staff Training			210	910	(700)
IT			5,027	6,598	(1,571)
Website Maintenance			1,148	75	1,073
Bank Charges & Interest			374	141	233
Newspapers			25	29	(4)
Rates & Water Rates			20,920	20,560	360
Heating & Lighting			2,750	4,389	(1,639)
General Repairs, Maintenance & Sundry			3,567	10,085	(6,519)
Alarm & CCTV Call Out			365	-	365
Lift Maintenance Contract			2,512	1,013	1,499
Election Exp (Inc Polls/Pro Challenges)			-	11,038	(11,038)
Contingency for Inflation					
			216,786	232,889	(16,103)

CIVIC EXPENDITURE**@ 31/12/2020**

EXPENDITURE	ACTUALS		VARIANCE
	YTD Actuals 2020-21	YTD Previous 2019-20	Increase / (Decrease)
Mayor's Allowance	151	4,173	(4,022)
Mayor's Traveling	587	4,224	(3,638)
New Civic Car (to be added to Mayor's Travelling)	-		
Civic Insignia	3,422	184	3,238
Receptions (Formal & Informal)	1,060	4,258	(3,198)
Honoraria inc photographic	2,040	2,260	(221)
Printing & Stationery	210	508	(298)
Floral Decorations	-	215	(215)
Civic Robes	-	1,033	(1,033)
Civic Gifts	-	61	(61)
SBC - Town Council funding contribution	-	18,750	(18,750)
Christmas Activities	-	1,934	(1,934)
Festivals & Events - HODS	-	-	-
VE Day 75	-	-	-
Contingency (Events tbc)	-	-	-
National Mourning Protocol	-	-	-
Event Security	-	9,312	(9,312)
	7,469	46,911	(39,442)

CEMETERY

@ 31/12/2020

	PERCENTAGES		ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals 2020-21	YTD Previous 2019-20	
INCOME					
Purchase & Interment Fees			27,833	41,045	(13,212)
Memorial Fees			4,250	7,935	(3,685)
Sundry Income (Seating/Trees/Transfers)			470	125	345
			32,553	49,105	(16,552)
EXPENDITURE					
Salaries, Wages & Related Costs	70%	77%	105,049	98,557	6,492
Training			-	-	-
Rates & Water Rates			3,343	3,197	146
General Ground Maintenance			26,722	16,772	9,951
Repairs & Maintenance			-	-	-
Telephone			333	475	(142)
Heating & Lighting			1,192	(431)	1,623
Vehicle Expenses			2,985	2,824	161
Equipment			8,146	3,765	4,381
Health & Safety			-	9	(9)
Grave Excavation			1,330	2,660	(1,330)
Travel & Subsistence			503	469	33
Sundry Seating & Trees			105	483	(378)
Contingency for Inflation			-	-	-
Vehicle Replacement Contingency			-	-	-
			149,708	128,779	20,929
NET EXPENDITURE			117,154	79,674	37,480

HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE

@ 31/12/2020

	ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	
EXPENDITURE			
Special Repairs and Maintenance	-	4,616	(4,616)
	-	4,616	(4,616)

TRANQUILITY GARDEN

@ 31/12/2020

	ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	
INCOME			
Purchase & Interment Fees	3,656	4,860	(1,204)
Memorial Fees	866	1,970	(1,104)
	4,523	6,830	(2,308)
EXPENDITURE			
Maintenance & Development Costs	-	355	(355)
	-	355	(355)
NET EXPENDITURE	(4,523)	(6,476)	1,953

ALLOTMENTS - PARK ROAD

@ 31/12/2020

	ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	
INCOME			
Tenancy Rental	-	-	-
	-	-	-
EXPENDITURE			
Lease	-	-	-
Set up & Maintenance Costs	-	-	-
	-	-	-
NET EXPENDITURE	-	-	-

HATTON ROCK**@ 31/12/2020**

	ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	
EXPENDITURE			
Rent	10,118	3,377	6,741
Rates	3,406	1,462	1,943
Insurance	-	142	(142)
Heating & Lighting	-	1	(1)
Service Costs	(188)	562	(750)
Sundry Expenses	-	149	(149)
	13,335	5,693	7,642

INITIATIVES, PROJECTS AND GRANTS**@ 31/12/2020**

	ACTUALS		VARIANCE Increase / (Decrease)
	YTD Actuals 2020-21	YTD Previous 2019-20	
EXPENDITURE			
Special Projects & Grants - Over £20K	80,000	45,000	35,000
Special Projects & Grants - Under £20K	-	-	-
Town Projects / Partnership Working / CCTV	27,788	27,788	-
Stratforward - BID Levy	709	709	-
Localism Project (NDP) - to Nov 2018	-	-	-
COVID-19 Response & Community Support	9,030	-	9,030
Other Debtors - Stratford Support cash only clients	153	-	153
Special Projects & Events	-	-	-
Newsletters / Quality Status	1,315	3,527	(2,212)
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	625	1,259	(634)
Climate Change Pilot Scheme	-	-	-
Lunch Club (Loneliness/Dementia Friendly projects)	-	-	-
	119,621	78,283	41,337

SHAKESPEARE BIRTHDAY CELEBRATIONS

@ 31/12/2020

		ACTUALS		VARIANCE
		YTD Actuals 2020-21	YTD Previous 2019-20	Increase / (Decrease)
INCOME				
SBC - Income (Other)		-	25,000	(25,000)
SBC - Town Council Budget		-	25,000	(25,000)
SBC - Friends Donations		-	25	(25)
SBC - Friends Receptions		-	-	-
SBC - Parade - Flags & Admin Fee		(83)	2,542	(2,625)
SBC - Advertising Income		-	-	-
SBC - Bank Interest		-	-	-
Total Income		(83)	52,567	(52,650)
EXPENDITURE				
SBC - Expenditure		-	-	-
SBC - Shields Repairs & Maintenance		-	-	-
SBC - Standard Replacements		-	-	-
SBC - Flag Poles		-	4,520	(4,520)
SBC - Insurance		-	376	(376)
SBC - Health & Safety		500	1,990	(1,490)
SBC - Event Security		-	1,650	(1,650)
SBC - Traffic Management		-	10,706	(10,706)
SBC - Parade & Ceremony		(877)	8,193	(9,070)
SBC - Management Charges		-	5,633	(5,633)
SBC - Operational Expenses		-	-	-
SBC - Miscellaneous Expenses		-	11,471	(11,471)
SBC - Birthday Cake		-	-	-
SBC - Playmakers		-	-	-
SBC - Marketing		-	1,690	(1,690)
SBC - Bank Charges		-	-	-
SBC - Friends of Shakespeare (including Launch)		-	-	-
SBC - Friends Reception		-	-	-
Total Expenditure		(377)	46,229	(46,606)
NET Surplus (Deficit) for Year		294	6,338	(6,044)