

**BALANCE SHEET**

@ 31/12/2020

**Fixed Assets**

Long Term Investments	£	534,455
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**Current Assets**

Debtors	£	8,007
Short Term Investments	£	225,526
Cash at Bank and in hand	£	56,693
	£	290,226

**Less Current Liabilities**

Creditors	£	(4,015)
Restricted Funds	£	(15,849)
	£	(19,864)

<b>Net Assets (excluding Fixed Asset Reserve)</b>	<b>£</b>	<b>804,816</b>
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**Financed by:**

Year To Date Trial Balance Surplus/(Deficit)	£	45,941
General Reserve	£	442,390
Designated Reserves (excluding CIL & SBC)	£	229,793
Community Infrastructure Levy (CIL) balance	£	13,351
Shakespeare Birthday Celebrations (SBC) balance	£	73,341
	<b>£</b>	<b>804,816</b>

(excluding Fixed Assets @ 31/03/2020) £ 15,039,541

**INVESTMENTS & BANK**

@ 31/12/2020

CCLA Local Authorities' Property Fund	£	250,000
Cambridge & Counties 3 Year Business Bond	£	104,455
Cambridge & Counties 2 Year Business Bonds	£	180,000
<b>Total Long Term Investments</b>	<b>£</b>	<b>534,455</b>

CCLA Public Sector Deposit Fund	£	34,443
Cambridge & Counties Bank Savings Account	£	191,083
<b>Total Short Term Investments</b>	<b>£</b>	<b>225,526</b>

Barclays Business Current Account	£	56,005
Barclays Debit Card Account	£	550
Petty Cash	£	137
<b>Total Cash at Bank and in hand</b>	<b>£</b>	<b>56,693</b>

<b>Total Investments &amp; Bank</b>	<b>£</b>	<b>816,673</b>
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**RESERVES**

@ 31/03/2020

Building Maintenance Reserve	£	136,615
Cemetery Land & Building Reserve	£	25,400
Allotment Reserve	£	27,162
Christmas Festival Reserve	£	7,154
Vehicle Replacement Reserve	£	15,000
Election Expenses Reserve	£	18,462
Community Infrastructure Levy (CIL)	£	5,755
SBC Reserve	£	73,047
<b>Total Designated Reserves</b>	<b>£</b>	<b>308,595</b>

<b>General Reserve</b>	<b>£</b>	<b>442,390</b>
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<b>Total Reserves</b>	<b>£</b>	<b>750,985</b>
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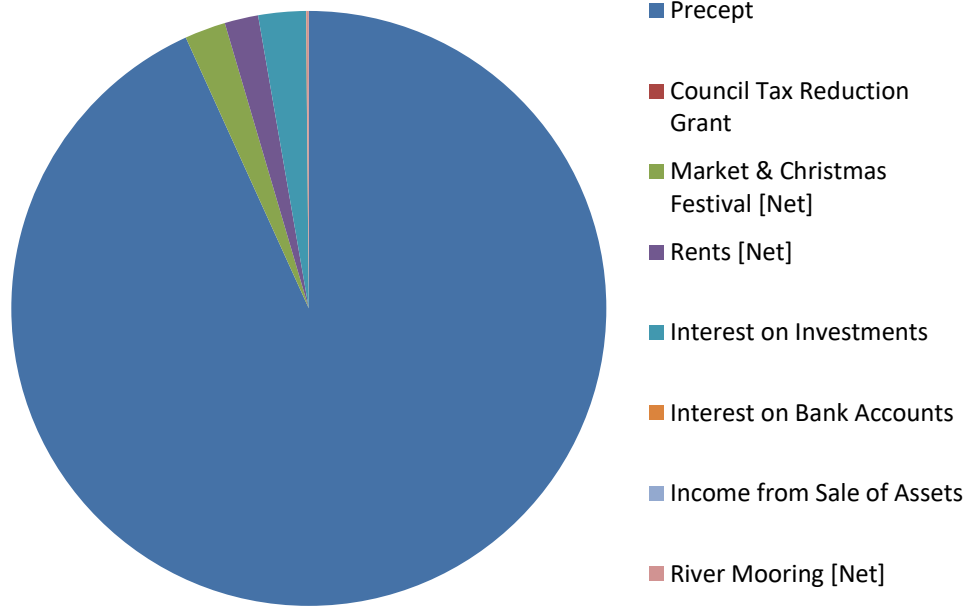
## INCOME & EXPENDITURE YEAR TO DATE - BUDGET & ACTUALS

INCOME	YTD Budget @ 31/12/2020	% of Total	YTD Actuals @ 31/12/2020	% of Total	VARIANCE Surplus/(Deficit)
Precept	385,763	66%	385,763	83%	-
Council Tax Reduction Grant	-		-		-
Market & Christmas Festival (incl. SDC share)	107,957	18%	19,740	4%	(88,217)
Rents	7,313		9,750		2,437
Interest on Investments	13,125		10,676		(2,449)
Interest on Bank Accounts	270		111		(159)
Income from Sale of Assets	-		-		-
River Mooring	776		513		(264)
Town Hall Commercial Management	23,393	4%	3,054	1%	(20,340)
Cemetery	40,747	7%	32,553	7%	(8,194)
Tranquility Garden	6,830		4,523		(2,308)
Allotments	124		-		(124)
<b>TOTAL INCOME</b>	<b>586,298</b>		<b>466,681</b>		<b>(119,617)</b>
<b>EXPENDITURE</b>					
Market & Christmas Festival (incl. SDC share)	81,400	10%	10,518	2%	70,882
Rents	1,638		2,184		(546)
River Mooring	-		-		-
Town Hall Commercial Management	27,566	3%	20,204	4%	7,362
Operational & Administrative Expenses	331,494	41%	226,544	41%	104,950
Civic Expenditure	63,230	8%	7,469	1%	55,761
Cemetery	156,870	19%	149,708	27%	7,162
Holy Trinity Churchyard & Garden of Remembrance	2,250		-		2,250
Tranquility Garden	3,750		-		3,750
Allotments	8		-		8
Hatton Rock	14,521		13,335		1,186
Initatives, Projects and Grants	135,101	17%	119,621	22%	15,481
Contingency for Inflation (included in above)	5,913				
<b>TOTAL EXPENDITURE</b>	<b>817,828</b>		<b>549,582</b>		<b>268,246</b>
<b>NET Surplus / (Deficit)</b>	<b>(231,530)</b>		<b>(82,901)</b>		<b>148,629</b>

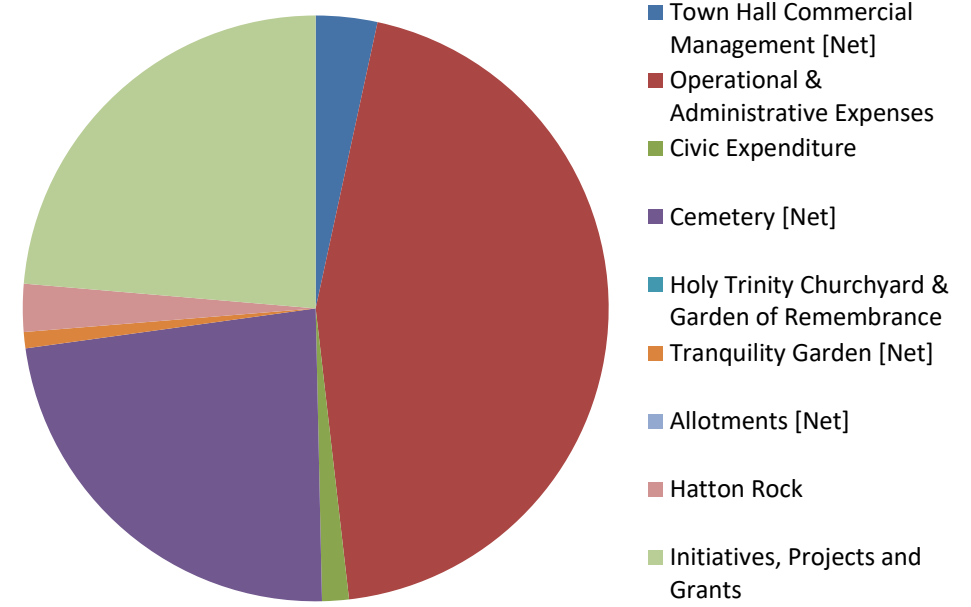
## INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS

	YTD Actuals 2020-21 @ 31/12/2020	% of Total	YTD Previous 2019-20 @ 31/12/2019	% of Total	VARIANCE Increase / (Decrease)
<b>INCOME</b>					
Precept	385,763	83%	379,089	60%	6,674
Council Tax Reduction Grant	-	-	2,745	0%	(2,745)
Market & Christmas Festival (incl. SDC share)	19,740	4%	142,119	23%	(122,379)
Rents	9,750	2%	9,750	2%	-
Interest on Investments	10,676	2%	15,790	3%	(5,114)
Interest on Bank Accounts	111	0%	291	0%	(180)
Income from Sale of Assets	-	-	-	-	-
River Mooring	513	0%	1,225	0%	(713)
Town Hall Commercial Management	3,054	1%	22,805	4%	(19,752)
Cemetery	32,553	7%	49,105	8%	(16,552)
Tranquility Garden	4,523	1%	6,830	1%	(2,308)
Allotments	-	-	-	-	-
<b>TOTAL INCOME</b>	<b>466,681</b>	<b>100%</b>	<b>629,749</b>	<b>100%</b>	<b>(163,068)</b>
<b>EXPENDITURE</b>					
Market & Christmas Festival (incl. SDC share)	10,518	2%	64,100	11%	(53,582)
Rents	2,184	0%	2,184	0%	-
River Mooring	-	-	-	-	-
Town Hall Commercial Management	20,204	4%	25,693	4%	(5,489)
Operational & Administrative Expenses	226,544	41%	251,074	41%	(24,530)
Civic Expenditure	7,469	1%	46,911	8%	(39,442)
Cemetery	149,708	27%	128,779	21%	20,929
Holy Trinity Churchyard & Garden of Remembrance	-	-	4,616	1%	(4,616)
Tranquility Garden	-	-	355	0%	(355)
Allotments	-	-	-	-	-
Hatton Rock	13,335	2%	5,693	1%	7,642
Initatives, Projects and Grants	119,621	22%	78,283	13%	41,337
Contingency for Inflation (included in above)					
<b>TOTAL EXPENDITURE</b>	<b>549,582</b>	<b>100%</b>	<b>607,688</b>	<b>100%</b>	<b>(58,105)</b>
<b>NET Surplus / (Deficit)</b>	<b>(82,901)</b>		<b>22,061</b>		<b>(104,962)</b>

**INCOME YTD Actuals**



**EXPENDITURE YTD Actuals**



**SUMMARISED INCOME & EXPENDITURE ACCOUNT**
**@ 31/12/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/12/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Precept	514,351	385,763	<b>385,763</b>	379,089	(128,588)	-
Council Tax Reduction Grant	-	-	-	2,745	-	-
Market & Christmas Festival [Net]	35,410	26,557	<b>9,222</b>	78,019	(26,188)	(17,335)
Rents [Net]	7,566	5,675	<b>7,566</b>	7,566	(0)	1,891
Interest on Investments	17,500	13,125	<b>10,676</b>	15,790	(6,824)	(2,449)
Interest on Bank Accounts	360	270	<b>111</b>	291	(249)	(159)
Income from Sale of Assets	-	-	-	-	-	-
River Mooring [Net]	1,035	776	<b>513</b>	1,225	(523)	(264)
Sundry Income	-	-	-	-	-	-
	<b>576,222</b>	<b>432,166</b>	<b>413,850</b>	<b>484,724</b>	<b>(162,372)</b>	<b>(18,316)</b>
<b>EXPENDITURE</b>						
Town Hall Commercial Management [Net]	5,564	4,173	<b>17,150</b>	2,888	(11,586)	(12,977)
Operational & Administrative Expenses	441,992	331,494	<b>226,544</b>	251,074	215,448	104,950
Civic Expenditure	84,307	63,230	<b>7,469</b>	46,911	76,838	55,761
Cemetery [Net]	154,831	116,123	<b>117,154</b>	79,674	37,677	(1,031)
Holy Trinity Churchyard & Garden of Remembrance	3,000	2,250	-	4,616	3,000	2,250
Tranquility Garden [Net]	(4,107)	(3,080)	<b>(4,523)</b>	(6,476)	416	1,443
Allotments [Net]	(155)	(116)	-	-	(155)	(116)
Hatton Rock	19,361	14,521	<b>13,335</b>	5,693	6,026	1,186
Initiatives, Projects and Grants	180,134	135,101	<b>119,621</b>	78,283	60,514	15,481
	<b>884,927</b>	<b>663,696</b>	<b>496,751</b>	<b>462,663</b>	<b>388,177</b>	<b>166,945</b>
<b>NET Surplus / (Deficit)</b>	<b>(308,705)</b>	<b>(231,530)</b>	<b>(82,901)</b>	<b>22,061</b>	<b>225,804</b>	<b>148,629</b>
Funding from Reserves	<b>295,705</b>	<i>n/a</i>	<i>tbc @ Year End</i>	12,771	<i>tbc @ Year End</i>	<i>n/a</i>
Budget Virements (approved post Budget)	<b>13,000</b>					

**Cemetery Expenditure increase for Ground Maintenance £10,000 F&S Minute 25 10.9.19 and for Equipment £3,000 F&S Minute 71.2 10.3.20 (carried over from 2019-20)**

**MARKET & CHRISTMAS FESTIVAL****@ 31/12/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/12/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Market	143,943	107,957	19,740	142,119	(124,203)	(88,217)
Christmas Festival	-	-	-	-	-	-
	<b>143,943</b>	<b>107,957</b>	<b>19,740</b>	<b>142,119</b>	<b>(124,203)</b>	<b>(88,217)</b>
<b>EXPENDITURE</b>						
Market - District Council Share	86,366	64,775	10,518	63,680	75,848	54,257
Market - Tripartite Expenses	2,879	2,159	-	300	2,879	2,159
Christmas Festival	19,288	14,466	-	120	19,288	14,466
	<b>108,533</b>	<b>81,400</b>	<b>10,518</b>	<b>64,100</b>	<b>98,015</b>	<b>70,882</b>
<b>NET INCOME</b>	<b>35,410</b>	<b>26,557</b>	<b>9,222</b>	<b>78,019</b>	<b>(26,188)</b>	<b>(17,335)</b>

**TOWN HALL COMMERCIAL MANAGEMENT****@ 31/12/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/12/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Lettings (excluding Deferred Income)	30,876	23,157	3,054	22,570	(27,823)	(20,104)
Sundry Income	314	236	-	235	(314)	(236)
	<b>31,190</b>	<b>23,393</b>	<b>3,054</b>	<b>22,805</b>	<b>(28,137)</b>	<b>(20,340)</b>
<b>EXPENDITURE</b>						
Salaries, Wages & Related Costs	27,202	20,402	16,990	19,712	10,212	3,412
Security Personnel	793	595	-	416	793	595
Cleaning & Laundry	3,600	2,700	1,911	2,648	1,689	789
PRS and Licences	1,653	1,240	1,207	2,680	446	33
Operating Equipment	914	686	47	70	867	639
Travel & Subsistence	350	263	-	118	350	263
Marketing, Publicity & Special Projects	1,500	1,125	-	-	1,500	1,125
Other Costs	500	375	50	50	450	325
Contingency for Inflation	242	182				
	<b>36,754</b>	<b>27,566</b>	<b>20,204</b>	<b>25,693</b>	<b>16,550</b>	<b>7,362</b>
<b>NET EXPENDITURE</b>	<b>5,564</b>	<b>4,173</b>	<b>17,150</b>	<b>2,888</b>	<b>(11,586)</b>	<b>(12,977)</b>

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/12/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
Rother Street Clock Tower	220	165	217	165	3	(52)
STC Meeting Expenses & Subsistence	1,000	750	176	560	824	574
Travel and Subsistence	250	188	34	258	216	153
Borough Records	350	263	-	-	350	263
Salaries, Wages & Related Costs	189,834	142,376	142,940	146,992	46,894	(565)
Recruitment	1,500	1,125	118	412	1,382	1,007
Advertising & Publicity	1,000	750	-	-	1,000	750
Office Equipment & Furniture & Stationery	3,600	2,700	1,090	2,399	2,510	1,610
Equipment Rental	2,274	1,705	1,075	1,075	1,199	630
Combined Insurance Policy	12,124	9,093	9,832	8,811	2,292	(739)
Telephones	2,200	1,650	1,639	1,616	561	11
Postage & Carriage	1,000	750	400	777	600	350
Avon Planning Services	4,080	3,060	3,400	3,400	680	(340)
Neighbourhood Plan Monitoring & Review	2,000	1,500	600	605	1,400	900
Subscriptions	2,260	1,695	1,266	1,356	994	429
Professional Fees	13,595	10,196	9,751	4,524	3,844	445
Audit Fees	5,746	4,310	6,350	1,600	(604)	(2,041)
Payroll Services	5,800	4,350	1,000	3,500	4,800	3,350
Health & Safety	1,500	1,125	-	-	1,500	1,125
Councillor & Staff Training	7,565	5,674	210	910	7,355	5,464
IT	8,325	6,244	5,027	6,598	3,298	1,217
Website Maintenance	1,000	750	1,148	75	(148)	(398)
Bank Charges & Interest	1,000	750	374	141	626	376
Newspapers	40	30	25	29	15	5
Rates & Water Rates	28,126	21,095	20,920	20,560	7,206	175
Heating & Lighting	7,990	5,993	2,750	4,389	5,240	3,242
General Repairs, Maintenance & Sundry	10,500	7,875	3,567	10,085	6,933	4,308
Town Hall Planned Maintenance & Repairs	113,536	85,152	9,757	18,185	103,779	75,395
Alarm & CCTV Call Out	1,000	750	365	-	635	385
Lift Maintenance Contract	1,000	750	2,512	1,013	(1,512)	(1,762)
Election Exp (Inc Polls/Pro Challenges)	5,000	3,750	-	11,038	5,000	3,750
Contingency for Inflation	6,577	4,933	-	-	6,577	4,933
	<b>441,992</b>	<b>331,494</b>	<b>226,544</b>	<b>251,074</b>	<b>215,448</b>	<b>104,950</b>

**Town Hall Planned Maintenance & Repairs (previously included in General Repairs, Maintenance & Sundry) decreased by budget virement to cover Cemetery Expenditure increase GP Minute 13 14.7.20**

**CIVIC EXPENDITURE**
**@ 31/12/2020**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/12/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
Mayor's Allowance	6,500	4,875	151	4,173	6,349	4,724
Mayor's Traveling	5,000	3,750	587	4,224	4,413	3,163
New Civic Car (to be added to Mayor's Travelling)	3,864	2,898				
Civic Insignia	4,864	3,648	3,422	184	1,442	226
Receptions (Formal & Informal)	6,000	4,500	1,060	4,258	4,940	3,440
Honoraria inc photographic	3,329	2,497	2,040	2,260	1,290	457
Printing & Stationery	500	375	210	508	290	165
Floral Decorations	650	488	-	215	650	488
Civic Robes	1,500	1,125	-	1,033	1,500	1,125
Civic Gifts	100	75	-	61	100	75
SBC - Town Council funding contribution	25,000	18,750	-	18,750	25,000	18,750
Christmas Activities	2,000	1,500	-	1,934	2,000	1,500
Festivals & Events - HODS	2,000	1,500	-	-	2,000	1,500
VE Day 75	3,000	2,250	-	-	-	-
Contingency (Events tbc)	5,000	3,750	-	-	5,000	3,750
National Mourning Protocol	-	-	-	-	-	-
Event Security	15,000	11,250	-	9,312	15,000	11,250
	<b>84,307</b>	<b>63,230</b>	<b>7,469</b>	<b>46,911</b>	<b>76,838</b>	<b>55,761</b>

Event Security decreased by £5,000 to offset additional Grant Expenditure for Fred Winter Centre TC Minute 82 29.9.20



**CEMETERY**

**@ 31/12/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/12/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Purchase & Interment Fees	43,074	32,306	27,833	41,045	(15,241)	(4,472)
Memorial Fees	10,855	8,141	4,250	7,935	(6,605)	(3,891)
Sundry Income (Seating/Trees/Transfers)	400	300	470	125	70	170
	<b>54,329</b>	<b>40,747</b>	<b>32,553</b>	<b>49,105</b>	<b>(21,776)</b>	<b>(8,193)</b>
<b>EXPENDITURE</b>						
Salaries, Wages & Related Costs	135,173	101,380	105,049	98,557	30,124	(3,669)
Training	3,000	2,250				
Rates & Water Rates	4,374	3,281	3,343	3,197	1,031	(62)
General Ground Maintenance	39,964	29,973	26,722	16,772	13,242	3,251
Repairs & Maintenance	1,100	825	-	-	1,100	825
Telephone	650	488	333	475	317	154
Heating & Lighting	1,160	870	1,192	(431)	(32)	(322)
Vehicle Expenses	3,730	2,798	2,985	2,824	745	(187)
Equipment	10,218	7,664	8,146	3,765	2,072	(483)
Health & Safety	250	188	-	9	250	188
Grave Excavation	4,750	3,563	1,330	2,660	3,420	2,233
Travel & Subsistence	626	470	503	469	123	(33)
Sundry Seating & Trees	600	450	105	483	495	345
Contingency for Inflation	1,065	799	-	-	1,065	799
Vehicle Replacement Contingency	2,500	1,875	-	-	2,500	1,875
	<b>209,160</b>	<b>156,870</b>	<b>149,708</b>	<b>128,779</b>	<b>59,452</b>	<b>4,912</b>
<b>NET EXPENDITURE</b>	<b>154,831</b>	<b>116,123</b>	<b>117,154</b>	<b>79,674</b>	<b>37,677</b>	<b>(1,031)</b>

Cemetery Expenditure increase for Ground Maintenance F&S Minute 25 10.9.19 and for Equipment F&S Minute 71.2 10.3.20 (carried over from 2019-20)

Cemetery Expenditure increase for Ground Maintenance GP Minute 13 14.7.20

**HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE**

**@ 31/12/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/12/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>EXPENDITURE</b>						
Special Repairs and Maintenance	3,000	2,250	-	4,616	3,000	2,250
	<b>3,000</b>	<b>2,250</b>	<b>-</b>	<b>4,616</b>	<b>3,000</b>	<b>2,250</b>

**TRANQUILITY GARDEN**

**@ 31/12/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/12/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Actuals To YTD Budget
<b>INCOME</b>						
Purchase & Interment Fees	6,480	4,860	3,656	4,860	(2,824)	(1,204)
Memorial Fees	2,627	1,970	866	1,970	(1,761)	(1,104)
	<b>9,107</b>	<b>6,830</b>	<b>4,523</b>	<b>6,830</b>	<b>(4,585)</b>	<b>(2,308)</b>
<b>EXPENDITURE</b>						
Maintenance & Development Costs	5,000	3,750	-	355	5,000	3,750
	<b>5,000</b>	<b>3,750</b>	<b>-</b>	<b>355</b>	<b>5,000</b>	<b>3,750</b>
<b>NET EXPENDITURE</b>	<b>(4,107)</b>	<b>(3,080)</b>	<b>(4,523)</b>	<b>(6,476)</b>	<b>416</b>	<b>1,443</b>

Budget 2020/21 Income expected to exceed Expenditure

**ALLOTMENTS - PARK ROAD**

**@ 31/12/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/12/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Actuals To YTD Budget
<b>INCOME</b>						
Tenancy Rental	165	124	-	-	(165)	(124)
	<b>165</b>	<b>124</b>	<b>-</b>	<b>-</b>	<b>(165)</b>	<b>(124)</b>
<b>EXPENDITURE</b>						
Lease	10	8	-	-	10	8
Set up & Maintenance Costs	-	-	-	-	-	-
	<b>10</b>	<b>8</b>	<b>-</b>	<b>-</b>	<b>10</b>	<b>8</b>
<b>NET EXPENDITURE</b>	<b>(155)</b>	<b>(116)</b>	<b>-</b>	<b>-</b>	<b>(155)</b>	<b>(116)</b>

Budget 2020/21 Expenditure to be covered by Designated Allotment Reserve

**HATTON ROCK**
**@ 31/12/2020**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/12/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
Rent	13,490	10,118	10,118	3,377	3,372	(0)
Rates	4,584	3,438	3,406	1,462	1,178	32
Insurance	144	108	-	142	144	108
Heating & Lighting	43	32	-	1	43	32
Service Costs	750	563	(188)	562	938	751
Sundry Expenses	350	263	-	149	350	263
	<b>19,361</b>	<b>14,521</b>	<b>13,335</b>	<b>5,693</b>	<b>6,026</b>	<b>1,186</b>

**INITIATIVES, PROJECTS AND GRANTS**
**@ 31/12/2020**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/12/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
Special Projects & Grants - Over £20K	115,000	86,250	80,000	45,000	35,000	6,250
Special Projects & Grants - Under £20K	5,000	3,750	-	-	5,000	3,750
Town Projects / Partnership Working / CCTV	28,087	21,065	27,788	27,788	299	(6,723)
Stratforward - BID Levy	744	558	709	709	35	(151)
Localism Project (NDP) - to Nov 2018	-	-	-	-	-	-
COVID-19 Response & Community Support	-	-	9,030	-	(9,030)	(9,030)
Other Debtors - Stratford Support cash only clients	-	-	153	-	(153)	(153)
Special Projects & Events	-	-	-	-	-	-
Newsletters / Quality Status	14,106	10,580	1,315	3,527	12,791	9,265
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	6,997	5,248	625	1,259	6,372	4,622
Climate Change Pilot Scheme	10,000	7,500	-	-	10,000	7,500
Lunch Club (Loneliness/Dementia Friendly projects)	200	150	-	-	200	150
	<b>180,134</b>	<b>135,101</b>	<b>119,621</b>	<b>78,283</b>	<b>60,514</b>	<b>15,481</b>

Special Projects & Grants additional Grant Expenditure of £5,000 for Fred Winter Centre TC Minute 82 29.9.20

**SHAKESPEARE BIRTHDAY CELEBRATIONS**

**@ 31/12/2020**

			2020-21	2019-20
SBC - S106 Agreement (Balance)			7,933	
SBC - Opening Balance (B/fwd from 2019-20)			73,047	
<b>INCOME</b>				
SBC - Income (Other)			-	25,000
SBC - Town Council Budget			-	25,000
SBC - Friends Donations			-	25
SBC - Friends Receptions			-	-
SBC - Parade - Flags & Admin Fee			(83)	2,542
SBC - Advertising Income			-	-
SBC - Bank Interest			-	-
<b>Total Income</b>			<b>(83)</b>	<b>52,567</b>
<b>EXPENDITURE</b>				
SBC - Expenditure			-	-
SBC - Shields Repairs & Maintenance			-	-
SBC - Standard Replacements			-	-
SBC - Flag Poles			-	4,520
SBC - Insurance			-	376
SBC - Health & Safety			500	1,990
SBC - Event Security			-	1,650
SBC - Traffic Management			-	10,706
SBC - Parade & Ceremony			(877)	8,193
SBC - Management Charges			-	5,633
SBC - Operational Expenses			-	-
SBC - Miscellaneous Expenses			-	11,471
SBC - Birthday Cake			-	-
SBC - Playmakers			-	-
SBC - Marketing			-	1,690
SBC - Bank Charges			-	-
SBC - Friends of Shakespeare (including Launch)			-	-
SBC - Friends Reception			-	-
<b>Total Expenditure</b>			<b>(377)</b>	<b>46,229</b>
<b>NET Surplus (Deficit) for Year</b>			<b>294</b>	<b>6,338</b>
<b>SBC - including Opening Balance</b>			<b>73,341</b>	