

@ 31/08/2021

Month 05

BALANCE SHEET @ 31/08/2021

Fixed Assets		
Long Term Investments	£	537,069
Current Assets		
Debtors	£	21,934
Short Term Investments	£	93,203
Cash at Bank and in hand	£	50,991
	£	<u>166,128</u>
Less Current Liabilities		
Creditors	£	(20,557)
Restricted Funds	£	(23,349)
	£	<u>(43,906)</u>
Net Assets (excluding Fixed Asset Reserve)	£	<u>659,291</u>
Financed by:		
Year To Date Trial Balance Surplus/(Deficit)	£	10,251
General Reserve	£	261,024
Designated Reserves	£	388,016
	£	<u>659,290</u>

(excluding Fixed Assets @ 31/03/2021) £ 15,039,541**INVESTMENTS & BANK @ 31/08/2021**

CCLA Local Authorities' Property Fund	£	250,000
Cambridge & Counties 3 Year Business Bond	£	104,455
Cambridge & Counties 2 Year Business Bonds	£	182,614
Total Long Term Investments	£	<u>537,069</u>
CCLA Public Sector Deposit Fund	£	34,451
Cambridge & Counties Bank Savings Account	£	58,753
Total Short Term Investments	£	<u>93,203</u>
Barclays Business Current Account	£	50,617
Barclays Debit Card Account	£	247
Petty Cash	£	127
Total Cash at Bank and in hand	£	<u>50,991</u>
Total Investments & Bank	£	<u>681,263</u>

TRIAL BALANCE @ 31/08/2021

		This Month		Year To Date
(excluding Deferred Income balance)	£	(1,200)	£	(7,611)
Precept Income	£	(6,641)	£	(263,788)
Income	£	(6,641)	£	(77,713)
Expenditure	£	45,186	£	331,251
Trial Balance Surplus/(Deficit)			£	<u>10,251</u>
Designated Reserves (excluding CIL, TCSP & SBC)	£		£	282,612
Community Infrastructure Levy (CIL) balance	£		£	8,225
Town Centre Strategic Partnership (TCSP) balance	£		£	13,548
Shakespeare Birthday Celebrations (SBC) balance	£		£	83,630
	£		£	<u>388,016</u>

RESERVES @ 31/03/2021

Building Maintenance Reserve	£	127,000
Cemetery Land & Building Reserve	£	45,400
Allotment Reserve	£	7,162
Christmas Festival Reserve	£	7,154
Vehicle Replacement Reserve	£	17,500
Election Expenses Reserve	£	23,462
Community Infrastructure Levy	£	7,843
Town Centre Strategic Partnership	£	12,000
Other Designated Reserves	£	54,934
SBC Reserve	£	62,518
Total Designated Reserves	£	<u>364,973</u>
General Reserve	£	<u>261,024</u>
Total Reserves	£	<u>625,997</u>

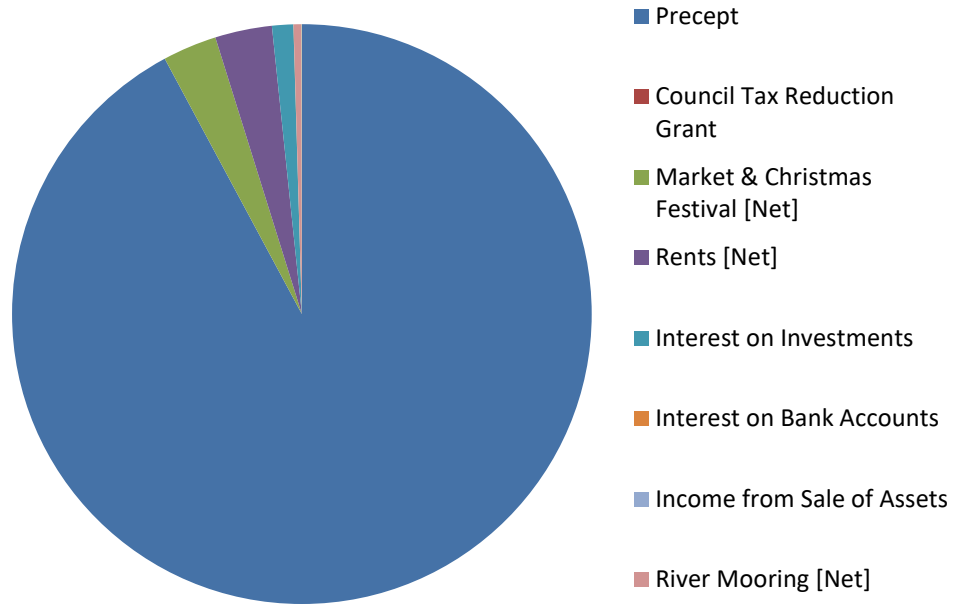
INCOME & EXPENDITURE YEAR TO DATE - BUDGET & ACTUALS

INCOME	YTD Budget @ 31/08/2021	% of Total	YTD Actuals @ 31/08/2021	% of Total	VARIANCE Surplus/(Deficit)
Precept	219,823	71%	219,823	74%	-
Council Tax Reduction Grant	-		-		-
Market & Christmas Festival (incl. SDC share)	47,994	16%	18,260	6%	(29,734)
Rents	4,063		9,750		5,687
Interest on Investments	5,104		2,826		(2,278)
Interest on Bank Accounts	62		26		(36)
Income from Sale of Assets	-		-		-
River Mooring	431		1,040		609
Sundry Income	-		50		
Town Hall Commercial Management	10,991	4%	14,867	5%	3,876
Cemetery	18,223	6%	29,336	10%	11,113
Tranquility Garden	2,513		2,063		(451)
Allotments	69		-		(69)
GROSS INCOME	89,450		78,217		(11,232)
TOTAL INCOME (including Precept)	309,273		298,041		(11,232)
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	37,793	8%	11,056	4%	26,737
Rents	910		2,184		(1,274)
River Mooring	-		-		-
Town Hall Commercial Management	13,633	3%	12,188	4%	1,445
Operational & Administrative Expenses	230,837	50%	143,385	51%	87,452
Civic Expenditure	27,258	6%	15,523	6%	11,735
Cemetery	77,976	17%	69,082	25%	8,894
Holy Trinity Churchyard & Garden of Remembrance	8,333		738		7,595
Tranquility Garden	2,083		470		1,613
Allotments	4		-		4
Hatton Rock	8,164		8,637		(473)
Initatives, Projects and Grants	57,624	12%	16,335	6%	41,289
Contingency for Inflation (included in above)	3,285				
GROSS EXPENDITURE (including Contingency)	464,615		279,598		185,017
NET Surplus / (Deficit)	(155,342)		18,442		173,784

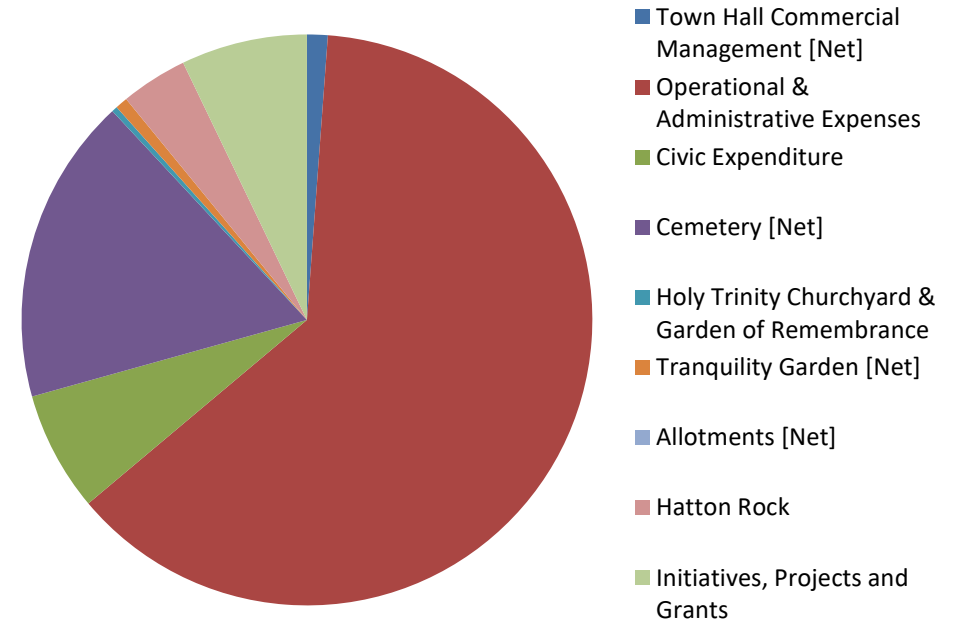
INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS

	YTD Actuals 2021-22 @ 31/08/2021	% of Total	YTD Previous 2020-21 @ 31/08/2020	% of Total	VARIANCE Increase / (Decrease)
INCOME					
Precept	219,823	74%	214,313	87%	5,510
Council Tax Reduction Grant	-	-	-	-	-
Market & Christmas Festival (incl. SDC share)	18,260	6%	4,070	2%	14,190
Rents	9,750	3%	9,750	4%	-
Interest on Investments	2,826	1%	3,188	1%	(361)
Interest on Bank Accounts	26	0%	71	0%	(45)
Income from Sale of Assets	-	-	-	-	-
River Mooring	1,040	0%	513	0%	528
Sundry Income	50	0%	-	-	-
Town Hall Commercial Management	14,867	5%	476	0%	14,392
Cemetery	29,336	10%	13,385	5%	15,951
Tranquility Garden	2,063	1%	1,490	1%	573
Allotments	-	-	-	-	-
GROSS INCOME	78,217	26%	32,942	13%	45,276
TOTAL INCOME (including Precept)	298,041	100%	247,254	100%	50,786
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	11,056	4%	2,442	1%	8,614
Rents	2,184	1%	2,184	1%	-
River Mooring	-	-	-	-	-
Town Hall Commercial Management	12,188	4%	12,165	5%	23
Operational & Administrative Expenses	143,385	51%	123,636	47%	19,749
Civic Expenditure	15,523	6%	7,455	3%	8,069
Cemetery	69,082	25%	89,131	34%	(20,049)
Holy Trinity Churchyard & Garden of Remembrance	738	0%	-	-	738
Tranquility Garden	470	0%	-	-	470
Allotments	-	-	-	-	-
Hatton Rock	8,637	3%	7,325	3%	1,312
Initatives, Projects and Grants	16,335	6%	17,294	7%	(959)
Contingency for Inflation (included in above)					
GROSS EXPENDITURE (including Contingency)	279,598	100%	261,632	100%	17,967
NET Surplus / (Deficit)	18,442		(14,377)		32,819

INCOME YTD Actuals



EXPENDITURE YTD Actuals



SUMMARISED INCOME & EXPENDITURE ACCOUNT
@ 31/08/2021

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2021-22	YTD Budget @ 31/08/2021	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
INCOME						
Precept	527,576	219,823	219,823	214,313	(307,753)	-
Council Tax Reduction Grant	-	-	-	-	-	-
Market & Christmas Festival [Net]	24,482	10,201	7,204	1,628	(17,278)	(2,997)
Rents [Net]	7,566	3,153	7,566	7,566	(0)	4,413
Interest on Investments	12,250	5,104	2,826	3,188	(9,424)	(2,278)
Interest on Bank Accounts	148	62	26	71	(122)	(36)
Income from Sale of Assets	-	-	-	-	-	-
River Mooring [Net]	1,035	431	1,040	513	5	609
Sundry Income	-	-	50	-	50	50
	573,057	238,774	238,535	227,278	(334,522)	(239)
EXPENDITURE						
Town Hall Commercial Management [Net]	6,341	2,642	(2,679)	11,690	9,020	5,321
Operational & Administrative Expenses	554,009	230,837	143,385	123,636	410,624	87,452
Civic Expenditure	65,418	27,258	15,523	7,455	49,895	11,735
Cemetery [Net]	143,409	59,753	39,746	75,746	103,663	20,007
Holy Trinity Churchyard & Garden of Remembrance	24,500	8,333	738	-	23,762	7,595
Tranquility Garden [Net]	(1,030)	(430)	(1,593)	(1,490)	563	1,163
Allotments [Net]	(155)	(65)	-	-	(155)	(65)
Hatton Rock	19,593	8,164	8,637	7,325	10,956	(473)
Initiatives, Projects and Grants	138,297	57,624	16,335	17,294	121,962	41,289
	950,382	394,116	220,093	241,655	730,289	174,023
NET Surplus / (Deficit)	(377,325)	(155,342)	18,442	(14,377)	395,767	173,784
Funding from Reserves	274,625	n/a	tbc @ Year End	tbc @ Year End	tbc @ Year End	n/a
Budget Virements (approved post Budget)	102,700					

Budget Virements

Equipment for Live Streaming of Meetings to be covered by budget virement of £15,000 from Reserves TC Minute 159 30.3.21

Town Hall Planned Maintenance deficit plus Professional Fees to be covered by budget virements of £58,000 and £25,500 from the General Reserve F&A Committee Minute 13 8.6.21

Rother Street Clock repairs to be covered by budget virement of £4,200 from Designated Reserve CS Committee Minute 15 6.7.21

MARKET & CHRISTMAS FESTIVAL
@ 31/08/2021

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	@ 31/08/2021	2021-22	2020-21	Annual Budget	YTD Budget
INCOME						
Market	115,185	47,994	18,260	4,070	(96,925)	(29,734)
Christmas Festival	-	-	-	-	-	-
	115,185	47,994	18,260	4,070	(96,925)	(29,734)
EXPENDITURE						
Market - District Council Share	69,111	28,796	10,956	2,442	58,155	17,840
Market - Tripartite Expenses	2,304	960	100	-	2,204	860
Christmas Festival	19,288	8,037	-	-	19,288	8,037
	90,703	37,793	11,056	2,442	79,647	26,737
NET INCOME	24,482	10,201	7,204	1,628	(17,278)	(2,997)

TOWN HALL COMMERCIAL MANAGEMENT
@ 31/08/2021

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	@ 31/08/2021	2021-22	2020-21	Annual Budget	YTD Budget
INCOME						
Lettings (excluding Deferred Income)	26,131	10,888	2,867	476	(23,264)	(8,021)
Sundry Income	247	103	-	-	(247)	(103)
Grants - COVID-19 Local Restrictions Support	-	-	12,000	-	12,000	12,000
	26,378	10,991	14,867	476	(11,511)	3,876
EXPENDITURE						
Salaries, Wages & Related Costs	23,000	9,583	8,685	9,739	14,315	898
Security Personnel	793	330	190	-	603	140
Cleaning & Laundry	3,600	1,500	1,280	1,102	2,320	220
PRS and Licences	2,287	953	2,033	1,267	254	(1,080)
Operating Equipment	914	381	-	44	914	381
Travel & Subsistence	-	-	-	14	-	-
Marketing, Publicity & Special Projects	1,500	625	-	-	1,500	625
Other Costs	500	208	-	-	500	208
Contingency for Inflation	125	52	-	-	-	-
	32,719	13,633	12,188	12,165	20,531	1,445
NET EXPENDITURE	6,341	2,642	(2,679)	11,690	9,020	5,321

OPERATIONAL & ADMINISTRATIVE EXPENSES
@ 31/08/2021

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	@ 31/08/2021	2021-22	2020-21	Annual Budget	YTD Budget
Rother Street Clock Tower	4,420	1,842	2,757	197	1,663	(916)
STC Meeting Expenses & Subsistence	1,000	417	331	112	669	85
Travel and Subsistence	250	104	39	9	211	65
Borough Records	350	146	(350)	-	700	496
Salaries, Wages & Related Costs	191,000	79,583	78,523	75,237	112,477	1,060
Recruitment	1,500	625	-	118	1,500	625
Advertising & Publicity	1,000	417	-	-	1,000	417
Equipment for Live Streaming of Meetings	15,000	6,250	-	-	15,000	6,250
Office Equipment & Furniture & Stationery	4,650	1,938	2,695	597	1,955	(758)
Equipment Rental	2,274	947	855	542	1,419	92
Combined Insurance Policy	12,124	5,052	5,631	5,462	6,493	(579)
Telephones	2,200	917	1,048	833	1,152	(131)
Postage & Carriage	1,000	417	(2)	400	1,002	418
Avon Planning Services	4,080	1,700	1,760	1,360	2,320	(60)
Neighbourhood Plan Monitoring & Review	2,000	833	240	240	1,760	593
Subscriptions	2,260	942	1,561	1,009	699	(620)
Professional Fees	13,800	5,750	1,064	7,398	12,736	4,686
Audit Fees	6,350	2,646	4,450	4,350	1,900	(1,804)
Payroll Services	5,400	2,250	1,015	500	4,385	1,235
Health & Safety	1,500	625	-	-	1,500	625
Councillor & Staff Training	7,565	3,152	234	235	7,331	2,918
IT	8,700	3,625	4,341	3,791	4,359	(716)
Website Maintenance	1,000	417	298	1,148	702	119
Bank Charges & Interest	500	208	222	207	278	(14)
Newspapers	60	25	25	15	35	0
Rates & Water Rates	29,532	12,305	10,032	10,827	19,500	2,273
Heating & Lighting	8,094	3,373	1,468	1,986	6,626	1,905
General Repairs, Maintenance & Sundry	10,637	4,432	3,806	1,827	6,831	626
Town Hall Planned Maintenance & Repairs	210,500	87,708	20,173	2,972	190,327	67,535
Alarm & CCTV Call Out	1,000	417	760	365	240	(343)
Lift Maintenance Contract	1,000	417	409	1,899	591	8
Contingency for Inflation	3,263	1,360	-	-	3,263	1,360
Election Exp (Inc Polls/Pro Challenges)	-	-	-	-	-	-
	554,009	230,837	143,385	123,636	410,624	87,452

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Rother Street Clock repairs to be covered by budget virement of £4,200 from Designated Reserve CS Committee Minute 15 6.7.21

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2021-22	YTD Budget @ 31/08/2021	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
Mayor's Allowance	6,500	2,708	3,101	2,068	3,399	(393)
Mayor's Traveling	5,000	2,083	495	307	4,505	1,588
New Civic Car (to be added to Mayor's Travelling)	3,864	1,610				
Civic Insignia	1,500	625	-	3,422	1,500	625
Receptions (Formal & Informal)	6,000	2,500	605	730	5,395	1,895
Honoraria inc photographic	3,304	1,377	583	718	2,721	794
Printing & Stationery	500	208	-	210	500	208
Floral Decorations	650	271	65	-	585	206
Civic Robes	1,500	625	47	-	1,453	578
Civic Gifts	100	42	49	-	51	(7)
SBC - Town Council funding contribution	25,000	10,417	10,417	-	14,583	-
Christmas Activities	2,000	833	-	-	2,000	833
Festivals & Events - HODS	2,000	833	-	-	2,000	833
VE Day 75	-	-	-	-	-	-
Contingency (Events tbc)	-	-	162	-	(162)	(162)
National Mourning Protocol	-	-	-	-	-	-
Event Security	7,500	3,125	-	-	7,500	3,125
	65,418	27,258	15,523	7,455	49,895	11,735

CEMETERY**@ 31/08/2021**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	@ 31/08/2021	2021-22	2020-21	Annual Budget	YTD Budget
INCOME						
Purchase & Interment Fees	37,594	15,664	22,837	11,540	(14,757)	7,173
Memorial Fees	5,740	2,392	4,730	1,725	(1,010)	2,338
Sundry Income (Seating/Trees/Transfers)	400	167	1,769	120	1,369	1,602
	43,734	18,223	29,336	13,385	(14,398)	11,113
EXPENDITURE						
Salaries, Wages & Related Costs	141,500	58,958	57,934	56,497	83,566	1,024
Training	3,000	1,250			3,000	1,250
Rates & Water Rates	4,593	1,914	1,788	1,857	2,805	126
General Ground Maintenance	7,000	2,917	3,353	21,565	3,647	(436)
Cemetery Driveway Kerbing	7,500	3,125	-	-	7,500	3,125
Repairs & Maintenance	1,100	458	-	-	1,100	458
Telephone	450	188	188	186	262	(1)
Heating & Lighting	1,175	490	393	53	782	96
Vehicle Expenses	4,000	1,667	1,763	1,446	2,237	(96)
Equipment	7,000	2,917	2,297	6,294	4,703	620
CCTV	3,008	1,253			3,008	1,253
Health & Safety	250	104	-	-	250	104
Grave Excavation	4,750	1,979	760	760	3,990	1,219
Travel & Subsistence	670	279	257	368	414	23
Sundry Seating & Trees	600	250	349	105	251	(99)
Contingency for Inflation	547	228	-	-	547	228
Vehicle Replacement Contingency	-	-	-	-	-	-
	187,143	77,976	69,082	89,131	118,061	8,894
NET EXPENDITURE	143,409	59,753	39,746	75,746	103,663	20,007

HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE**@ 31/08/2021**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	@ 31/08/2021	2021-22	2020-21	Annual Budget	YTD Budget
EXPENDITURE						
Special Repairs and Maintenance	4,500	1,875	738	-	3,762	1,137
Boundary Wall Repairs	20,000	8,333			20,000	8,333
	24,500	8,333	738	-	23,762	7,595

Boundary Wall Repairs budget agreed CS Committee Minute 61 7.1.21

TRANQUILITY GARDEN**@ 31/08/2021**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2021-22	YTD Budget @ 31/08/2021	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
INCOME						
Purchase & Interment Fees	4,875	2,031	1,795	1,210	(3,080)	(236)
Memorial Fees	1,155	481	268	280	(888)	(214)
	6,030	2,513	2,063	1,490	(3,968)	(451)
EXPENDITURE						
Maintenance & Development Costs	5,000	2,083	470	-	4,530	1,613
	5,000	2,083	470	-	4,530	1,613
NET EXPENDITURE	(1,030)	(430)	(1,593)	(1,490)	563	1,163

Budget 2021-22 Income expected to exceed Expenditure

ALLOTMENTS - PARK ROAD**@ 31/08/2021**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2021-22	YTD Budget @ 31/08/2021	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
INCOME						
Tenancy Rental	165	69	-	-	(165)	(69)
	165	69	-	-	(165)	(69)
EXPENDITURE						
Lease	10	4	-	-	10	4
Set up & Maintenance Costs	-	-	-	-	-	-
	10	4	-	-	10	4
NET EXPENDITURE	(155)	(65)	-	-	(155)	(65)

Budget 2021-22 Expenditure to be covered by Designated Allotment Reserve

HATTON ROCK**@ 31/08/2021**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2021-22	YTD Budget @ 31/08/2021	YTD Actuals 2021-22	YTD Previous 2020-21	YTD Actuals To Annual Budget	YTD Budget
EXPENDITURE						
Rent	13,490	5,621	6,745	5,621	6,745	(1,124)
Rates	4,813	2,005	1,892	1,892	2,921	113
Insurance	146	61	-	-	146	61
Heating & Lighting	44	18	-	-	44	18
Service Costs	750	313	-	(188)	750	313
Sundry Expenses	350	146	-	-	350	146
	19,593	8,164	8,637	7,325	10,956	(473)

INITIATIVES, PROJECTS AND GRANTS
@ 31/08/2021

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2021-22	@ 31/08/2021	2021-22	2020-21	Annual Budget	YTD Budget
Special Projects & Grants - Over £20K	89,500	37,292	-	-	89,500	37,292
Special Projects & Grants - Under £20K	-	-	-	-	-	-
Town Projects / Partnership Working / CCTV	31,788	13,245	11,578	11,578	20,210	1,667
TCSP - Town Council funding contribution	-	-	600	-	(600)	(600)
Stratforward - BID Levy	754	314	709	709	45	(395)
Localism Project (NDP) - to Nov 2018	-	-	-	-	-	-
COVID-19 Response & Community Support	-	-	229	3,864	(229)	(229)
Other Debtors - Stratford Support cash only clients	-	-	168	108	(168)	(168)
Special Projects & Events	-	-	-	-	-	-
Newsletters / Quality Status	4,000	1,667	-	475	4,000	1,667
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	705	294	1,170	559	(465)	(876)
Climate Change Initiatives	10,000	4,167	1,879	-	8,121	2,287
Youth Council	1,000	417	-	-	-	-
Green Advent Calendar	350	146	-	-	-	-
Lunch Club (Loneliness/Dementia Friendly projects)	200	83	-	-	200	83
	138,297	57,624	16,335	17,294	121,962	41,289

TCSP Initiatives additional costs and contingency funded by budget virement F&A Minute 75 9.3.21

TOWN CENTRE STRATEGIC PARTNERSHIP
@ 31/08/2021

	2021-22	2020-21
TCSP - Opening Balance (B/fwd from 2020-21)	12,000	
INCOME		
CIL - Town Council	7,843	5,508
TCSP - Town Council Budget, Virements & Reserves	-	12,000
TCSP - Partnership Contributions (inc. Town Council)	11,000	-
Total Income	18,843	17,508
EXPENDITURE		
CIL - Bridge Street / High Street Design	7,843	5,508
TCSP - Bridge Street / High Street Design	6,774	-
TCSP - Bridge Street / High Street PR	2,678	-
Total Expenditure	17,295	5,508
NET Surplus (Deficit) for Year	1,548	12,000

TCSP - including Opening Balance	13,548
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CIL Reserves @ 31/03/2021 committed to Town Centre Strategic Partnership - Bridge Street / High Street Design

TCSP Initiatives additional costs and contingency funded by budget virement from Civic Expenditure F&A Minute 75 9.3.21

SHAKESPEARE BIRTHDAY CELEBRATIONS
@ 31/08/2021
2021-22
2020-21

SBC - S106 Agreement (Balance)			7,933	
SBC - Opening Balance (B/fwd from 2020-21)			62,518	

INCOME				
SBC - Town Council Budget			25,000	-
SBC - Income (Other)			1,155	-
SBC - Friends Donations			-	-
SBC - Friends Receptions			-	-
SBC - Parade - Flags & Admin Fee			-	(83)
SBC - Advertising Income			-	-
SBC - Bank Interest			-	-
Total Income			26,155	(83)
EXPENDITURE				
SBC - Expenditure			-	-
SBC - Shields Repairs & Maintenance			-	-
SBC - Standard Replacements			-	-
SBC - Flag Poles			2,120	-
SBC - Insurance			-	-
SBC - Health & Safety			-	500
SBC - Event Security			-	-
SBC - Traffic Management			-	-
SBC - Parade & Ceremony			1,200	(877)
SBC - Management Charges			613	-
SBC - Operational Expenses			-	-
SBC - Miscellaneous Expenses			-	-
SBC - Birthday Cake			-	-
SBC - Playmakers			-	-
SBC - Marketing			1,110	-
SBC - Bank Charges			-	-
SBC - Friends of Shakespeare (including Launch)			-	-
SBC - Friends Reception			-	-
Total Expenditure			5,043	(377)
NET Surplus (Deficit) for Year			21,112	294

SBC - including Opening Balance			83,630	
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