

@ 31/08/2020

Month 5

**BALANCE SHEET @ 31/08/2020****Fixed Assets**

Long Term Investments	£	584,205
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**Current Assets**

Debtors	£	7,133
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Short Term Investments	£	160,863
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Cash at Bank and in hand	£	57,360
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	£	225,356
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**Less Current Liabilities**

Creditors	£	(35,555)
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Restricted Funds	£	(16,161)
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	£	(51,716)
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**Net Assets (excluding Fixed Asset Reserve)**

	£	<b>757,845</b>
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**Financed by:**

Year To Date Trial Balance Surplus/(Deficit)	£	2,042
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General Reserve	£	442,390
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Designated Reserves (excluding CIL & SBC)	£	229,793
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Community Infrastructure Levy (CIL) balance	£	10,279
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Shakespeare Birthday Celebrations (SBC) balance	£	73,341
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	£	<b>757,845</b>
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(excluding Fixed Assets @ 31/03/2020) £ 15,039,541

**INVESTMENTS & BANK @ 31/08/2020**

CCLA Local Authorities' Property Fund	£	250,000
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Cambridge & Counties 3 Year Business Bond	£	102,200
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Cambridge & Counties 2 Year Business Bonds	£	232,005
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<b>Total Long Term Investments</b>	£	<b>584,205</b>
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CCLA Public Sector Deposit Fund	£	34,431
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Cambridge & Counties Bank Savings Account	£	126,432
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<b>Total Short Term Investments</b>	£	<b>160,863</b>
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Barclays Business Current Account	£	57,033
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Barclays Debit Card Account	£	256
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Petty Cash	£	71
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<b>Total Cash at Bank and in hand</b>	£	<b>57,360</b>
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<b>Total Investments &amp; Bank</b>	£	<b>802,428</b>
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**RESERVES @ 31/03/2020**

Building Maintenance Reserve	£	136,615
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Cemetery Land & Building Reserve	£	25,400
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Allotment Reserve	£	27,162
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Christmas Festival Reserve	£	7,154
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Vehicle Replacement Reserve	£	15,000
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Election Expenses Reserve	£	18,462
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Community Infrastructure Levy (CIL)	£	5,755
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SBC Reserve	£	73,047
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<b>Total Designated Reserves</b>	£	<b>308,595</b>
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<b>General Reserve</b>	£	<b>442,390</b>
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<b>Total Reserves</b>	£	<b>750,985</b>
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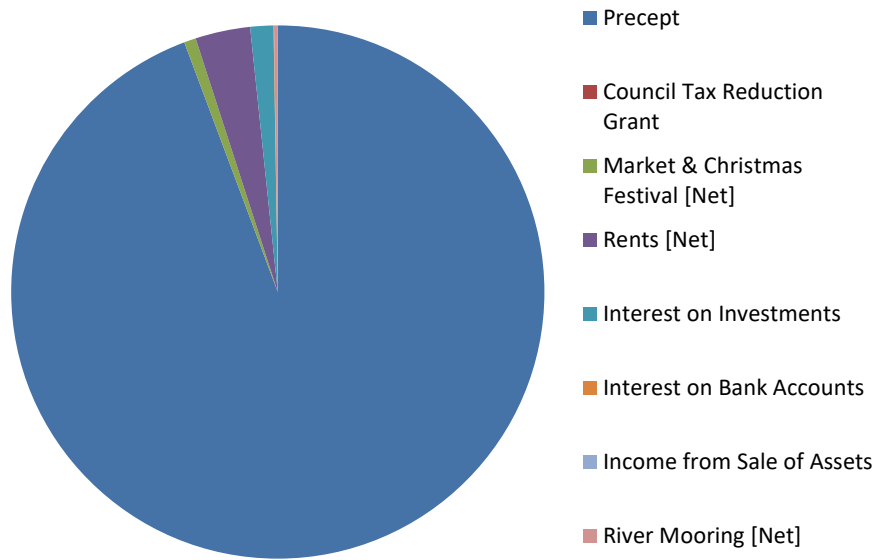
## INCOME & EXPENDITURE YEAR TO DATE - BUDGET & ACTUALS

INCOME	YTD Budget @ 31/08/2020	% of Total	YTD Actuals @ 31/08/2020	% of Total	VARIANCE Surplus/(Deficit)
Precept	214,313	66%	214,313	87%	-
Council Tax Reduction Grant	-		-		-
Market & Christmas Festival (incl. SDC share)	59,976	18%	4,070	2%	(55,906)
Rents	4,063		9,750		5,687
Interest on Investments	7,292		3,188		(4,104)
Interest on Bank Accounts	150		71		(79)
Income from Sale of Assets	-		-		-
River Mooring	431		513		81
Town Hall Commercial Management	12,996	4%	476	0%	(12,521)
Cemetery	22,637	7%	13,385	5%	(9,252)
Tranquility Garden	3,795		1,490		(2,305)
Allotments	69		-		(69)
<b>TOTAL INCOME</b>	<b>325,721</b>		<b>247,254</b>		<b>(78,467)</b>
<b>EXPENDITURE</b>					
Market & Christmas Festival (incl. SDC share)	45,222	10%	2,442	1%	42,780
Rents	910		2,184		(1,274)
River Mooring	-		-		-
Town Hall Commercial Management	15,314	3%	12,165	4%	3,149
Operational & Administrative Expenses	184,163	41%	123,636	45%	60,527
Civic Expenditure	35,601	8%	7,455	3%	28,146
Cemetery	85,900	19%	89,131	32%	(3,231)
Holy Trinity Churchyard & Garden of Remembrance	1,250		-		1,250
Tranquility Garden	2,083		-		2,083
Allotments	4		-		4
Hatton Rock	8,067		7,325		742
Initatives, Projects and Grants	72,973	16%	33,395	12%	39,578
Contingency for Inflation (included in above)	3,285				
<b>TOTAL EXPENDITURE</b>	<b>451,487</b>		<b>277,733</b>		<b>173,754</b>
<b>NET Surplus / (Deficit)</b>	<b>(125,766)</b>		<b>(30,479)</b>		<b>95,287</b>

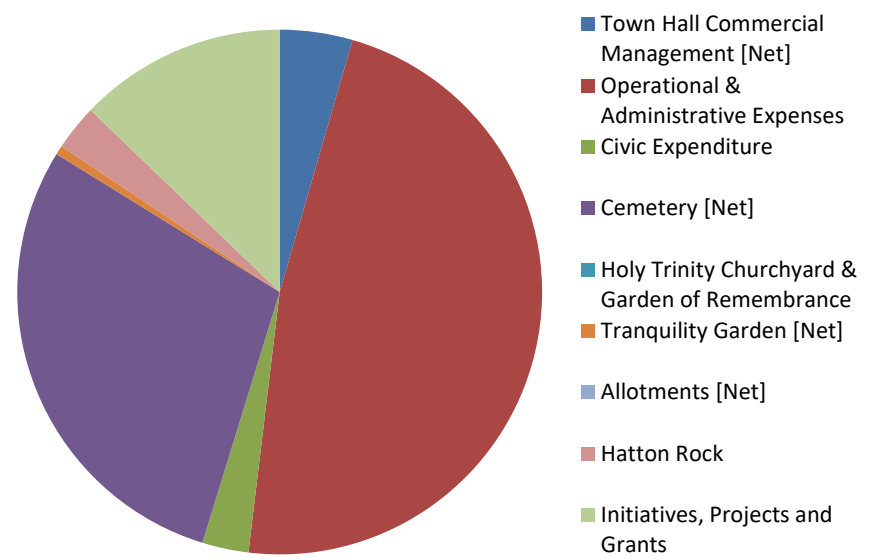
**INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS**

	YTD Actuals 2020-21 @ 31/08/2020	% of Total	YTD Previous 2019-20 @ 31/08/2019	% of Total	VARIANCE Increase / (Decrease)
<b>INCOME</b>					
Precept	214,313	87%	210,605	61%	3,708
Council Tax Reduction Grant	-	-	1,525	0%	(1,525)
Market & Christmas Festival (incl. SDC share)	4,070	2%	70,148	20%	(66,078)
Rents	9,750	4%	9,750	3%	-
Interest on Investments	3,188	1%	2,875	1%	313
Interest on Bank Accounts	71	0%	142	0%	(71)
Income from Sale of Assets	-	-	-	-	-
River Mooring	513	0%	721	0%	(209)
Town Hall Commercial Management	476	0%	14,150	4%	(13,674)
Cemetery	13,385	5%	32,635	9%	(19,250)
Tranquility Garden	1,490	1%	4,458	1%	(2,968)
Allotments	-	-	-	-	-
<b>TOTAL INCOME</b>	<b>247,254</b>	<b>100%</b>	<b>347,008</b>	<b>100%</b>	<b>(99,753)</b>
<b>EXPENDITURE</b>					
Market & Christmas Festival (incl. SDC share)	2,442	1%	42,089	12%	(39,647)
Rents	2,184	1%	2,184	1%	-
River Mooring	-	-	-	-	-
Town Hall Commercial Management	12,165	4%	15,515	5%	(3,349)
Operational & Administrative Expenses	123,636	45%	144,147	42%	(20,511)
Civic Expenditure	7,455	3%	25,563	7%	(18,109)
Cemetery	89,131	32%	76,875	22%	12,255
Holy Trinity Churchyard & Garden of Remembrance	-	-	4,113	1%	(4,113)
Tranquility Garden	-	-	69	0%	(69)
Allotments	-	-	-	-	-
Hatton Rock	7,325	3%	(1,477)	-0%	8,802
Initatives, Projects and Grants	33,395	12%	32,798	10%	598
Contingency for Inflation (included in above)					
<b>TOTAL EXPENDITURE</b>	<b>277,733</b>	<b>100%</b>	<b>341,876</b>	<b>100%</b>	<b>(64,143)</b>
<b>NET Surplus / (Deficit)</b>	<b>(30,479)</b>		<b>5,132</b>		<b>(35,611)</b>

**INCOME YTD Actuals**



**EXPENDITURE YTD Actuals**



**SUMMARISED INCOME & EXPENDITURE ACCOUNT**
**@ 31/08/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/08/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Precept	514,351	214,313	214,313	210,605	(300,038)	-
Council Tax Reduction Grant	-	-	-	1,525	-	-
Market & Christmas Festival [Net]	35,410	14,754	1,628	28,059	(33,782)	(13,126)
Rents [Net]	7,566	3,153	7,566	7,566	(0)	4,413
Interest on Investments	17,500	7,292	3,188	2,875	(14,312)	(4,104)
Interest on Bank Accounts	360	150	71	142	(289)	(79)
Income from Sale of Assets	-	-	-	-	-	-
River Mooring [Net]	1,035	431	513	721	(523)	81
Sundry Income	-	-	-	-	-	-
Funding from Reserves	295,705	n/a	tbc @ Year End	-	tbc @ Year End	n/a
	<b>871,927</b>	<b>240,092</b>	<b>227,278</b>	<b>251,493</b>	<b>(644,649)</b>	<b>(12,814)</b>
<b>EXPENDITURE</b>						
Town Hall Commercial Management [Net]	5,564	2,318	11,690	1,365	(6,126)	(9,372)
Operational & Administrative Expenses	441,992	184,163	123,636	144,147	318,356	60,527
Civic Expenditure	89,307	35,601	7,455	25,563	81,852	28,146
Cemetery [Net]	154,831	63,263	75,746	44,240	79,085	(12,483)
Holy Trinity Churchyard & Garden of Remembrance	3,000	1,250	-	4,113	3,000	1,250
Tranquility Garden [Net]	(4,107)	(1,712)	(1,490)	(4,389)	(2,617)	(222)
Allotments [Net]	(155)	(65)	-	-	(155)	(65)
Hatton Rock	19,361	8,067	7,325	(1,477)	12,036	742
Initiatives, Projects and Grants	175,134	72,973	33,395	32,798	141,739	39,578
	<b>884,927</b>	<b>365,858</b>	<b>257,757</b>	<b>246,361</b>	<b>627,170</b>	<b>108,101</b>
<b>NET Surplus / (Deficit)</b>	<b>(13,000)</b>	<b>(125,766)</b>	<b>(30,479)</b>	<b>5,132</b>	<b>(17,479)</b>	<b>95,287</b>

Cemetery Expenditure increase for Ground Maintenance F&S Minute 25 10.9.19 and for Equipment F&S Minute 71.2 10.3.20 (carried over from 2019-20)

**MARKET & CHRISTMAS FESTIVAL****@ 31/08/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/08/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Market	143,943	59,976	4,070	70,148	(139,873)	(55,906)
Christmas Festival	-	-	-	-	-	-
	<b>143,943</b>	<b>59,976</b>	<b>4,070</b>	<b>70,148</b>	<b>(139,873)</b>	<b>(55,906)</b>
<b>EXPENDITURE</b>						
Market - District Council Share	86,366	35,986	2,442	42,089	83,924	33,544
Market - Tripartite Expenses	2,879	1,200	-	-	2,879	1,200
Christmas Festival	19,288	8,037	-	-	19,288	8,037
	<b>108,533</b>	<b>45,222</b>	<b>2,442</b>	<b>42,089</b>	<b>106,091</b>	<b>42,780</b>
<b>NET INCOME</b>	<b>35,410</b>	<b>14,754</b>	<b>1,628</b>	<b>28,059</b>	<b>(33,782)</b>	<b>(13,126)</b>

**TOWN HALL COMMERCIAL MANAGEMENT****@ 31/08/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/08/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Lettings (excluding Deferred Income)	30,876	12,865	476	14,066	(30,401)	(12,390)
Sundry Income	314	131	-	84	(314)	(131)
	<b>31,190</b>	<b>12,996</b>	<b>476</b>	<b>14,150</b>	<b>(30,715)</b>	<b>(12,521)</b>
<b>EXPENDITURE</b>						
Salaries, Wages & Related Costs	27,202	11,334	9,739	11,206	17,463	1,596
Security Personnel	793	330	-	229	793	330
Cleaning & Laundry	3,600	1,500	1,102	1,512	2,498	398
PRS and Licences	1,653	689	1,267	2,500	386	(578)
Operating Equipment	914	381	44	-	870	337
Travel & Subsistence	350	146	14	69	336	132
Marketing, Publicity & Special Projects	1,500	625	-	-	1,500	625
Other Costs	500	208	-	-	500	208
Contingency for Inflation	242	101	-	-	-	-
	<b>36,754</b>	<b>15,314</b>	<b>12,165</b>	<b>15,515</b>	<b>24,589</b>	<b>3,149</b>
<b>NET EXPENDITURE</b>	<b>5,564</b>	<b>2,318</b>	<b>11,690</b>	<b>1,365</b>	<b>(6,126)</b>	<b>(9,372)</b>

**OPERATIONAL & ADMINISTRATION**
**@ 31/08/2020**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2020-21	@ 31/08/2020	2020-21	2019-20	Annual Budget	YTD Budget
Rother Street Clock Tower	220	92	197	23	23	(106)
STC Meeting Expenses & Subsistence	1,000	417	112	217	888	305
Travel and Subsistence	250	104	9	87	241	95
Borough Records	350	146	-	-	350	146
Salaries, Wages & Related Costs	189,834	79,098	75,237	84,508	114,597	3,860
Recruitment	1,500	625	118	412	1,382	507
Advertising & Publicity	1,000	417	-	-	1,000	417
Office Equipment & Furniture & Stationery	3,600	1,500	597	1,775	3,003	903
Equipment Rental	2,274	947	542	542	1,732	405
Combined Insurance Policy	12,124	5,052	5,462	4,629	6,662	(411)
Telephones	2,200	917	833	891	1,367	84
Postage & Carriage	1,000	417	400	782	600	17
Avon Planning Services	4,080	1,700	1,360	1,700	2,720	340
Neighbourhood Plan Monitoring & Review	2,000	833	240	240	1,760	593
Subscriptions	2,260	942	1,009	997	1,251	(68)
Professional Fees	13,595	5,665	7,398	10,560	6,198	(1,733)
Audit Fees	5,746	2,394	4,350	-	1,396	(1,956)
Payroll Services	5,800	2,417	500	2,050	5,300	1,917
Health & Safety	1,500	625	-	-	1,500	625
Councillor & Staff Training	7,565	3,152	235	343	7,330	2,917
IT	8,325	3,469	3,791	4,790	4,534	(323)
Website Maintenance	1,000	417	1,148	75	(148)	(731)
Bank Charges & Interest	1,000	417	207	358	793	210
Newspapers	40	17	15	16	25	2
Rates & Water Rates	28,126	11,719	10,827	10,647	17,299	892
Heating & Lighting	7,990	3,329	1,986	2,037	6,004	1,343
General Repairs, Maintenance & Sundry	124,036	51,682	4,799	6,388	119,237	46,883
Alarm & CCTV Call Out	1,000	417	365	-	635	52
Lift Maintenance Contract	1,000	417	1,899	405	(899)	(1,482)
Election Exp (Inc Polls/Pro Challenges)	5,000	2,083	-	9,674	5,000	2,083
Contingency for Inflation	6,577	2,740	-	-	6,577	2,740
	<b>441,992</b>	<b>184,163</b>	<b>123,636</b>	<b>144,147</b>	<b>318,356</b>	<b>60,527</b>

General Repairs decreased by budget virement to cover Cemetery Expenditure increase GP Minute 13 14.7.20

**CIVIC EXPENDITURE**
**@ 31/08/2020**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/08/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
Mayor's Allowance	6,500	2,708	2,068	2,029	4,432	640
Mayor's Traveling	5,000	2,083	307	2,161	4,693	1,777
New Civic Car (to be added to Mayor's Travelling)	3,864					
Civic Insignia	4,864	2,027	3,422	159	1,442	(1,395)
Receptions (Formal & Informal)	6,000	2,500	730	3,622	5,270	1,770
Honoraria inc photographic	3,329	1,387	718	653	2,611	669
Printing & Stationery	500	208	210	249	290	(2)
Floral Decorations	650	271	-	215	650	271
Civic Robes	1,500	625	-	844	1,500	625
Civic Gifts	100	42	-	61	100	42
SBC - Town Council funding contribution	25,000	10,417	-	10,417	25,000	10,417
Christmas Activities	2,000	833	-	1,060	2,000	833
Festivals & Events - HODS	2,000	833	-	-	2,000	833
VE Day 75	3,000	1,250	-	-	-	-
Contingency (Events tbc)	5,000	2,083	-	-	5,000	2,083
National Mourning Protocol	-	-	-	-	-	-
Event Security	20,000	8,333	-	4,095	20,000	8,333
	<b>89,307</b>	<b>35,601</b>	<b>7,455</b>	<b>25,563</b>	<b>81,852</b>	<b>28,146</b>



**CEMETERY**

**@ 31/08/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/08/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Purchase & Interment Fees	43,074	17,948	11,540	29,515	(31,534)	(6,408)
Memorial Fees	10,855	4,523	1,725	3,040	(9,130)	(2,798)
Sundry Income (Seating/Trees/Transfers)	400	167	120	80	(280)	(47)
	<b>54,329</b>	<b>22,637</b>	<b>13,385</b>	<b>32,635</b>	<b>(40,944)</b>	<b>(9,252)</b>
<b>EXPENDITURE</b>						
Salaries, Wages & Related Costs	135,173	56,322	56,497	53,841	78,676	(175)
Training	3,000					
Rates & Water Rates	4,374	1,823	1,857	1,776	2,517	(35)
General Ground Maintenance	39,964	16,652	21,565	15,460	18,399	(4,913)
Repairs & Maintenance	1,100	458	-	-	1,100	458
Telephone	650	271	186	238	464	85
Heating & Lighting	1,160	483	53	(1,123)	1,107	431
Vehicle Expenses	3,730	1,554	1,446	1,810	2,284	109
Equipment	10,218	4,258	6,294	3,115	3,924	(2,037)
Health & Safety	250	104	-	9	250	104
Grave Excavation	4,750	1,979	760	1,140	3,990	1,219
Travel & Subsistence	626	261	368	306	258	(107)
Sundry Seating & Trees	600	250	105	304	495	145
Contingency for Inflation	1,065	444	-	-	1,065	444
Vehicle Replacement Contingency	2,500	1,042	-	-	2,500	1,042
	<b>209,160</b>	<b>85,900</b>	<b>89,131</b>	<b>76,875</b>	<b>120,029</b>	<b>(3,231)</b>
<b>NET EXPENDITURE</b>	<b>154,831</b>	<b>63,263</b>	<b>75,746</b>	<b>44,240</b>	<b>79,085</b>	<b>(12,483)</b>

Cemetery Expenditure increase for Ground Maintenance F&S Minute 25 10.9.19 and for Equipment F&S Minute 71.2 10.3.20 (carried over from 2019-20)

Cemetery Expenditure increase for Ground Maintenance GP Minute 13 14.7.20

**HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE**

**@ 31/08/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/08/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>EXPENDITURE</b>						
Special Repairs and Maintenance	3,000	1,250	-	4,113	3,000	1,250
	<b>3,000</b>	<b>1,250</b>	<b>-</b>	<b>4,113</b>	<b>3,000</b>	<b>1,250</b>

**TRANQUILITY GARDEN****@ 31/08/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/08/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Purchase & Interment Fees	6,480	2,700	1,210	2,864	(5,270)	(1,490)
Memorial Fees	2,627	1,095	280	1,594	(2,347)	(815)
	<b>9,107</b>	<b>3,795</b>	<b>1,490</b>	<b>4,458</b>	<b>(7,617)</b>	<b>(2,305)</b>
<b>EXPENDITURE</b>						
Maintenance & Development Costs	5,000	2,083	-	69	5,000	2,083
	<b>5,000</b>	<b>2,083</b>	<b>-</b>	<b>69</b>	<b>5,000</b>	<b>2,083</b>
<b>NET EXPENDITURE</b>	<b>(4,107)</b>	<b>(1,712)</b>	<b>(1,490)</b>	<b>(4,389)</b>	<b>(2,617)</b>	<b>(222)</b>

Budget 2020/21 Income expected to exceed Expenditure

**ALLOTMENTS - PARK ROAD****@ 31/08/2020**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2020-21	YTD Budget @ 31/08/2020	YTD Actuals 2020-21	YTD Previous 2019-20	YTD Actuals To Annual Budget	YTD Budget
<b>INCOME</b>						
Tenancy Rental	165	69	-	-	(165)	(69)
	<b>165</b>	<b>69</b>	<b>-</b>	<b>-</b>	<b>(165)</b>	<b>(69)</b>
<b>EXPENDITURE</b>						
Lease	10	4	-	-	10	4
Set up & Maintenance Costs	-	-	-	-	-	-
	<b>10</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>10</b>	<b>4</b>
<b>NET EXPENDITURE</b>	<b>(155)</b>	<b>(65)</b>	<b>-</b>	<b>-</b>	<b>(155)</b>	<b>(65)</b>

Budget 2020/21 Expenditure to be covered by Designated Allotment Reserve

**HATTON ROCK****@ 31/08/2020**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2020-21	@ 31/08/2020	2020-21	2019-20	Annual Budget	YTD Budget
Rent	13,490	5,621	5,621	(2,244)	7,869	(0)
Rates	4,584	1,910	1,892	812	2,692	18
Insurance	144	60	-	142	144	60
Heating & Lighting	43	18	-	1	43	18
Service Costs	750	313	(188)	(188)	938	501
Sundry Expenses	350	146	-	-	350	146
	<b>19,361</b>	<b>8,067</b>	<b>7,325</b>	<b>(1,477)</b>	<b>12,036</b>	<b>742</b>

**INITIATIVES, PROJECTS AND GRANTS****@ 31/08/2020**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2020-21	@ 31/08/2020	2020-21	2019-20	Annual Budget	YTD Budget
Special Projects & Grants - Over £20K	115,000	47,917	-	-	115,000	47,917
Special Projects & Grants - Under £20K	-	-	-	-	-	-
Town Projects / Partnership Working / CCTV	28,087	11,703	27,788	27,788	299	(16,085)
Stratforward - BID Levy	744	310	709	709	35	(399)
Localism Project (NDP) - to Nov 2018	-	-	-	-	-	-
COVID-19 Response & Community Support	-	-	3,756	-	(3,756)	(3,756)
Other Debtors - Stratford Support cash only clients	-	-	108	-	(108)	(108)
Special Projects & Events	-	-	-	-	-	-
Newsletters / Quality Status	14,106	5,878	475	3,041	13,631	5,403
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	6,997	2,915	559	1,259	6,438	2,356
Climate Change Pilot Scheme	10,000	4,167	-	-	10,000	4,167
Lunch Club (Loneliness/Dementia Friendly projects)	200	83	-	-	200	83
	<b>175,134</b>	<b>72,973</b>	<b>33,395</b>	<b>32,798</b>	<b>141,739</b>	<b>39,578</b>

**SHAKESPEARE BIRTHDAY CELEBRATIONS**

**@ 31/08/2020**

			2020-21	2019-20
SBC - S106 Agreement (Balance)			7,933	
SBC - Opening Balance (B/fwd from 2019-20)			73,047	
<b>INCOME</b>				
SBC - Income (Other)			-	25,000
SBC - Town Council Budget			-	25,000
SBC - Friends Donations			-	25
SBC - Friends Receptions			-	-
SBC - Parade - Flags & Admin Fee			(83)	2,542
SBC - Advertising Income			-	-
SBC - Bank Interest			-	-
<b>Total Income</b>			<b>(83)</b>	<b>52,567</b>
<b>EXPENDITURE</b>				
SBC - Expenditure			-	-
SBC - Shields Repairs & Maintenance			-	-
SBC - Standard Replacements			-	-
SBC - Flag Poles			-	4,520
SBC - Insurance			-	376
SBC - Health & Safety			500	1,990
SBC - Event Security			-	1,650
SBC - Traffic Management			-	10,706
SBC - Parade & Ceremony			(877)	8,193
SBC - Management Charges			-	5,633
SBC - Operational Expenses			-	-
SBC - Miscellaneous Expenses			-	11,471
SBC - Birthday Cake			-	-
SBC - Playmakers			-	-
SBC - Marketing			-	1,690
SBC - Bank Charges			-	-
SBC - Friends of Shakespeare (including Launch)			-	-
SBC - Friends Reception			-	-
<b>Total Expenditure</b>			<b>(377)</b>	<b>46,229</b>
<b>NET Surplus (Deficit) for Year</b>			<b>294</b>	<b>6,338</b>
<b>SBC - including Opening Balance</b>			<b>73,341</b>	