STRATFORD-UPON-AVON TOWN COUNCI	L		MANAGEMEI	NT ACCOUNTS	2	023-24
		@	31/10/2023	Month <mark>07</mark>		
BALANCE SHEET				TRIAL BALANCE		
Fixed Assets						
Long Term Investments	£	250,000		(excluding Deferred Income balance)	£	(20,219)
Current Assets						
Debtors	£	12,315		Precept	£	(582,238)
Short Term Investments	£	186,111		Community Infrastructure Levy (CIL)	£	(35,006)
Cash at Bank and in hand	£	344,041		Income	£	(206,452)
	£	542,467			£	(823,696)
Less Current Liabilities						
Creditors	£	(30,211)				
Restricted Funds	£	(36,345)		Expenditure	£	494,763
	£	(66,556)				
Net Assets (excluding Fixed Asset Reserve)	£	725,911		Trial Balance Surplus/(Deficit)	£	328,933
Financed by:						
Year To Date Trial Balance Surplus/(Deficit)	£	328,933		The Income and Expenditure values al	bove ar	e before any
Less CIL Receipts YTD (included in Reserves below)	£	(35,006)		Management Accounts adjustments	, and so	may vary
General Reserve	£	140,076		from values shown on subsequer	nt pages	below
Designated Reserves	£	291,908				
	£	725,911				
(excluding Fixed Assets @ 31/03/2022)	£	15,039,541				
Total Investments & Bank	£	780,152				
Total Reserves	£	431,984				

INVESTMENTS & BANK	CURRENT	PREVIOUS	
			VARIANCE
	@ 31/10/2023	@ 31/10/2022	Increase /
			(Decrease)
CCLA Local Authorities' Property Fund	250,000	250,000	-
Cambridge & Counties 3 Year Business Bond	-	-	-
Cambridge & Counties 2 Year Business Bond	-	50,577	(50,577)
Total Long Term Investments	250,000	300,577	(50,577)
CCLA Public Sector Deposit Fund	36,063	34,624	1,439
Cambridge & Counties Bank Savings Account	150,048	95,503	54,546
Total Short Term Investments	186,111	130,127	55,984
Barclays Business Current Account	342,939	274,946	67,993
Barclays Debit Card Account	1,000	248	752
Petty Cash	102	162	(60)
Total Cash at Bank and in hand	344,041	275,355	68,686
		== 3,000	33,333
Total Investments & Bank	780,152	706,058	74,094

RESERVES	CURRENT	PREVIOUS	
			VARIANCE
	@ 31/10/2023	@ 31/03/2023	Increase /
			(Decrease)
Building Maintenance Reserve	5,116	5,116	-
Cemetery Land & Building Reserve	42,135	45,400	(3,265)
Tranquility Garden Reserve	-	-	-
Allotment Reserve	4,662	4,662	-
Election Expenses Reserve	18,462	18,462	-
Vehicle Replacement Reserve	1,500	12,500	(11,000)
Community Infrastructure Levy	104,733	40,277	64,456
Christmas Festival Reserve	4,727	5,107	(380)
Holy Trinity Churchyard & Monuments Reserve	9,674	9,674	-
Events Reserve	5,000	5,000	-
Street Furniture Reserve	-	5,000	(5,000)
Climate Change Reserve	11,108	14,549	(3,441)
Community Support Reserve	-	-	-
Town Centre Strategic Partnership*	198	1,698	(1,500)
Shakespeare Statue Restoration*	8,547	8,576	(29)
Shakespeare Birthday Celebrations*	76,046	66,542	9,504
Total Designated Reserves	291,908	242,564	49,344
General Reserve	140,076	149,950	(9,874)
Conclui Nesel Ve	140,010	140,000	(3,014)
Total Reserves	431,984	392,514	39,471

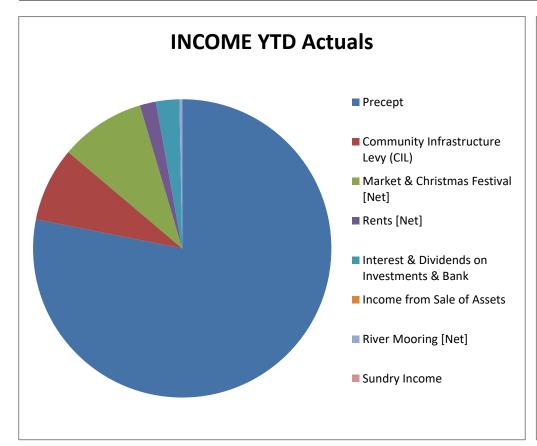
^After year end adjustments

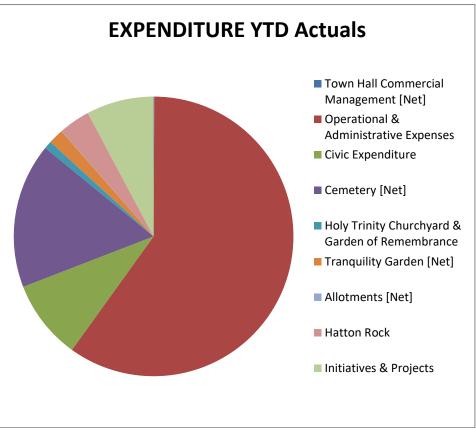
^Before year end adjustments

^{*} NB: These are 'pots' of money held for joint initiatives where the Town Council acts as 'purse holders'

INCOME & EXPENDITURE YEAR TO DATE -					
	YTD Actuals	% of Total	YTD Previous	% of Total	VARIANCE
INCOME	2023-24		2022-23		Increase /
INCOME	@ 31/10/2023	F00/	@ 31/10/2022	C20/	(Decrease)
Precept	339,639	59%	324,475	63%	15,164
Community Infrastructure Levy (CIL)	35,006	6%	10,733	2%	24,273
Market & Christmas Festival (incl. SDC share)	100,499	18%	89,979	17%	10,521
Rents	9,750	2%	9,750	2%	-
Interest & Dividends on Investments & Bank	11,047	2%	6,165	1%	4,882
Income from Sale of Assets	-	-	-	-	-
River Mooring	1,306	0%	1,155	0%	151
Sundry Income	-	-	2,500	0%	(2,500)
Town Hall Commercial Management	21,040	4%	22,390	4%	(1,350)
Cemetery	48,195	8%	46,930	9%	1,265
Tranquility Garden	5,845	1%	2,552	0%	3,292
Allotments	-	-	18	0%	(18)
GROSS INCOME	232,687	41%	192,171	37%	40,517
TOTAL INCOME (including Precept)	572,326	100%	516,645	100%	55,681
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	60,310	13%	54,006	12%	6,304
Rents	2,184	0%	2,184	0%	-
River Mooring		-		-	_
Town Hall Commercial Management	20,784	5%	19,630	4%	1,153
Operational & Administrative Expenses	193,972	43%	206,202	46%	(12,230)
Civic Expenditure	29,825	7%	35,057	8%	(5,233)
Cemetery	102,547	23%	103,125	23%	(579)
Holy Trinity Churchyard & Garden of Remembrance	2,941	1%	, -	-	2,941
Tranquility Garden	200	0%	9	0%	191
Allotments	84	0%	-	-	84
Hatton Rock	11,775	3%	9,289	2%	2,485
Initiatives & Projects	25,283	6%	21,864	5%	3,419
Contingency for Inflation (included in above)			,		·
	449,903	100%	451,367	100%	(1,464)
GROSS EXPENDITURE (including Contingency)	449,903	100 /0	731,307	100 /0	(1,404)

INCOME Precept Community Infrastructure Levy (CIL)	YTD Budget 2023-24 @ 31/10/2023 339,639	% of Total	YTD Actuals 2023-24	% of Total	VARIANCE
Precept Community Infrastructure Levy (CIL)	@ 31/10/2023				
Precept Community Infrastructure Levy (CIL)					Surplus /
Community Infrastructure Levy (CIL)	339,639		@ 31/10/2023	50.00/	(Deficit)
		63.6%	339,639	59.3%	-
Market 9 Obrietores Fratiscal (in al. ODO al. 11)	-	-	35,006	6.1%	35,006
Market & Christmas Festival (incl. SDC share)	101,708	19.0%	100,499	17.6%	(1,209)
Rents	5,688	1.1%	9,750	1.7%	4,062
Interest & Dividends on Investments & Bank	4,618	0.9%	11,047	1.9%	6,429
Income from Sale of Assets	-	-	-	-	-
River Mooring	708	0.1%	1,306	0.2%	598
Sundry Income	-	-	-	-	
Town Hall Commercial Management	25,093	4.7%	21,040	3.7%	(4,053)
Cemetery	52,434	9.8%	48,195	8.4%	(4,239)
Tranquility Garden	4,351	0.8%	5,845	1.0%	1,494
Allotments	102	0.0%	-	-	(102)
GROSS INCOME	194,701	100%	232,687	100%	37,986
TOTAL INCOME (including Precept)	534,340		572,326		37,986
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	74,310	12.8%	60,310	13.4%	14,000
Rents	1,274	0.2%	2,184	0.5%	(910)
River Mooring		-	-,	-	-
Town Hall Commercial Management	25,981	4.5%	20,784	4.6%	5,197
Operational & Administrative Expenses	227,959	39.4%	193,972	43.1%	33,987
Civic Expenditure	34,189	5.9%	29,825	6.6%	4,364
Cemetery	131,682	22.7%	102,547	22.8%	29,135
Holy Trinity Churchyard & Garden of Remembrance	2,625	0.5%	2,941	0.7%	(316)
Tranquility Garden	583	0.1%	200	0.0%	383
Allotments	6	0.0%	84	0.0%	(78)
Hatton Rock	11,362	2.0%	11,775	2.6%	(413)
Initiatives & Projects	69,253	12.0%	25,283	5.6%	43,970
Contingency for Inflation (included in above)	4,599		•		•
GROSS EXPENDITURE (including Contingency)	579,224	100%	449,903	100%	129,321
NET Surplus / (Deficit)	(44,884)		122,423		167,307





SUMMARISED INCOME & EXPENDITURE A	CCOUNT	@	31/10/2023			
	BUD	GET	ACTU	JALS	VARIANCE - Su	rplus / (Deficit)
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
INCOME	2023-24	31/10/2023	2023-24	2022-23	Annual Budget	YTD Budget
Precept	582,238	339,639	339,639	324,475	(242,599)	-
Community Infrastructure Levy (CIL)	-	-	35,006	10,733	35,006	35,006
Market & Christmas Festival [Net]	46,968	27,398	40,189	35,972	(6,779)	12,791
Rents [Net]	7,566	4,414	7,566	7,566	-	3,152
Interest & Dividends on Investments & Bank	7,917	4,618	11,047	6,165	3,130	6,429
Income from Sale of Assets	-	-	-	-	-	-
River Mooring [Net]	1,213	708	1,306	1,155	93	598
Sundry Income	-	-	-	2,500	-	-
	645,902	376,776	434,753	388,565	(211,149)	57,977
EXPENDITURE						
Town Hall Commercial Management [Net]	1,522	888	(256)	(2,760)	1,778	1,144
Operational & Administrative Expenses	390,787	227,959	193,972	206,202	196,815	33,987
Civic Expenditure	58,609	34,189	29,825	35,057	28,784	4,364
Cemetery [Net]	135,854	79,248	54,352	56,195	81,502	24,896
Holy Trinity Churchyard & Garden of Remembrance	4,500	2,625	2,941	-	1,559	(316)
Tranquility Garden [Net]	(6,458)	(3,768)		(2,543)	` ,	1,877
Allotments [Net]	(165)	(96)		(18)	` '	(180)
Hatton Rock	19,478	11,362	11,775	9,289	7,703	(413)
Initiatives & Projects	118,720	69,253	25,283	21,864	93,437	43,970
	722,847	421,660	312,330	323,287	410,517	109,330
NET Surplus / (Deficit)	(76,945)	(44,884)	122,423	65,278	199,368	167,307
Funding from Reserves Budget Virements (approved post Budget)	76,945 -	n/a	tbc @ Year End	tbc @ Year End	tbc @ Year End	n/a

MARKET & CHRISTMAS FESTIVAL	@ 31/10/2023					
	BUD	GET	ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
INCOME	2023-24	31/10/2023	2023-24	2022-23	Annual Budget	YTD Budget
Market	174,356	101,708	100,499	89,979	(73,857)	(1,208)
Christmas Festival	-	-	•	-	-	-
	174,356	101,708	100,499	89,979	(73,857)	(1,208)
EXPENDITURE						
Market - District Council Share	104,613	61,024	60,310	53,987	44,303	714
Market - Tripartite Expenses	3,487	2,034	-	-	3,487	2,034
Christmas Festival	19,288	11,251	•	19	19,288	11,251
	127,388	74,310	60,310	54,006	67,078	14,000
NET INCOME	46,968	27,398	40,189	35,972	(6,779)	12,791

Designated Reserve - Christmas Festival

4,727

TOWN HALL COMMERCIAL MANAGEMENT		@	31/10/2023			
	BUD	GET	ACTU	ALS	VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals YTD Previous		YTD Act	uals To
INCOME	2023-24	31/10/2023	2023-24	2022-23	Annual Budget	YTD Budget
Lettings (excluding Deferred Income)	43,011	25,090	21,040	22,386	(21,971)	(4,050)
Sundry Income	6	4	-	4	(6)	(4)
Grants - COVID-19 Local Restrictions Support	-	-	-	ı	-	-
	43,017	25,093	21,040	22,390	(21,977)	(4,053)
EXPENDITURE						
Salaries, Wages & Related Costs	29,187	17,026	15,144	14,575	14,043	1,882
Security Personnel	1,634	953	508	1,111	1,127	446
Cleaning & Laundry	4,257	2,483	2,440	2,420	1,817	43
PRS and Licences	3,555	2,074	983	1,411	2,572	1,091
Operating Equipment	914	533	959	113	(45)	(426)
Travel & Subsistence	-	-	-	-	-	-
Marketing, Publicity & Special Projects	3,000	1,750	750	-	2,250	1,000
Other Costs	500	292	-	-	500	292
Contingency for Inflation	1,492	870				
	44,539	25,981	20,784	19,630	23,755	5,197
NET EXPENDITURE	1,522	888	(256)	(2,760)	1,778	1,144

OPERATIONAL & ADMINISTRATIVE EXPENS	SES	@	31/10/2023			
	BUD	GET	ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals YTD Previous		YTD Actuals To	
EXPENDITURE	2023-24	31/10/2023	2023-24	2022-23	Annual Budget	YTD Budget
Rother Street Clock Tower	250	146	53	200	197	93
STC Meeting Expenses & Subsistence	1,000	583	457	416	543	126
Travel and Subsistence	250	146	25	-	225	121
Borough Records	350	204	(350)	-	700	554
Salaries, Wages & Related Costs	220,738	128,764	129,618	119,317	91,120	(854
Recruitment	1,500	875	•	872	1,500	875
Advertising & Publicity	100	58	-	75	100	58
Office Equipment & Furniture & Stationery	3,900	2,275	1,408	1,615	2,492	867
Equipment Rental	2,274	1,327	1,012	1,012	1,262	315
Combined Insurance Policy	14,401	8,401	8,921	8,308	5,480	(520
Telephones	3,200	1,867	1,442	1,791	1,758	425
Postage & Carriage	750	438	200	-	550	238
Avon Planning Services	4,200	2,450	2,450	2,450	1,750	-
Neighbourhood Plan Monitoring & Review	2,000	1,167	420	420	1,580	747
Subscriptions	4,600	2,683	3,191	3,329	1,409	(507)
Professional Fees	8,900	5,192	1,729	12,870	7,171	3,462
Audit Fees	6,350	3,704	(1,451)	7,150	7,801	5,155
Payroll Services	2,160	1,260	1,770	540	390	(510
Health & Safety	1,500	875	· <u>-</u>	-	1,500	875
Councillor & Staff Training	3,565	2,080	1,447	3,176	2,118	633
IT	8,600	5,017	4,975	4,889	3,625	42
Website Maintenance	500	292	312	312	188	(20)
Bank Charges & Interest	750	438	338	470	412	99
Newspapers	72	42	35	40	37	7
Rates & Water Rates	30,991	18,078	14,960	16,434	16,031	3,118
Heating & Lighting	14,000	8,167	5,369	2,099	8,631	2,798
General Repairs, Maintenance & Sundry	12,508	7,296	9,796	8,652	2,712	(2,500
Town Hall Planned Maintenance & Repairs	10,000	5,833	(400)	7,871	10,400	6,233
Alarm & CCTV Call Out	1,000	583	823	605	177	(240
Lift Maintenance Contract	1,000	583	1,162	1,290	(162)	(579
Contingency for Inflation	10,916	6,368	·		10,916	6,368
Election Exp (Inc Polls/Pro Challenges)	18,462	10,770	4,260	-	14,202	6,510
. ,	390,787	227,959	193,972	206,202	196,815	33,987

Designated Reserve - Building Maintenance Designated Reserve - Election Expenses 5,116 18,462

CIVIC EXPENDITURE	@ 31/10/2023					
	BUD	GET	ACTU	JALS	VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
EXPENDITURE	2023-24	31/10/2023	2023-24	2022-23	Annual Budget	YTD Budget
Mayor's Allowance	4,500	2,625	3,136	1,500	1,364	(511)
Mayor's Travelling	3,500	2,042	1,858	1,031	1,642	184
New Civic Car (to be added to Mayor's Travelling)	-	-				
Civic Insignia	1,000	583	527	131	473	57
Receptions (Formal & Informal)	8,000	4,667	1,616	8,577	6,384	3,050
Honoraria inc photographic	3,359	1,959	1,647	1,502	1,713	313
Printing & Stationery	500	292	2	220	498	289
Floral Decorations	650	379	415	550	235	(36)
Civic Robes	500	292	250	56	250	42
Civic Gifts	100	58	99	44	1	(40)
SBC - Town Council funding contribution	20,000	11,667	11,667	11,667	8,333	-
Christmas Activities	2,000	1,167	-	28	2,000	1,167
Festivals & Events - HODS	2,000	1,167	-	-	2,000	1,167
VE Day 75	-	-	-			
Contingency (Events tbc)	5,000	2,917	3,196	2,519	1,804	(279)
National Mourning Protocol	-	-	-	-	-	-
Event Security	7,500	4,375	5,413	7,232	2,087	(1,038)
	58,609	34,189	29,825	35,057	28,784	4,364

Designated Reserve - Events
Designated Reserve - Vehicle Replacement

5,000 1,500

CEMETERY		@	31/10/2023			
	BUD	BUDGET ACTUALS			VARIANCE - Su	rplus / (Deficit)
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
INCOME	2023-24	31/10/2023	2023-24	2022-23	Annual Budget	YTD Budget
Purchase & Interment Fees	74,725	43,590	41,940	38,970	(32,785)	(1,649)
Memorial Fees	11,011	6,423	5,290	5,185	(5,721)	(1,133)
Sundry Income (Seating/Trees/Transfers)	4,151	2,421	965	2,775	(3,186)	(1,456)
	89,887	52,434	48,195	46,930	(41,692)	(4,239)
EXPENDITURE						
Salaries, Wages & Related Costs	156,604	91,352	78,754	79,046	77,850	12,598
Training	3,000	1,750			3,000	1,750
Rates & Water Rates	4,863	2,837	2,779	2,616	2,084	58
General Ground Maintenance	7,000	4,083	4,018	6,221	2,982	65
Repairs & Maintenance	1,100	642	-	-	1,100	642
Telephone	450	263	204	190	246	58
Heating & Lighting	4,239	2,473	568	(446)	3,672	1,905
Vehicle Expenses	15,000	8,750	8,625	8,173	6,375	125
Equipment	5,700	3,325	593	2,776	5,107	2,732
CCTV	400	233	227	233	173	6
Health & Safety	250	146	-	-	250	146
Grave Excavation	4,750	2,771	2,090	2,850	2,660	681
Travel & Subsistence	558	326	409	385	149	(84)
Sundry Seating & Trees	600	350	-	1,082	600	350
Contingency for Inflation	2,539	1,481	-	-	2,539	1,481
Vehicle Replacement Contingency	3,688	2,151	-	-	3,688	2,151
Cemetery Land Extension Fees	15,000	8,750	4,280	-	10,720	4,470
	225,741	131,682	102,547	103,125	123,194	29,134
NET EXPENDITURE	135,854	79,248	54,352	56,195	81,502	24,896

Designated Reserve - Cemetery Land & Buildings Designated Reserve - Vehicle Replacement 42,135 1,500

HOLY TRINITY CHURCHYARD & GARDEN C	F REMEMBRA	NCE @	31/10/2023			
	BUD	GET	ACTU	ALS	VARIANCE - Su	rplus / (Deficit)
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Act	uals To
EXPENDITURE	2023-24	31/10/2023	2023-24	2022-23	Annual Budget	YTD Budget
Special Repairs and Maintenance	4,500	2,625	2,941	•	1,559	(316)
	4,500	2,625	2,941	-	1,559	(316)

Budget 2023-24 unforeseen Expenditure is expected to be covered by the Designated Reserve

Designated Reserve - Holy Trinity Churchyard

9,674

TRANQUILITY GARDEN	@ 31/10/2023						
	BUD	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	Annual Budget YTD Budget		YTD Previous	YTD Act	uals To	
INCOME	2023-24	31/10/2023	2023-24	2022-23	Annual Budget	YTD Budget	
Purchase & Interment Fees	5,786	3,375	4,062	2,516	(1,724)	687	
Memorial Fees	1,672	975	1,783	36	111	807	
	7,458	4,351	5,845	2,552	(1,614)	1,494	
EXPENDITURE							
Maintenance & Development Costs	1,000	583	200	9	800	383	
	1,000	583	200	9	800	383	
NET EXPENDITURE	(6,458)	(3,768)	(5,645)	(2,543)	(814)	1,877	

Budget 2023-24 Income is expected to exceed Expenditure

Designated Reserve - Tranquility Garden

ALLOTMENTS - PARK ROAD	TS - PARK ROAD @ 31/10/2023					
	BUD	BUDGET ACTUALS		JALS	VARIANCE - Surplus / (Deficit)	
	Annual Budget	Annual Budget YTD Budget YTD Actuals Y		YTD Previous	YTD Actuals To	
INCOME	2023-24	31/10/2023	2023-24	2022-23	Annual Budget	YTD Budget
Tenancy Rental	175	102	•	18	(175)	(102)
	175	102	•	18	(175)	(102)
EXPENDITURE						
Lease	10	6	-	-	10	6
Set up & Maintenance Costs	-	-	84	-	(84)	(84)
	10	6	84	-	(74)	(78)
NET EXPENDITURE	(165)	(96)	84	(18)	(249)	(180)
Designation of the contract of the contract of		- 6				

Budget 2023-24 unforeseen Expenditure is expected to be covered by the Designated Reserve

Designated Reserve - Allotments

4,662

HATTON ROCK	@ 31/10/2023					
	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	s YTD Actuals To	
EXPENDITURE	2023-24	31/10/2023	2023-24	2022-23	Annual Budget	YTD Budget
Rent	13,490	7,869	8,993	5,621	4,497	(1,124)
Rates	4,768	2,781	2,781	2,649	1,987	(0)
Insurance	246	144	-	220	246	144
Heating & Lighting	74	43	-	-	74	43
Service Costs	800	467	-	800	800	467
Sundry Expenses	100	58	•	-	100	58
	19,478	11,362	11,775	9,289	7,703	(413)

Budget 2023-24 a share of Expenditure is expected to be recharged to the Shakespeare Birthday Celebrations for storage of equipment

INITIATIVES & PROJECTS	@ 31/10/2023					
	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget YTD Budget		YTD Actuals	YTD Previous	YTD Act	uals To
EXPENDITURE	2023-24	31/10/2023	2023-24	2022-23	Annual Budget	YTD Budget
Initiatives & Special Projects - Over £20K	75,000	43,750	-	-	75,000	43,750
Initiatives & Special Projects - Under £20K	-	-	-	-	-	-
CCTV / Town Projects / Partnership Working	33,873	19,759	19,759	16,210	14,114	-
TCSP - Town Council funding contribution	600	350	-	-	600	350
Stratforward - BID Levy	886	517	709	709	177	(192)
Localism Project (NDP) - to Nov 2018	-	-	-	-	-	-
COVID-19 Response & Community Support	-	-	-	-	-	-
Special Projects & Events	-	-	1,158	477	(1,158)	(1,158)
Newsletters / Quality Status	1,500	875	129	497	1,371	746
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	2,000	1,167	798	950	1,202	369
Climate Change Initiatives	3,861	2,252	1,552	3,020	2,309	700
Youth Council	1,000	583	1,176	-	(176)	(593)
Green Advent Calendar	-	-	-	-	-	-
Lunch Club (Loneliness/Dementia Friendly projects)	-	-	-	-	-	-
	118,720	69,253	25,283	21,864	93,437	43,970

Designated Reserve - CIL 104,733

Designated Reserve - Street Furniture Designated Reserve - Climate Change 11,108

TOWN CENTRE STRATEGIC PARTNERSHIP	@ 31/10/2023	
	2023-24	2022-23
TCSP - Designated Reserve (Balance B/fwd)	1,698	
INCOME		
CIL - Town Council	-	-
TCSP - Town Council Budget, Virements & Reserves	-	-
TCSP - Partnership Contributions (inc. Town Council)	-	-
Total Income	-	-
EXPENDITURE		
CIL - Bridge Street / High Street Design		_
TCSP - Bridge Street / High Street Design		-
TCSP - Bridge Street / High Street PR	1,500	583
Total Expenditure	1,500	583
NET Surplus / (Deficit) for Year	(1,500)	(583)
TCSP - including Designated Reserve	198	

SHAKESPEARE STATUE RESTORATION	@ 31/10/2023	
	2023-24	2022-23
Statue - Designated Reserve (Balance B/fwd)	8,576	
INCOME		
Shakespeare's Coming Home Initiative & Grants	-	25,489
EXPENDITURE		
Statue Restoration costs	29	45,769
NET Surplus / (Deficit) for Year	(29)	(20,279)
Statue - including Designated Reserve	8,547	

SHAKESPEARE BIRTHDAY CELEBRATIONS	@ 31/10/2023	
	2023-24	2022-23
SBC - Designated Reserve (Balance B/fwd)	66,542	
INCOME		
SBC - Town Council Budget	20,000	20,000
SBC - Income (Other)	20,000	20,000
SBC - Friends Donations	165	185
SBC - Friends Receptions	-	-
SBC - Parade - Flags & Admin Fee	467	454
SBC - Advertising Income	-	-
SBC - Bank Interest	-	-
Total Income	40,632	40,639
EXPENDITURE		
SBC - Expenditure	-	-
SBC - Shields Repairs & Maintenance	-	133
SBC - Standard Replacements	68	-
SBC - Flag Poles	4,340	4,675
SBC - Insurance	-	-
SBC - Health & Safety	3,005	3,366
SBC - Event Security	1,950	-
SBC - Traffic Management	10,684	13,061
SBC - Parade & Ceremony	5,640	7,532
SBC - Management Charges	5,077	6,986
SBC - Operational Expenses	-	-
SBC - Miscellaneous Expenses	363	298
SBC - Birthday Cake	-	-
SBC - Playmakers	-	-
SBC - Marketing	-	125
SBC - Bank Charges	-	-
SBC - Friends of Shakespeare (including Launch)	-	-
SBC - Friends Reception	-	-
Total Expenditure	31,128	36,176
NET Surplus / (Deficit) for Year	9,504	4,463

SBC - including Designated Reserve		76,046