

@ 31/05/2023

Month 02

BALANCE SHEET**TRIAL BALANCE****Fixed Assets**

Long Term Investments £ 250,000

(excluding Deferred Income balance) £ (19,807)**Current Assets**

Debtors £ 39,106

Precept £ (291,119)

Short Term Investments £ 132,522

Community Infrastructure Levy (CIL) £ -

Cash at Bank and in hand £ 220,938

Income £ (74,472)

£ 392,566£ (365,591)**Less Current Liabilities**

Creditors £ (32,295)

Restricted Funds £ (35,933)

£ (68,228)

Expenditure £ 191,713

Net Assets (excluding Fixed Asset Reserve)£ 574,338**Trial Balance Surplus/(Deficit)**£ 173,878**Financed by:**

Year To Date Trial Balance Surplus/(Deficit) £ 173,878

Less CIL Receipts YTD (included in Reserves below) £ -

General Reserve £ 140,076

Designated Reserves £ 260,384

£ 574,338

The Income and Expenditure values above are before any Management Accounts adjustments, and so may vary from values shown on subsequent pages below

(excluding Fixed Assets @ 31/03/2022)**£ 15,039,541****Total Investments & Bank**£ 603,460**Total Reserves**£ 400,460

INVESTMENTS & BANK	CURRENT	PREVIOUS	VARIANCE
	@ 31/05/2023	@ 31/05/2022	Increase / (Decrease)
CCLA Local Authorities' Property Fund	250,000	250,000	-
Cambridge & Counties 3 Year Business Bond	-	-	-
Cambridge & Counties 2 Year Business Bond	-	50,577	(50,577)
Total Long Term Investments	250,000	300,577	(50,577)
CCLA Public Sector Deposit Fund	35,212	34,493	720
Cambridge & Counties Bank Savings Account	97,310	144,813	(47,504)
Total Short Term Investments	132,522	179,306	(46,784)
Barclays Business Current Account	220,058	141,656	78,402
Barclays Debit Card Account	836	980	(144)
Petty Cash	45	53	(8)
Total Cash at Bank and in hand	220,938	142,688	78,250
Total Investments & Bank	603,460	622,571	(19,111)

RESERVES	CURRENT	PREVIOUS	VARIANCE Increase / (Decrease)
	@ 31/05/2023	@ 31/03/2023	
Building Maintenance Reserve	5,116	5,116	-
Cemetery Land & Building Reserve	42,135	45,400	(3,265)
Tranquility Garden Reserve	-	-	-
Allotment Reserve	4,662	4,662	-
Election Expenses Reserve	18,462	18,462	-
Vehicle Replacement Reserve	1,500	12,500	(11,000)
Community Infrastructure Levy	69,727	29,545	40,183
Christmas Festival Reserve	4,727	5,107	(380)
Holy Trinity Churchyard & Monuments Reserve	9,674	9,674	-
Events Reserve	5,000	5,000	-
Street Furniture Reserve	-	5,000	(5,000)
Climate Change Reserve	11,108	14,549	(3,441)
Community Support Reserve	-	-	-
Town Centre Strategic Partnership*	1,698	1,698	-
Shakespeare Statue Restoration*	8,547	8,576	(29)
Shakespeare Birthday Celebrations*	78,028	66,542	11,485
Total Designated Reserves	260,384	231,831	28,553
General Reserve	140,076	149,950	(9,874)
Total Reserves	400,460	381,781	18,679

^After year end adjustments

^Before year end adjustments

* NB: These are 'pots' of money held for joint initiatives where the Town Council acts as 'purse holders'

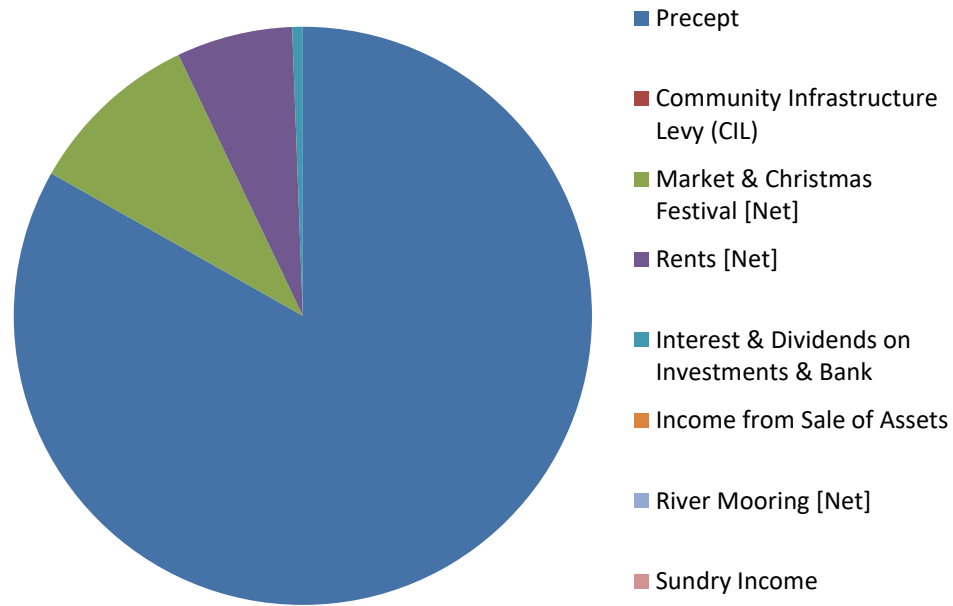
INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS

	YTD Actuals 2023-24 @ 31/05/2023	% of Total	YTD Previous 2022-23 @ 31/05/2022	% of Total	VARIANCE Increase / (Decrease)
INCOME					
Precept	97,040	63%	92,707	58%	4,333
Community Infrastructure Levy (CIL)	-	-	-	-	-
Market & Christmas Festival (incl. SDC share)	28,345	18%	37,902	24%	(9,557)
Rents	9,750	6%	9,750	6%	-
Interest & Dividends on Investments & Bank	689	0%	166	0%	524
Income from Sale of Assets	-	-	-	-	-
River Mooring	-	-	-	-	-
Sundry Income	-	-	2,500	2%	(2,500)
Town Hall Commercial Management	5,756	4%	2,129	1%	3,626
Cemetery	12,520	8%	13,105	8%	(585)
Tranquility Garden	388	0%	1,215	1%	(828)
Allotments	-	-	-	-	-
GROSS INCOME	57,447	37%	66,766	42%	(9,320)
TOTAL INCOME (including Precept)	154,486	100%	159,473	100%	(4,987)
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	17,010	15%	7,580	6%	9,430
Rents	2,184	2%	2,184	2%	-
River Mooring	-	-	-	-	-
Town Hall Commercial Management	5,039	4%	6,079	5%	(1,041)
Operational & Administrative Expenses	39,730	34%	53,692	43%	(13,962)
Civic Expenditure	12,167	10%	13,149	11%	(982)
Cemetery	32,595	28%	27,594	22%	5,001
Holy Trinity Churchyard & Garden of Remembrance	1,236	1%	-	-	1,236
Tranquility Garden	-	-	-	-	-
Allotments	8	0%	-	-	8
Hatton Rock	4,167	4%	4,129	3%	38
Initiatives & Projects	1,824	2%	9,652	8%	(7,828)
Contingency for Inflation (included in above)					
GROSS EXPENDITURE (including Contingency)	115,962	100%	124,061	100%	(8,098)
NET Surplus / (Deficit)	38,524		35,413		3,111

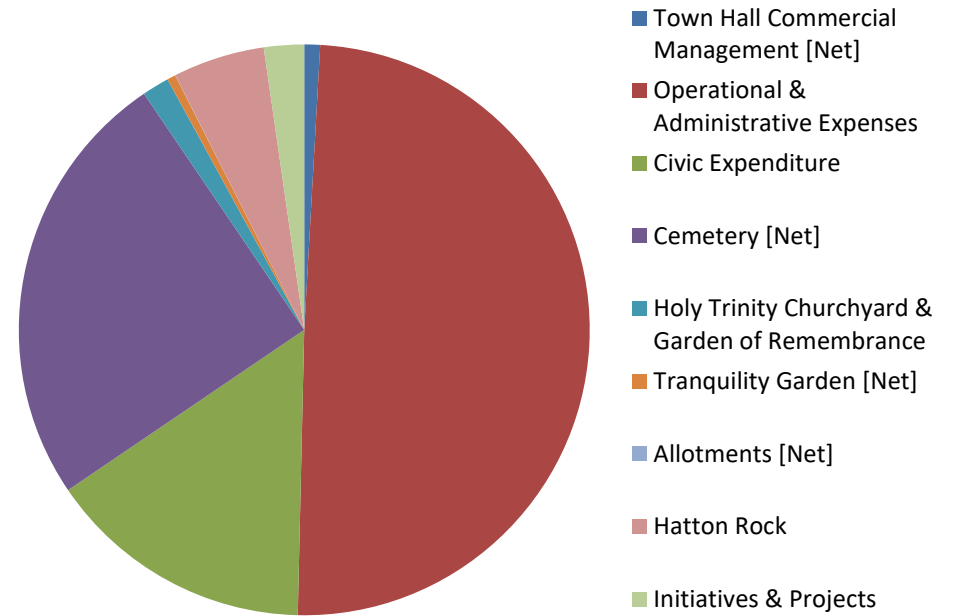
INCOME & EXPENDITURE YEAR TO DATE - BUDGET & ACTUALS

	YTD Budget 2023-24 @ 31/05/2023	% of Total	YTD Actuals 2023-24 @ 31/05/2023	% of Total	VARIANCE Surplus / (Deficit)
INCOME					
Precept	97,040	64%	97,040	63%	-
Community Infrastructure Levy (CIL)	-		-		-
Market & Christmas Festival (incl. SDC share)	29,059	19%	28,345	18%	(715)
Rents	1,625		9,750		8,125
Interest & Dividends on Investments & Bank	1,320		689		(630)
Income from Sale of Assets	-		-		-
River Mooring	202		-		(202)
Sundry Income	-		-		-
Town Hall Commercial Management	7,170	5%	5,756	4%	(1,415)
Cemetery	14,981	10%	12,520	8%	(2,461)
Tranquility Garden	1,243		388		(856)
Allotments	29		-		(29)
GROSS INCOME	55,629		57,447		1,818
TOTAL INCOME (including Precept)	152,668		154,486		1,818
EXPENDITURE					
Market & Christmas Festival (incl. SDC share)	21,231	13%	17,010	15%	4,221
Rents	364		2,184		(1,820)
River Mooring	-		-		-
Town Hall Commercial Management	7,423	4%	5,039	4%	2,384
Operational & Administrative Expenses	65,131	39%	39,730	34%	25,401
Civic Expenditure	9,768	6%	12,167	10%	(2,399)
Cemetery	37,624	23%	32,595	28%	5,029
Holy Trinity Churchyard & Garden of Remembrance	750		1,236		(486)
Tranquility Garden	167		-		167
Allotments	2		8		(6)
Hatton Rock	3,246		4,167		(921)
Initiatives & Projects	19,787	12%	1,824	2%	17,963
Contingency for Inflation (included in above)	1,314				
GROSS EXPENDITURE (including Contingency)	165,493		115,962		49,531
NET Surplus / (Deficit)	(12,825)		38,524		51,349

INCOME YTD Actuals



EXPENDITURE YTD Actuals



SUMMARISED INCOME & EXPENDITURE ACCOUNT
@ 31/05/2023

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget 2023-24	YTD Budget 31/05/2023	YTD Actuals 2023-24	YTD Previous 2022-23	YTD Actuals To Annual Budget	YTD Budget
INCOME						
Precept	582,238	97,040	97,040	92,707	(485,198)	-
Community Infrastructure Levy (CIL)	-	-	-	-	-	-
Market & Christmas Festival [Net]	46,968	7,828	11,334	30,321	(35,634)	3,506
Rents [Net]	7,566	1,261	7,566	7,566	-	6,305
Interest & Dividends on Investments & Bank	7,917	1,320	689	166	(7,228)	(630)
Income from Sale of Assets	-	-	-	-	-	-
River Mooring [Net]	1,213	202	-	-	(1,213)	(202)
Sundry Income	-	-	-	2,500	-	-
	645,902	107,650	116,629	133,260	(529,273)	8,979
EXPENDITURE						
Town Hall Commercial Management [Net]	1,522	253	(717)	3,950	2,239	970
Operational & Administrative Expenses	390,787	65,131	39,730	53,692	351,057	25,401
Civic Expenditure	58,609	9,768	12,167	13,149	46,442	(2,399)
Cemetery [Net]	135,854	22,643	20,075	14,489	115,779	2,568
Holy Trinity Churchyard & Garden of Remembrance	4,500	750	1,236	-	3,264	(486)
Tranquility Garden [Net]	(6,458)	(1,076)	(388)	(1,215)	(6,071)	(689)
Allotments [Net]	(165)	(27)	8	-	(173)	(35)
Hatton Rock	19,478	3,246	4,167	4,129	15,311	(921)
Initiatives & Projects	118,720	19,787	1,824	9,652	116,896	17,963
	722,847	120,475	78,105	97,847	644,742	42,370
NET Surplus / (Deficit)	(76,945)	(12,825)	38,524	35,413	115,469	51,349
Funding from Reserves	76,945	n/a	tbc @ Year End	tbc @ Year End	tbc @ Year End	n/a
Budget Virements (approved post Budget)	-					

MARKET & CHRISTMAS FESTIVAL**@ 31/05/2023**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2023-24	31/05/2023	2023-24	2022-23	Annual Budget	YTD Budget
INCOME						
Market	174,356	29,059	28,345	37,902	(146,012)	(715)
Christmas Festival	-	-	-	-	-	-
	174,356	29,059	28,345	37,902	(146,012)	(715)
EXPENDITURE						
Market - District Council Share	104,613	17,436	17,010	7,580	87,603	425
Market - Tripartite Expenses	3,487	581	-	-	3,487	581
Christmas Festival	19,288	3,215	-	-	19,288	3,215
	127,388	21,231	17,010	7,580	110,378	4,221
NET INCOME	46,968	7,828	11,334	30,321	(35,634)	3,506

Designated Reserve - Christmas Festival

4,727

TOWN HALL COMMERCIAL MANAGEMENT**@ 31/05/2023**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2023-24	31/05/2023	2023-24	2022-23	Annual Budget	YTD Budget
INCOME						
Lettings (excluding Deferred Income)	43,011	7,169	5,756	2,129	(37,256)	(1,413)
Sundry Income	6	1	-	-	(6)	(1)
Grants - COVID-19 Local Restrictions Support	-	-	-	-	-	-
	43,017	7,170	5,756	2,129	(37,262)	(1,415)
EXPENDITURE						
Salaries, Wages & Related Costs	29,187	4,865	4,052	4,206	25,135	812
Security Personnel	1,634	272	-	-	1,634	272
Cleaning & Laundry	4,257	710	215	753	4,042	494
PRS and Licences	3,555	593	622	1,089	2,933	(30)
Operating Equipment	914	152	149	31	765	4
Travel & Subsistence	-	-	-	-	-	-
Marketing, Publicity & Special Projects	3,000	500	-	-	3,000	500
Other Costs	500	83	-	-	500	83
Contingency for Inflation	1,492	249	-	-	-	-
	44,539	7,423	5,039	6,079	39,500	2,384
NET EXPENDITURE	1,522	253	(717)	3,950	2,239	970

OPERATIONAL & ADMINISTRATIVE EXPENSES
@ 31/05/2023

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2023-24	31/05/2023	2023-24	2022-23	Annual Budget	YTD Budget
Rother Street Clock Tower	250	42	15	27	235	27
STC Meeting Expenses & Subsistence	1,000	167	436	338	564	(269)
Travel and Subsistence	250	42	-	-	250	42
Borough Records	350	58	(350)	-	700	408
Salaries, Wages & Related Costs	220,738	36,790	35,591	30,383	185,147	1,199
Recruitment	1,500	250	-	496	1,500	250
Advertising & Publicity	100	17	-	75	100	17
Office Equipment & Furniture & Stationery	3,900	650	661	1,160	3,239	(11)
Equipment Rental	2,274	379	388	388	1,886	(9)
Combined Insurance Policy	14,401	2,400	2,549	2,309	11,852	(149)
Telephones	3,200	533	324	555	2,876	209
Postage & Carriage	750	125	-	-	750	125
Avon Planning Services	4,200	700	700	700	3,500	-
Neighbourhood Plan Monitoring & Review	2,000	333	120	120	1,880	213
Subscriptions	4,600	767	3,136	3,274	1,464	(2,369)
Professional Fees	8,900	1,483	(4,610)	280	13,510	6,093
Audit Fees	6,350	1,058	(7,651)	-	14,001	8,709
Payroll Services	2,160	360	590	-	1,570	(230)
Health & Safety	1,500	250	-	-	1,500	250
Councillor & Staff Training	3,565	594	139	2,605	3,426	455
IT	8,600	1,433	1,870	1,856	6,730	(436)
Website Maintenance	500	83	312	312	188	(228)
Bank Charges & Interest	750	125	77	205	673	48
Newspapers	72	12	10	10	62	2
Rates & Water Rates	30,991	5,165	4,274	4,696	26,717	891
Heating & Lighting	14,000	2,333	2,613	833	11,387	(280)
General Repairs, Maintenance & Sundry	12,508	2,085	2,846	2,164	9,662	(762)
Town Hall Planned Maintenance & Repairs	10,000	1,667	(5,116)	-	15,116	6,783
Alarm & CCTV Call Out	1,000	167	365	485	635	(198)
Lift Maintenance Contract	1,000	167	442	421	558	(275)
Contingency for Inflation	10,916	1,819	-	-	10,916	1,819
Election Exp (Inc Polls/Pro Challenges)	18,462	3,077	-	-	18,462	3,077
	390,787	65,131	39,730	53,692	351,057	25,401

Designated Reserve - Building Maintenance
5,116
Designated Reserve - Election Expenses
18,462

CIVIC EXPENDITURE
@ 31/05/2023

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2023-24	31/05/2023	2023-24	2022-23	Annual Budget	YTD Budget
Mayor's Allowance	4,500	750	-	1,500	4,500	750
Mayor's Travelling	3,500	583	342	374	3,158	241
New Civic Car (to be added to Mayor's Travelling)	-	-	-	-	-	-
Civic Insignia	1,000	167	527	-	473	(360)
Receptions (Formal & Informal)	8,000	1,333	2,234	4,210	5,766	(901)
Honoraria inc photographic	3,359	560	-	-	3,359	560
Printing & Stationery	500	83	-	210	500	83
Floral Decorations	650	108	415	460	235	(307)
Civic Robes	500	83	175	-	325	(92)
Civic Gifts	100	17	43	-	57	(26)
SBC - Town Council funding contribution	20,000	3,333	3,333	3,333	16,667	-
Christmas Activities	2,000	333	-	-	2,000	333
Festivals & Events - HODS	2,000	333	-	-	2,000	333
VE Day 75	-	-	-	-	-	-
Contingency (Events tbc)	5,000	833	2,948	2,545	2,052	(2,115)
National Mourning Protocol	-	-	-	-	-	-
Event Security	7,500	1,250	2,150	517	5,350	(900)
	58,609	9,768	12,167	13,149	46,442	(2,399)

Designated Reserve - Events

5,000

Designated Reserve - Vehicle Replacement

1,500

CEMETERY**@ 31/05/2023**

	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2023-24	31/05/2023	2023-24	2022-23	Annual Budget	YTD Budget
INCOME						
Purchase & Interment Fees	74,725	12,454	11,040	11,265	(63,685)	(1,414)
Memorial Fees	11,011	1,835	1,480	1,305	(9,531)	(355)
Sundry Income (Seating/Trees/Transfers)	4,151	692	-	535	(4,151)	(692)
	89,887	14,981	12,520	13,105	(77,367)	(2,461)
EXPENDITURE						
Salaries, Wages & Related Costs	156,604	26,101	23,206	20,467	133,398	2,895
Training	3,000	500			3,000	500
Rates & Water Rates	4,863	811	794	747	4,069	16
General Ground Maintenance	7,000	1,167	1,056	2,819	5,944	111
Repairs & Maintenance	1,100	183	-	-	1,100	183
Telephone	450	75	60	62	390	15
Heating & Lighting	4,239	707	985	-	3,254	(278)
Vehicle Expenses	15,000	2,500	1,681	1,382	13,319	819
Equipment	5,700	950	-	1,590	5,700	950
CCTV	400	67	57	67	343	10
Health & Safety	250	42	-	-	250	42
Grave Excavation	4,750	792	380	380	4,370	412
Travel & Subsistence	558	93	98	80	460	(5)
Sundry Seating & Trees	600	100	-	-	600	100
Contingency for Inflation	2,539	423	-	-	2,539	423
Vehicle Replacement Contingency	3,688	615	-	-	3,688	615
Cemetery Land Extension Fees	15,000	2,500	4,280	-	10,720	(1,780)
	225,741	37,624	32,595	27,594	193,146	5,028
NET EXPENDITURE	135,854	22,643	20,075	14,489	115,779	2,568

Designated Reserve - Cemetery Land & Buildings	42,135
Designated Reserve - Vehicle Replacement	1,500

HOLY TRINITY CHURCHYARD & GARDEN OF REMEMBRANCE @ 31/05/2023

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2023-24	31/05/2023	2023-24	2022-23	Annual Budget	YTD Budget
Special Repairs and Maintenance	4,500	750	1,236	-	3,264	(486)
	4,500	750	1,236	-	3,264	(486)

Budget 2023-24 unforeseen Expenditure is expected to be covered by the Designated Reserve

Designated Reserve - Holy Trinity Churchyard 9,674

TRANQUILITY GARDEN @ 31/05/2023

INCOME	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2023-24	31/05/2023	2023-24	2022-23	Annual Budget	YTD Budget
Purchase & Interment Fees	5,786	964	345	690	(5,441)	(619)
Memorial Fees	1,672	279	43	525	(1,630)	(236)
	7,458	1,243	388	1,215	(7,071)	(856)
EXPENDITURE						
Maintenance & Development Costs	1,000	167	-	-	1,000	167
	1,000	167	-	-	1,000	167
NET EXPENDITURE	(6,458)	(1,076)	(388)	(1,215)	(6,071)	(689)

Budget 2023-24 Income is expected to exceed Expenditure

Designated Reserve - Tranquility Garden -

ALLOTMENTS - PARK ROAD @ 31/05/2023

INCOME	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2023-24	31/05/2023	2023-24	2022-23	Annual Budget	YTD Budget
Tenancy Rental	175	29	-	-	(175)	(29)
	175	29	-	-	(175)	(29)
EXPENDITURE						
Lease	10	2	-	-	10	2
Set up & Maintenance Costs	-	-	8	-	(8)	(8)
	10	2	8	-	2	(6)
NET EXPENDITURE	(165)	(27)	8	-	(173)	(35)

Budget 2023-24 unforeseen Expenditure is expected to be covered by the Designated Reserve

Designated Reserve - Allotments 4,662

HATTON ROCK**@ 31/05/2023**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2023-24	31/05/2023	2023-24	2022-23	Annual Budget	YTD Budget
Rent	13,490	2,248	3,373	3,373	10,117	(1,124)
Rates	4,768	795	795	757	3,973	(0)
Insurance	246	41	-	-	246	41
Heating & Lighting	74	12	-	-	74	12
Service Costs	800	133	-	-	800	133
Sundry Expenses	100	17	-	-	100	17
	19,478	3,246	4,167	4,129	15,311	(921)

Budget 2023-24 a share of Expenditure is expected to be recharged to the Shakespeare Birthday Celebrations for storage of equipment

INITIATIVES & PROJECTS**@ 31/05/2023**

EXPENDITURE	BUDGET		ACTUALS		VARIANCE - Surplus / (Deficit)	
	Annual Budget	YTD Budget	YTD Actuals	YTD Previous	YTD Actuals To	
	2023-24	31/05/2023	2023-24	2022-23	Annual Budget	YTD Budget
Initiatives & Special Projects - Over £20K	75,000	12,500	-	7,580	75,000	12,500
Initiatives & Special Projects - Under £20K	-	-	-	-	-	-
CCTV / Town Projects / Partnership Working	33,873	5,646	-	-	33,873	5,646
TCSP - Town Council funding contribution	600	100	-	583	600	100
Stratforward - BID Levy	886	148	-	709	886	148
Localism Project (NDP) - to Nov 2018	-	-	-	-	-	-
COVID-19 Response & Community Support	-	-	-	-	-	-
Special Projects & Events	-	-	379	360	(379)	(379)
Newsletters / Quality Status	1,500	250	-	113	1,500	250
Bus Shelters/Dog Hygiene/Litter/Cycle Racks	2,000	333	-	17	2,000	333
Climate Change Initiatives	3,861	644	269	291	3,592	374
Youth Council	1,000	167	1,176	-	(176)	(1,010)
Green Advent Calendar	-	-	-	-	-	-
Lunch Club (Loneliness/Dementia Friendly projects)	-	-	-	-	-	-
	118,720	19,787	1,824	9,652	116,896	17,963

Designated Reserve - CIL

69,727

Designated Reserve - Street Furniture

-

Designated Reserve - Climate Change

11,108

TOWN CENTRE STRATEGIC PARTNERSHIP**@ 31/05/2023**

2023-24

2022-23

TCSP - Designated Reserve (Balance B/fwd)			1,698
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INCOME				
CIL - Town Council			-	-
TCSP - Town Council Budget, Virements & Reserves			-	-
TCSP - Partnership Contributions (inc. Town Council)			-	-
Total Income			-	-
EXPENDITURE				
CIL - Bridge Street / High Street Design			-	-
TCSP - Bridge Street / High Street Design			-	-
TCSP - Bridge Street / High Street PR			-	-
Total Expenditure			-	-
NET Surplus / (Deficit) for Year			-	-

TCSP - including Designated Reserve			1,698
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SHAKESPEARE STATUE RESTORATION**@ 31/05/2023**

2023-24

2022-23

Statue - Designated Reserve (Balance B/fwd)			8,576
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INCOME				
Shakespeare's Coming Home Initiative & Grants			-	25,489
EXPENDITURE				
Statue Restoration costs			29	8,944
NET Surplus / (Deficit) for Year			(29)	16,546

Statue - including Designated Reserve			8,547
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SHAKESPEARE BIRTHDAY CELEBRATIONS

@ 31/05/2023

			2023-24	2022-23
SBC - Designated Reserve (Balance B/fwd)			66,542	
INCOME				
SBC - Town Council Budget			20,000	20,000
SBC - Income (Other)			20,000	25,000
SBC - Friends Donations			165	185
SBC - Friends Receptions			-	-
SBC - Parade - Flags & Admin Fee			467	454
SBC - Advertising Income			-	-
SBC - Bank Interest			-	-
Total Income			40,632	45,639
EXPENDITURE				
SBC - Expenditure			-	-
SBC - Shields Repairs & Maintenance			-	8
SBC - Standard Replacements			68	-
SBC - Flag Poles			4,340	4,675
SBC - Insurance			-	-
SBC - Health & Safety			3,005	3,366
SBC - Event Security			-	-
SBC - Traffic Management			10,684	13,061
SBC - Parade & Ceremony			5,640	4,132
SBC - Management Charges			5,077	6,986
SBC - Operational Expenses			-	-
SBC - Miscellaneous Expenses			331	298
SBC - Birthday Cake			-	-
SBC - Playmakers			-	-
SBC - Marketing			-	125
SBC - Bank Charges			-	-
SBC - Friends of Shakespeare (including Launch)			-	-
SBC - Friends Reception			-	-
Total Expenditure			29,146	32,652
NET Surplus / (Deficit) for Year			11,485	12,987
SBC - including Designated Reserve			78,028	